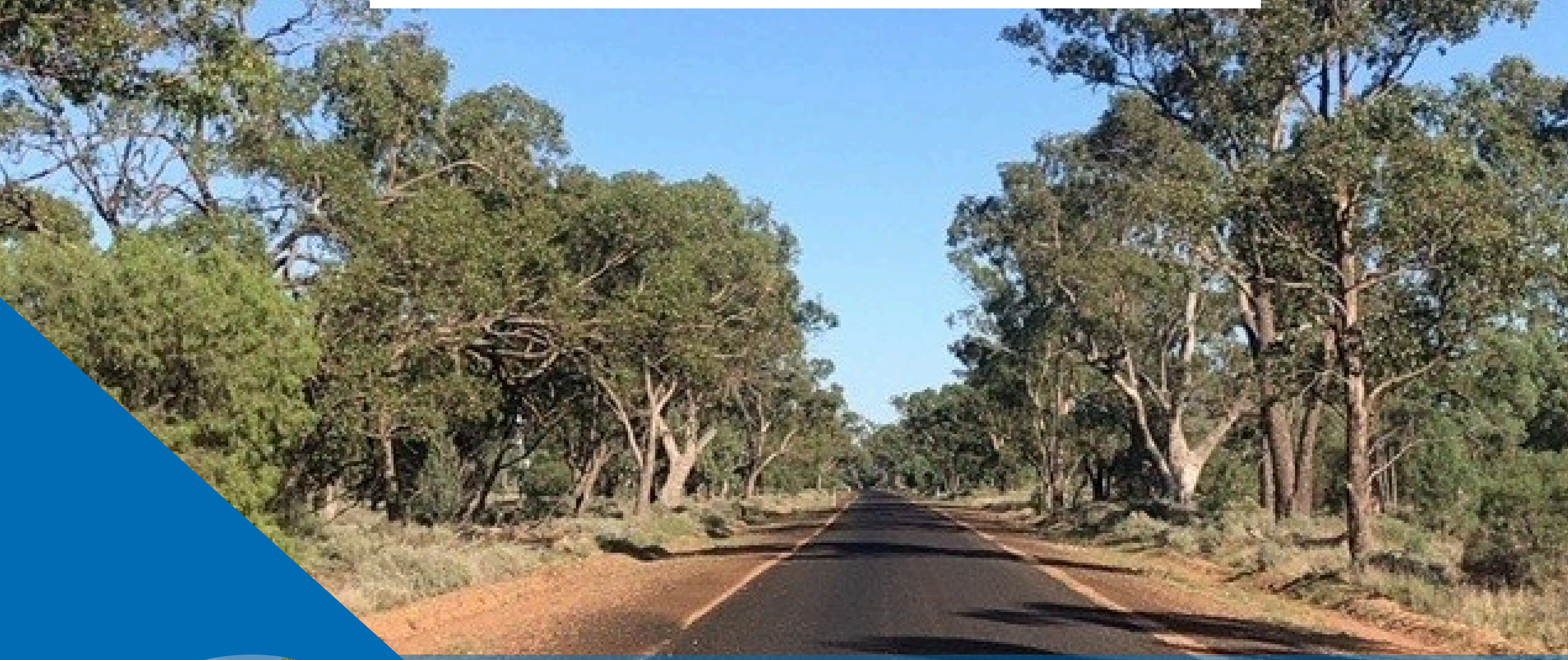
WARREN
shire council



2025/2026 OPERATIONAL PLAN & Estimates

Adopted: 26th June 2025
Res No: 211.6.25

To pursue excellence, to be responsive and pro-active in the promotion and improvement of our community through responsible and innovative leadership.

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TIMETABLE AND SUBMISSIONS

The following is the proposed timetable for consideration, exhibition and adoption of the document:

Thursday	24th April 2025	-	Present the Draft 2025/2026 Operational Plan & Estimates to Council
Wednesday	30th April 2025	-	Advertise the Draft 2025/2026 Operational Plan & Estimates for public comment.
Thursday	29th May 2025	-	Final day for public comment.
Thursday	26th June 2025	-	Adoption of 2025/2026 Operational Plan & Estimates by Council.

All residents and stakeholders are invited to submit feedback on or before 4.00 pm, Thursday 29th May 2025 and should be addressed to the General Manager.

Email: council@warren.nsw.gov.au
Post: PO Box 6, Warren NSW 2824
In-person: Written submissions can also be provided in-person to Council's Administration Centre at 115 Dubbo Street, Warren NSW 2824.

Copies of the Warren Shire Council Draft 2025/2026 Operational Plan & Estimates are available at the following locations:

Administration Centre – 115 Dubbo Street, Warren;

Warren Shire Library – 69 Dubbo Street, Warren; and

Council's Website - https://www.warren.nsw.gov.au/council/public-exhibition

For further information, please contact Council's General Manager or the Divisional Manager Finance & Administration Services on (02) 6847 6600.

INTRODUCTION

The Integrated Planning and Reporting (IP & R) framework requires an Operational Plan for 2025/2026. This document is part of the following suite of documents and should not be read in isolation;

- Community Strategic Plan “Warren Shire 2035”;
- 4-year Delivery Program;
- **Annual Operational Plan & Estimates;**
- Long Term Financial Plan;
- Asset Management Strategy; and
- Workforce Plan and Strategy.

The Operational Plan outlines the major activities Council will undertake across the full range of Council’s operations for the 2025/2026 financial year. These activities directly address the objectives and strategies outlined in Council’s Delivery Program and through the Community Strategic Plan.

The Operational Plan deals with the actions and tasks where Council has a role to play and identifies what we plan to do over the 2025/2026 financial year. The Plan also shows how we will measure progress and identifies the sectional responsibility for completing the action.

The annual financial information forming part of this plan, outlines the Annual Estimates, Revenue Policy, Fees and Charges and other financial information. This financial information relates to both the Delivery Program and Operational Plan.

THE OPERATIONAL PLAN

One of the important requirements of both the Delivery Program and the Operational Plan is to identify who will be responsible within the Council for completing the various projects or activities. This gives a clear picture of expectations, accountabilities and timeframes.

Integrating the plans

It is important to remember that the Delivery Program is part of a larger process – the Community Strategic Plan sets the communities agenda for the future, the Resourcing Strategy identifies matters that are within the Council’s realm of responsibility and the Delivery Program and Operational Plan spell out the Council’s plan of action for responding to these matters.

The strategies identified in the Community Strategic Plan have been carried through to the Delivery Program and the actions identified in the Delivery Program have been carried through to the Operational Plan. The diagram that follows shows how the various levels of the planning framework connect.

The Operational Plan has been developed to highlight who in Council does what activity and to identify the activities to be undertaken in the 2025/2026 financial year.

The Operational Plan is broken into Divisional/Departments and where possible to individual managers. Council works as a team from the Councillors to the General Manager and Divisional/Department Managers through to all other staff. We are outcome focused and try to ensure that our work improves the community we live in.

The Operational Plan is the link back to the Delivery Program and the Community Strategic Plan for reporting of our actions and outcomes. The Operational Plan is also linked to the Long Term Financial Plan with respect to the 2025/2026 financial year budgetary requirements.

Council receives a report each half year from the General Manager to advise of the outcomes being achieved at a Delivery Program level (four-year program). This process allows the Council and the community to determine the service outcomes and to look at the budget process against the actions in the Operational Plan. For ease of reporting, Council is using a simple traffic light reporting system of Green, Amber and Red to identify Delivery Program work progress against the Community Strategic Plan.

ANNUAL BUDGET - CAPITAL WORKS 2025/2026

Under the IP & R process, Council prepares a rolling Long Term Financial Plan. From this Plan, Council prepares a single year financial plan to identify its day to day operational needs and to determine future capital and maintenance works across all the service areas of Council.

2025/2026 is expected to be an extremely busy year with a great deal of capital improvement works to be completed or commenced together with a large flood restoration and construction program on Council's road network and other programs/projects, at least as follows:

- Bushfire Hazard Reduction - $360,000 (subject to Grant Funding);
- Administration – New Electronic Records Management System Introduction, Routine Replacement of ICT Assets, Two (2) Replacement Photocopiers, Commencing Introduction of a New Corporate Financial System - $162,500 subject to change depending on carry over funds;
- Warren Street Christmas Party 2025 - $116,666 (subject to Grant Funding);
- Website Creation for Destination Macquarie Marshes - $12,000;
- Warren Sporting & Cultural Complex – Gym Equipment Renewals - $7,500;
- Stoney Creek/Reddenville Break - Signage Disaster Readiness Grant Works - $77,022;
- Urban Roads – Bitumen Resealing - $170,000;
- Urban Roads – Gravel Resheeting - $39,493;
- Rural Roads – Bitumen Resealing - $828,000;
- Rural Roads – Gravel Resheeting - $430,500;
- Regional Roads – Bitumen Resealing - $250,000;
- Bundemar Street Rehabilitation - $50,000;
- Kerb and Gutter Renewal/Replacement - $170,000;
- Regional Emergency Roads Repair Program Regional Roads – RR333 Carinda Road - $1,250,000;
- Regional Emergency Roads Repair Program Regional Roads – RR 7515 Warren Road - $511,576;
- Plant Replacement 2025/2026 (Net Purchase Cost) - $853,586 (estimated);
- September 2022 AGRN 1034 Flood and Storm Damage Essential Public Asset Reconstruction Work Shire and Regional Roads - $4,393,041;
- September 2022 AGRN 1034 Flood and Storm Damage Essential Public Asset Reconstruction Work Ewenmar Waste Depot Access Road Restoration - $220,500;
- Warren Town Levee Upgrading - $5,490,060, most carried over;
- Towards Zero Safer Roads Program for RR202 Marthaguy Road and RR333 Carinda Road - $5,389,000 most carried over;
- Sewer Mains Condition Refurbishment Works - $100,000;
- Sewerage Pump Station Hatch Covers - $99,750 most carried over;
- Thornton Avenue Sewerage Pump Station Refurbishment - $107,000 most carried over;
- Water Valve Replacement Program - $100,000;
- Water Supply Pump Station Motor Control Centre Replacement - $75,000;
- Gunningba Estate Stage 3 Development - $194,073, subject to land sales or grant and carry over;
- Decommissioning of Old Sewerage Treatment Plant - $92,000 most carried over
- Gillendoon Street Pump Station Restoration - $125,000;
- Warren Airport Exclusion Fencing - $139,000, subject to grants;

- Warren Airport Improvement Works - $50,000, subject to grants;
- Preparation of Discover Macquarie Marshes Website and Social Media Program - $12,000;
- Strategic Planning / Integrated Water Cycle Management Plan - $1,446,470;
- Street Lighting Improvement - $11,662 most carried over;
- Ewenmar Waste Depot EPA Landfill Environment Improvement - $104,290 subject to grant;
- Topdressing and levelling of Soccer Fields at Carter Oval - $10,000;
- Final Stage of Carter Oval Youth Sports Complex Irrigation - $90,000;
- Shade structures three (3) over Tables and Chairs at the Splash Park - $25,000;
- Warren Family Health Centre Internal Painting - $20,000;
- Administration Centre Air-conditioning and External Blinds - $15,000;
- Warren Works Depot Air-conditioning and Workshop Bird Proofing - $18,000;
- Warren War Memorial Swimming Pool Improvement Works - $48,000;
- Warren Showground/Racecourse Tables and 100 Chairs - $15,000;
- Warren Sporting & Cultural Centre 250 Chairs - $25,000;
- Carter Oval Youth Sports Complex Building Fit Out - $12,000;
- State Highway 11 Oxley Highway Ordered Works - $1,250,000 subject to funding approval;
- Implementation of Engineering Services Reported IT Systems - $54,000;
- Drought Resilience Planning Program Implementation Project – Country Heartlines - $234,000, mostly carryover;
- Workplace Health and Safety Management System – Safety Culture - $50,600;
- Traffic Counter Replacement - $6,354;

Council is expecting a large increase in electricity costs (upwards of 15%) in 2025/2026.

Included in the budget are various allocations towards maintenance works to be undertaken in the areas of town services (parks, gardens, water and sewerage), in the roads area and for other Council assets.

Having such a sizeable capital improvement budget together with Council's normal maintenance program and expected flood restoration program will necessitate the continued employment of both extra management and operational resources to ensure works and programs are efficiently, safely and effectively facilitated together with other members of Council's Management Executive Team.

Where possible, an increased operational staff level (both permanent and temporary) will also be used to undertake most works in house in conjunction with extra contracted works (local and tendered projects where special expertise is required).

Major grants to be sought include Warren Bore Water Storage Increase, Warren CBD Upgrade, Safer Local Roads and Infrastructure Program, Towards Zero Safer Roads Program.

Currently, no loans are required for the 2025/2026 financial year however, this may change for a required increased bore water storage in Warren. Alternatively, a loan most probably will be proposed in the 2026/2027 Operational Plan & Estimates to fund increased bore water storage in Warren, if grant funds are not forthcoming.

An appropriate allocation ($125,000) has also been provided for what is necessary with the Audit, Risk and Improvement Committee (ARIC), Internal Audit Costs and for Service Reviews.

OPERATIONAL PLAN LEGISLATIVE REQUIREMENTS AND COMPLIANCE

Operational Plan	Identify projects, programs or activities that Council will undertake within the financial year towards addressing actions in the Delivery Program	The actions in this document include actions planned for the 2025/2026 financial year
	Allocate responsibilities for each project, program or activity and measures to determine effectiveness	The actions in this document include responsibilities and measurements
	Include the Statement of Revenue Policy	The actions in this document include responsibilities and measurements
	Include provisions relating to the content of Council's annual statement of Revenue Policy: • Estimated income and expenditure • Ordinary rates and special rates • Proposed fees and charges • Council's proposed pricing methodology • Proposed borrowings	The actions in this document include responsibilities and measurements

OPERATIONAL PLAN ACTIONS

The Operational Plan Actions are addressed under the following categories:

1. **Social** (coloured Yellow)
2. **Economic** (coloured Grey)
3. **Infrastructure** (coloured Red)
4. **Environmental** (coloured Green)
5. **Governance** (coloured Blue)

Each of these categories outlines a summary of the community views as outlined in the Community Strategic Plan "Warren Shire 2035".

Responsible Officer/Department

GM	General Manager
DMFA	Divisional Manager Finance & Administration Services
DMES	Divisional Manager Engineering Services – (**LEMO** – Local Emergency Management Officer)
MHD	Manager Health & Development Services
IPM	Infrastructure Projects Manager
EDVM	Economic Development & Visitation Manager
EA	Executive Officer to the Mayor and General Manager
WHS/RC	Work Health & Safety/Risk Co-ordinator
TREAS	Treasurer / Management Accountant

LIB	Librarian
RIM	Roads Infrastructure Manager
FRSPM	Flood Restoration and Special Projects Manager
TSM	Town Services Manager
SMT	Senior Management Team
MANEX	Management Executive

1. Social Operational Plan

Warren Shire is a supportive, safe, friendly community that embraces diversity and a wide range of family structures.

The community has identified the following key social areas for action.

Our Social Operational Plan:

Objective 1.1: Attract and retain community-focussed resources					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
1.1.1	Improve ageing, youth and disability services within the community	Review and define existing directory of service providers with a focus on aged care, youth and disability services, and promote on media channels	GM, MHD, DMFA, Interagency Delegates	Updated Directory and information promoted	Review directory of service providers
		Obtain expressions of interest for at least one care provider to establish satellite office/shop front in Warren	GM, MHD	Satellite office established	Arrange meetings with health service providers to facilitate the establishment of a local presence
		Provide leadership and work with the Warren Interagency Support Services Group to consider how best to support the Shire's local community services	MHD, Interagency Delegates	Regular meetings organised	Attend Warren Interagency Support Services Group meetings
		Host an expo on health services in Warren, including ageing, youth and disability services	MHD, Interagency Delegates	Expo conducted	Host an expo, including a wide range of service providers

Objective 1.1: Attract and retain community-focussed resources					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
1.1.2	Improve health services within the community	Advocate for improved medical services including General practitioners and Allied Health Providers	Mayor, GM	Advocacy strategy developed and implemented	Develop and implement an advocacy strategy Liaise with and support the Warren Health Action Committee Lobby Government Provide accommodation for a Doctor Provide the Family Health Service building to a health provider at market rental price
		Liaise with the Warren Multi-Purpose Health Service and other health providers to seek to provide improved health services	Mayor, GM	Meetings conducted	Arrange regular meetings with health service providers to assist in improving services
		Provide access to existing Family Health Centre to a standard to allow health services to be provided	MHD	Medical services are provided to the community	Maintain the existing building to allow provision of health services

Objective 1.1: Attract and retain community-focussed resources					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
1.1.3	Improve educational services within the community	Explore enhancements to our library services for our entire community	GM, DMFA, LIB	New services implemented	Develop literacy and outreach services Expand tech-savvy services
		Expand the existing Library infrastructure to cater for the increasing community needs	DMFA, LIB	Increase in the provision of additional services and functions	Investigate and plan a suitable building extension with available grant funds secured
		Advocate for new and additional educational services	Mayor, GM	Advocacy strategy developed and implemented	Develop and implement an advocacy strategy Lobby Government Meet with providers to assist in improving services
		Lobby for introduction of Opportunity Classes and Selective High Schools program at local schools and TAFE	Mayor, GM	Places are made available at local schools and the local TAFE	Lobby the State Government, seek support from local School Principal and TAFE NSW

Objective 1.1: Attract and retain community-focussed resources					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
1.1.4	Ensure current and future housing needs for the community are met	Summarise specific housing needs by category: ✓ short- to medium-term housing opportunities for seasonal workers, visitors and residents ✓ permanent housing opportunities for new residents	MHD	Report prepared and Strategy developed and Implemented	Summarise findings outlining options for creating additional housing opportunities and Strategy developed and implemented
		Review the land release timetable for Warren	GM, MHD	Review undertaken	Review land release timetable
		Promote new housing opportunities to property developers and facilitate future investments	Mayor, GM, EDVM, SMT	Promotions undertaken	Promote the opportunities to developers. List all vacant land within Gunningba Estate with local real estate agents.

Objective 1.1: Attract and retain community-focussed resources					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
1.1.5	Work with local Police and the community to ensure that our community is safe	Advocate for an appropriate level of policing services	Mayor, GM	Advocacy strategy rolled out with key meetings conducted	Develop and implement an advocacy strategy Liaise with the local Police Force on a regular basis
		Continually monitor vandalism and the use of illicit drugs within the community	Mayor, GM	Meetings conducted to facilitate actions leading to a reduction in crime and the use of illicit drugs	Meet with the local Police Force and report any known vandalism
		Provide CCTV Camera System access to the NSW Policy Warren	DMES, TSM	System connected, installed and monitored	System monitored by the NSW Policy
		Provide animal control services to meet the demands of the community	MHD	Reduction in complaints	Implement a community education campaign regarding animal control Conduct regular ranger patrols
		Monitor and renew alcohol prohibited and alcohol-free zones.	DMES	Zones adopted by every Council term.	Maintain signs and encourage policing and enforcement of zones

Objective 1.1: Attract and retain community-focussed resources					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
1.1.6	Recognise and support our wide range of local community groups	Develop strategies across social, cultural, economic and environmental issues	GM, MHD, SMT, MANEX	Strategies developed and implemented	Develop and implement a strategy to support local community groups and improve their viability
		Undertake an audit of Community Services within Warren Shire	MHD, Interagency Delegates	Audit works undertaken	Audit completed and reported
		Council to meet with local peak indigenous organisations	GM, Mayor, SMT	Regular meetings organised	Meet with local peak indigenous organisations
		Council to meet with community peak bodies and stakeholders to build collaborative relationships	GM, Mayor, SMT, MANEX	Regular meetings organised	Develop a positive and collaborative relationship with peak bodies
1.1.7	Improve transport services within the community	Facilitate the improvement of transport services both within the Shire and those to and from the Shire	GM, DMES, MHD, Interagency Delegates	Increased level of connectivity for residents	Meet with peak bodies and stakeholders Develop and implement an action plan to improve transport services
		Increased knowledge of local public transport timetables	MHD	Regular postings are included in Council's social media	Promote local public transport timetables on social media. Include the timetable as a standing item in Council's monthly newsletter.

Objective 1.2: Engage with the community					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
1.2.1	Maintain ongoing community engagement to instil a strong collaborative and inclusive environment with the community	Implement Council's Community Engagement Strategy	GM, EDVM, MANEX	Increased engagement with the community	Develop and implement plans to engage the community, in accordance with the Community Engagement Strategy
1.2.2	Support and promote community-based lifestyle and social events	Work with community to support community-based events	GM, EDVM, MANEX	Activities and events supported by Council held	Develop and implement promotion action plans Coordinate key community events including Australia Day, ANZAC Day, Remembrance Day and the Warren Christmas Street Party
		Train and assist community organisations in obtaining grants	EDVM, IPM, MANEX	Grants received by Council and the community organisations	Train and assist community organisations in obtaining grants
1.2.3	Encourage volunteerism within the community	Build a collaborative relationship with community organisations to offer assistance to volunteer organisations	GM, MANEX, Interagency Delegates	Positive feedback from volunteer organisations	Engage with community organisations Develop a guidance document with clear steps for volunteer organisations to engage the community
		Work with the Warren Interagency Support Services Group to encourage volunteerism	MHD, Interagency Delegates	Regular meetings organised	Attend Warren Interagency Support Services Group meetings

Objective 1.2: Engage with the community					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
1.2.4	Ensure that our emergency services organisations are ready to support our community during natural disasters and other emergencies	Assist with the coordination of emergency services, through the Local Emergency Management Committee	Mayor, GM, DMES (LEMO), MHD, TSM	Efficient coordination of emergency services management	Facilitate Local Emergency Management Committee meetings Make Council resources available for emergencies Provide administrative management and technical staff during emergencies
1.2.5	Support Aboriginal people and organisations to increase the broader community's awareness and recognition of local Aboriginal cultural identity in Warren Shire	Build and maintain collaborative relationships with the Warren Local Aboriginal Land Council and Warraan Widji Arts	Mayor, GM, MANEX	Regular meetings held Support provided to increase cultural awareness and inclusion	Liaise with the Aboriginal Land Council and other stakeholders Council staff to consider the requirements of the Aboriginal culture in their everyday dealings with the community to ensure inclusiveness

Objective 1.3: Support young people and encourage their development					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
1.3.1	Support programs and services that support and assist young people in our community	Support the Warren Youth Foundation to develop strategies to assist the youth of Warren Shire	MHD, Interagency Delegates	Number of successful projects undertaken	Review and monitor Council's Memorandum of Agreement with the Warren Youth Foundation Facilitate the development and implementation of strategies Facilitate early intervention programs Report activities and level of success to Council
1.3.2	Promote, to our youth, the facilities and activities that are available to them within the Shire	Address schools on the facilities that are available	MHD, EDVM	School presentations conducted	Address school assemblies
		Promote the facilities and activities available through Council's website, social media and Council newsletters	MHD, EDVM	Increased usage of facilities and participation in activities	Promote facilities and activities Monitor responses

Objective 1.3: Support young people and encourage their development					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
1.3.3	Develop traineeship programs to retain youth	Review opportunities to develop traineeships within Council's structure	GM, SMT	Council's structure reviewed	Review Council's structure to assess opportunities to increase the level of traineeships
		Liaise with businesses and the Warren Chamber of Commerce to encourage traineeships	GM, SMT	Presentations conducted	Undertake regular presentations businesses and to the Warren Chamber of Commerce
		Develop indigenous traineeships within the Shire	GM, SMT	Indigenous traineeships developed	Obtain grant funding to support indigenous traineeships
		Build a strong relationship with local schools to promote work experience opportunities	GM, SMT	Work experience opportunities made available	Identify positions available for work experience students Liaise with School Principal
		Apply for grants that provide Traineeships and Apprenticeships	GM, SMT, EDVM, HRO, WHS/RC	Successful grants received	Grants applied for

2. Economic Operational Plan

Warren Shire has significant economic potential across many industry sectors.

Agriculture and tourism are two of the most important economic sectors in the Shire. The development and growth of these, and all our industrial sectors, should be encouraged and supported.

The creation of new businesses, to diversify our economy, should also be encouraged and supported.

The community has identified the following key economic areas for action.

Our Economic Operational Plan:

Objective 2.1: Facilitate the diversification of industries within the Shire					
	Strategy	Council delivery program actions	Responsible officer / department	Measures	Detailed actions
2.1.1	Improve skilled and unskilled employment opportunities to attract and retain young people and working families	Survey the community to ascertain reasons for leaving or staying	GM, SMT, EDVM	Surveys completed	Conduct surveys and interviews with the community, business and NGOs
		Survey business owners to ascertain what keeps their young people and what could bring them back	GM, SMT, EDVM	Surveys completed	Create a summary of incentives to attract and retain young people and working families
		Interview business owners who have successfully employed skilled, unskilled and young people	GM, SMT, EDVM	Interviews conducted	
		Survey business owners to understand what may have stopped them in attracting and keeping skilled and unskilled people	GM, SMT, EDVM	Surveys completed	Undertake surveys
		Survey business owners to understand what skills they are missing	GM, SMT, EDVM	Surveys completed	Undertake surveys
		Collate findings and prepare action plan	GM, SMT, EDVM	Report prepared	Collate findings and prepare action plan Implement action plan

Objective 2.1: Facilitate the diversification of industries within the Shire					
	Strategy	**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
2.1.2	Proactively identify and create new business opportunities and associated investment within the Shire	Facilitate business-led community forums to identify business and investment opportunities	Mayor, GM, SMT, EDVM	Forums held	Facilitate business-led community forums
		Engage with industry bodies and investors to share business and investment ideas	Mayor, GM, SMT, EDVM	Meetings conducted	Engage with industry bodies and investors
		Meet with potential businesses and investors to explore opportunities	Mayor, GM, SMT, EDVM	Meetings conducted	Meet with potential businesses and investors to explore opportunities
		Seek to close out investment opportunities	Mayor, GM, SMT, EDVM	Opportunities completed	Support businesses to close investment opportunities
		Lobby and advocate State Government to reinstate the railway bridge	Mayor, GM, SMT, EDVM	Advocacy undertaken	Council has to engage with silo owner, and other potential users to seek support for the reinstatement of the bridge
		Development of industrial land	Mayor, GM	Purchase of suitable land	Identify and investigate suitable parcels of land for use of industrial land

Objective 2.2: Proactively support the development of tourism as a key industry for the Shire					
	Strategy	Council delivery program actions	Responsible officer / department	Measures	Detailed actions
2.2.1	Prepare and implement a tourism strategy for the Shire	Prepare a tourism strategy and Destination Management Plan for the Shire with input from the community	GM, SMT, EDVM	Strategy and Plan completed	Finalise a tourism strategy and Destination Management Plan
		Implement the tourism strategy and Destination Management Plan with support from tourism businesses, the community and Government	GM, SMT, EDVM	Strategy and Plan implemented	Facilitate implementation
2.2.2	Provide and promote sustainable recreation and tourism access to our rivers and marshes	Confirm preferred locations to provide access to rivers for fishing and other recreational activities	GM, SMT, MANEX, EDVM	Locations identified	Confirm preferred locations for recreational activities on our rivers
		Promote selected river locations	GM, SMT, MANEX, EDVM	Promotion complete	Seek grant funding to support development Install infrastructure at river locations
		Actively assist with the maintenance, improvement and expansion of recreational infrastructure at the Macquarie Marshes	GM, SMT, MANEX, EDVM	Support provided	Actively assist with the maintenance, improvement and expansion of recreational infrastructure at the Macquarie Marshes
		Develop and maintain recreational infrastructure at the Bob Christensen Reserve	GM, SMT, MANEX, EDVM	Infrastructure complete	Maintain, improve and expand recreational infrastructure at the Bob Christensen Reserve Install composting toilet or similar

Objective 2.2: Proactively support the development of tourism as a key industry for the Shire					
	Strategy	Council delivery program actions	Responsible officer / department	Measures	Detailed actions
2.2.3	Develop and deliver a customer service framework for all businesses in our Shire	Host a customer service workshop with local businesses to consider best practice customer service approaches	GM, SMT, MANEX, EDVM	Workshop conducted	Host a customer service workshop
		Facilitate agreement on a customer service framework for all businesses in the Shire	GM, SMT, MANEX, EDVM	Framework agreed	Facilitate a customer service framework for all businesses

Objective 2.3: Support the growth and revitalisation of existing and new local businesses					
	Strategy	Council delivery program actions	Responsible officer / department	Measures	Detailed actions
2.3.1	Facilitate the growth of local businesses	Research industry and economic forecasts and gap analysis for Warren	GM, SMT, MANEX, EDVM	Research and gap analysis completed	Conduct research
		Research growth strategies adopted by Shires like ours	GM, SMT, MANEX, EDVM	Research completed	Research growth strategies of similar Councils
		Facilitate a business growth working group comprised of business-focussed community groups and individual businesses to: ✓ identify barriers to growth ✓ consider growth opportunities for existing businesses	GM, SMT, MANEX, EDVM	Working group established and operating	Facilitate a business growth working group
		Facilitate the development and implementation of a business growth strategy	GM, SMT, MANEX, EDVM	Strategy developed and implemented	Facilitate the development and implementation of a business growth strategy

Objective 2.3: Support the growth and revitalisation of existing and new local businesses					
	Strategy	Council delivery program actions	Responsible officer / department	Measures	Detailed actions
2.3.2	Facilitate improvements in business efficiency for local businesses	Research best practice business efficiency approaches	GM, SMT, MANEX, EDVM	Research completed	Conduct research on best practice business efficiency
		Host a business efficiency workshop with local businesses to consider best practice business efficiency approaches	GM, SMT, MANEX, EDVM	Workshop conducted	Host a business efficiency workshop
		Facilitate the implementation of new business efficiency approaches	GM, SMT, MANEX, EDVM	Efficiency approaches implemented	Facilitate the implementation of new business efficiency approaches
2.3.3	Diversify land use options in the Warren CBD to support new business opportunities for the community	Conduct community consultation regarding possible new land uses for the Warren CBD and collate outcomes	GM, SMT, MANEX, EDVM	Community consultation completed	Conduct community consultation
		Amend our Local Environmental Plan (LEP) where required	GM, MHD, SMT	LEP amended	Review and amend our LEP
		Promote zoning changes to the community	GM, MHD, SMT, EDVM	Promotion undertaken	Promote zoning changes to the community

3. Infrastructure Operational Plan

Providing and maintaining good community amenity is vital to attracting and retaining skills in Warren Shire.

Quality infrastructure is what makes Warren Shire an easy place to live for diverse family types.

The community has identified the following key infrastructure areas for action.

Our Infrastructure Operational Plan:

Objective 3.1: Provide reliable and accessible connectivity across the Shire					
	Strategy	**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
3.1.1	Ensure that the road network is maintained to acceptable community standards	Ensure that our roads are maintained to acceptable community standards in a cost effective, efficient and safe manner – as outlined in the asset management plans	DMES, RIM, FRSPM, PO - A	Maintenance activities conducted in accordance with good engineering practice	Undertake regular road inspections and repair defects Conduct routine maintenance according to our maintenance program Review and monitor our maintenance program Apply for grant funding for maintenance
		Support the NSW Government's Towards Zero Road Safety Program by maintaining and implementing Council's Road Safety Plan.	DMES, RIM	Road Safety Plan implemented	Regularly review the Road Safety Plan and seek funding to implement
		Actively seek grants from Federal and State Governments	DMES, RIM,	Increased level of grant funds obtained	Actively monitor and apply for grant funding as it becomes available
		Lobby the State Government to reclassify roads with usage changes (Inland Flat Route)	Mayor, GM, DMES	Classifications changed	Apply to have roads reclassified based upon usage data
		Canvas Bland, Lachlan, Coonamble and Narrabri Shire Councils for a joint initiative towards identifying the Inland Flat Route as an alternative to the Newell Highway	Mayor, GM, DMES	Joint initiative developed Feasibility strategy developed	Engaging the Bland, Lachlan, Coonamble and Narrabri Shire Councils to develop a strategy for the Inland Flat Route feasibility

Objective 3.1: Provide reliable and accessible connectivity across the Shire					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
3.1.2	Advocate for reliable telecommunications services throughout the Shire	Lobby relevant Government Ministers and Departments to advocate for improved telecommunications infrastructure	Mayor, GM	Meetings conducted for advocacy and lobbying	Conduct a planned series of meetings with relevant Government Ministers and Departments
3.1.3	Ensure that the Shire is well positioned to rapidly adopt new, modern energy technologies as they emerge	Monitor trends and reliability in the energy supply sector, particularly with respect to renewable energy Lobby the Government, energy authorities and energy providers to ensure that Warren Shire is included in the Central-West Orana Renewable Energy Zone with improved high-voltage connectivity	GM, SMT Mayor, GM	Research conducted Meetings conducted and submissions made	Monitor and report on trends Arrange meetings with Government, energy authorities and energy providers
3.1.4	Advocate for improved rail and transport access to Warren	Lobby relevant Government Ministers and Departments to advocate for improved rail and transport access to Warren,	Mayor, GM	Meetings conducted for advocacy and lobbying	Conduct a planned series of meetings with relevant Government Ministers and Departments

Objective 3.2: Provide sustainable infrastructure for the community					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
3.2.1	Maintain community assets (swimming pools, library, council buildings, parks, gardens, reserves, cemeteries, aerodrome, stormwater, water and sewer infrastructure) to acceptable community standards	Conduct community consultation regarding community assets	GM, SMT, MANEX, MHD, IPM, TSM	Community consultation completed	Conduct community consultation
		Ensure that community assets are maintained to acceptable community standards in a cost effective, efficient and safe manner – as outlined in our asset management plans	DMES, MHD, TSM	Maintenance activities conducted	Conduct routine maintenance according to our maintenance program Review and monitor our maintenance program
		Actively seek grants from Federal and State Governments	GM, SMT, MANEX, TSM, IPM, LIB	Increased level of grant funds obtained	Apply for grant funding for improvements

Objective 3.2: Provide sustainable infrastructure for the community					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
3.2.2	Ensure that the Warren levee continuously remains fit for purpose	Undertake a regular renewal and repair program for the Warren levee	DMES, TSM	Renewals and repairs completed	Undertake annual condition assessments Undertake regular renewal and repair work
		Actively seek grants from Federal and State Governments	DMES, TSM	Grant funds obtained	Seek grant funding to support rehabilitation programs
		Prepare and implement the Warren Town Flood Study and Floodplain Risk Management Study and Plan	DMES	Plans adopted and actions implemented	Manage a consultant to develop a Warren Town Flood Study and Floodplain Risk Management Plan and implement recommendations as grant funds become available
		Investigate the preparation of a Nevertire and Collie Village Flood Study and Floodplain Risk Management Study and Plan	DMES	Investigation undertaken	Undertake an investigation and report to determine if a Nevertire and Collie Village Flood Study and Floodplain Risk Management Study and Plan are warranted and fundable

Objective 3.3: Proactively manage our infrastructure assets					
Strategy		Council delivery program actions	Responsible officer / department	Measures	Detailed actions
3.3.1	Adopt comprehensive and practical asset management plans that support, and are supported by, our long-term financial plans	Prepare asset management plans for each class of asset	DMFA, DMES, MHD,TSM, RIM,	Plans adopted by Council	Prepare asset management plans for each class of asset
		Ensure that plans are integrated with our long-term financial plans	DMFA	Plans completed	Ensure that plans are integrated with our long-term financial plans
		Ensure that operations, maintenance, capital renewal and capital expansion activities are undertaken in accordance with the asset management plans	DMES, MHD,TSM, RIM, IPM	Programs in place	Ensure that operations, maintenance, capital renewal and capital expansion activities are undertaken in accordance with the asset management plans
		Capture accurate and complete asset condition data regularly	DMES, MHD,TSM, RIM	Condition assessments undertaken	Undertake annual condition assessments
		Actively seek grants from Federal and State Governments	DMES, MHD,TSM, RIM, IPM	Increased level of grant funds obtained	Apply for grant funding for improvements

Objective 3.3: Proactively manage our infrastructure assets					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
3.3.2	Maintain a well-resourced team of infrastructure staff to ensure that our infrastructure needs are met	Ensure infrastructure staff are appropriately experienced and qualified to adequately maintain and improve infrastructure	GM, SMT, RIM, TSM, IPM	Experienced and qualified staff	Maintain adequate levels of qualified infrastructure staff to budget allocations and the Workforce Plan and Strategy Provide comprehensive training to staff Maintain a proactive grant management capability

Objective 3.4: Revitalise the Warren, Nevertire and Collie streetscapes					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
3.4.1	Continually upgrade streetscapes in Warren, Nevertire and Collie to create attractive places to live and to visit	Finalise investigation, design and implementation of the upgrading of the Warren CBD Streetscape	GM, DMES	Design and implementation completed	Finalise design of the Warren CBD streetscape Seek grant funding to implement the upgrading of the Warren CBD streetscape
		Continue consultation with the Warren, Nevertire and Collie communities on possible future streetscape improvements	DMES	Consultation program instigated	Continue consultation Implement changes to streetscapes

4. Environmental Operational Plan

Warren is a pretty town with extensive natural advantages which support an enviable lifestyle.

The natural and environmental advantages of the town, and of the Shire, should be protected for our community, for visitors and for potential new residents.

External threats, such as climate change, need to be recognised. We need to plan impactful responses to these threats.

The community has identified the following key environmental areas for action.

Our Environmental Operational Plan:

Objective 4.1: Manage the impact of climate change on our local community					
Strategy		Council delivery program actions	Responsible officer / department	Measures	Detailed actions
4.1.1	Work with appropriate agencies to proactively address the local impacts of climate change	Actively participate in Macquarie River Flood Mitigation Zone Reference Group	Mayor, GM	Meetings attended	Attend meetings with each agency
		Actively participate in the Central West Councils Environment and Waterways Alliance	MHD	Meetings attended	Attend and participate in meetings
		Respond to climate-driven regulatory changes that impact our community	GM, MHD, DMES, RIM, FRSPM, TSM	New initiatives implemented	Respond to regulatory changes
		Review our Consequence Management Guides under our Local Emergency Management Plan	GM, DMES (LEMO), MHD, TSM	Review completed	Review and amend our Consequence Management Guides
		Update our Local Emergency Management Plan to take into account the impact of climate change	GM, DMES (LEMO), MHD, TSM	Plan updated	Review and amend our Local Emergency Management Plan
4.1.2	Encourage the local community to embrace sustainable living and business practices	Provide the community with access to education, information and activities that promote sustainable living and business practices	MHD	Information delivered	Facilitate sustainability information groups Facilitate information sessions with external experts for our local community Promote sustainable development within the community

Objective 4.2: Proactively manage environmental-based assets for the community					
Strategy		Council delivery program actions	Responsible officer / department	Measures	Detailed actions
4.2.1	Sustainably manage the Shire's limited water resources	Assist with the education of landowners on the role and activities of the Natural Resources Access Regulator	MHD	Educations programs completed	Facilitate group information sessions with landowners Meet with individual landowners
		Work with the Western Councils Water Utilities Alliance to ensure that any structural reform of the management of water utilities reflect the aspirations of Council.	DMES, TSM	Favourable reforms implemented.	Attend the Western Councils Water Utilities Alliance Meetings and Council Reference Group Council to advocate to maintain water and sewer infrastructure through the Alliance of Western Councils
		Lobby the Government to increase the capacity of the Burrendong Dam Airspace for Flood Mitigation and Drought Proofing Protection and Other Water Supply Matters	Mayor, GM	Submissions made	Make submissions and arrange meetings with Government Ministers regarding increasing storage of the Burrendong dam
		Lobby the Government to pipe or line the Albert Priest Channel to drought proof water supplies	Mayor, GM	Submissions made	Piping or lining of the Albert Priest Channel
4.2.2	Ensure that our town water usage complies with our licenced allocations	Monitor water usage to ensure that extraction limits are not exceeded	DMES, TSM	Water usage remains within our limits	Conduct community information sessions to educate the community on sustainable water usage
		Educate the community on sustainable water usage	DMES, TSM	Education program delivered	Facilitate education programs for the community

Objective 4.2: Proactively manage environmental-based assets for the community					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
4.2.3	Provide Warren and the villages of Nevertire and Collie with an adequate and safe water supply that is appropriately priced for all consumers	Maintain and renew our water supply network in accordance with our water supply network asset management plan	DMES, TSM	Water supply network renewed and maintained	Complete water supply renewal projects as required Actively operate and maintain water supply network assets in accordance with the asset management plan
		Comply with current best practices for water supply networks	DMES, TSM	Affirmative annual compliance report	Audit our operations against current best practice
		Remain actively involved in the Western Councils Water Utilities Alliance	DMES, TSM	Meetings attended	Attend meetings with the Orana Water Utilities Alliance
		Investigate and implement measures to return Collie Water Supply to a potable standard	DMES, TSM	Potable standard restored	To ensure that the Collie water supply improvements is developed within the IWCM Plan
		Investigate and implement the Integrated Water Cycle Management (IWCM) Plan and the recommendations from the Warren Water Security Project.	DMES, TSM	Recommendations implemented	To assist the Consultant in the preparation of the IWCM Plan and to develop recommendations

Objective 4.2: Proactively manage environmental-based assets for the community					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
4.2.4	Provide Warren and the village of Nevertire with an adequate and environmentally acceptable sewerage scheme that is appropriately priced for all consumers	Maintain and renew our sewerage network services in accordance with our sewerage network asset management plan	DMES, TSM	Sewerage network renewed and maintained	Complete sewerage infrastructure projects as required Actively operate and maintain sewerage network assets in accordance with the asset management plan
		Comply with current best practices for sewerage systems	DMES, TSM	Affirmative annual compliance report	Audit our operations against current best practice
		Explore the feasibility of UV treatment to re-use effluent for other uses	DMES, TSM	Feasibility Plan developed	Investigate the feasibility of UV treatment for effluent reuse options
		Remain actively involved in the Western Councils Water Utilities Alliance	DMES, TSM	Meetings attended	Attend meetings with the Western Councils Water Utilities Alliance
4.2.5	Ensure that our stormwater drainage system remains effective	Maintain our stormwater drainage assets in accordance with our stormwater drainage asset management plan	DMES, TSM	Adherence to asset management plan	Actively maintain our stormwater drainage assets
		Install stormwater quality improvement devices (SQIDs) by applying for suitable grants	DMES, TSM	Funding approved and devices installed	Undertake a grant funding process for SQIDs Install SQIDs and commence a maintenance program

Objective 4.3: Provide a sustainable waste management service for the community					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
4.3.1	Reduce the rate of landfill through appropriate waste minimisation and waste collection processes	Participate in regional initiatives relating to the reduction of waste deposited in our landfill facilities	MHD	Reduction in waste deposited in our landfill facilities	Engage with regional waste management working groups to access latest landfill management methods
		Investigate and implement improved waste collection and waste processing processes	MHD	New improved processes implemented	Investigate best practice waste collection and waste processing practices
		Implement the Ewenmar Waste Depot Management Regime, Strategies and Plan	MHD	New Management Plan implemented	Review and implement new actions and processes
		Apply for an exemption to the Food Organics Garden Organic (FOGO) Mandate	MHD	Monitor and report to NSW EPA seeking an exemption	Apply to the NSW EPA for an exemption to the legislation
4.3.2	Introduce new sustainable waste management practices for both green waste and recyclable materials	Investigate and implement improvements in green waste processing	MHD	New green waste processing implemented	Meet with industry experts to understand best practices in green waste management
		Investigate and implement new uses for processed green waste	MHD	New uses for processed green waste identified and utilised	Research new ideas on future uses for green waste and implement where currently available
		Investigate and implement state of the art recycling initiatives including the Return and Earn Program	MHD	New recycling initiatives introduced	Research and implement new recycling initiatives

Objective 4.4: Support environmentally sustainable land management practices					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
4.4.1	Actively manage noxious weeds	Apply the weed management guidelines of the Castlereagh Macquarie County Council (CMCC) to land that Council manages Assist in promoting and endorsing the CMCC guidelines to landowners	DMES, MHD, TSM, RIM, FRSPM MHD	Guidelines adhered to Guidelines promoted and endorsed	Undertake regular weed control activities Regularly promote the CMCC guidelines to landowners
4.4.2	Actively manage pests	Continually liaise with Local Land Services (LLS) to ensure that current pest management initiatives are undertaken on land that Council manages	DMES, MHD, TSM, RIM, FRSPM	Initiatives undertaken when requested by LLS	Undertake pest management activities when requested by LLS
4.4.3	Ensure that crown land is managed using environmentally sustainable principles and practices	Continually liaise with Government to ensure that Council maintains the crown land under its management in an environmentally sustainable way	DMES, MHD, TSM	Environmentally sustainable management achieved	Liaise with Government on environmentally sustainable management approaches for crown land Adopt environmentally sustainable approaches to crown land management
4.4.4	Preserve and protect endangered ecological communities (EEC) of native plants, animals and other organisms living in unique habitats within the Shire	Liaise with Government and other agencies to remain appraised of the latest legislation and initiatives concerning the preservation and protection of endangered ecological communities Implement preservation and protection initiatives as required	DMES, MHD, TSM, RIM, DMES, MHD, TSM, RIM,	Current EEC legislation and initiatives understood Processes implemented	Regularly review legislation Liaise with relevant agencies Adopt required preservation and protection initiatives

Objective 4.4: Support environmentally sustainable land management practices					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
4.4.5	Sustainably manage Council's road-making materials and storage sites (gravel, sand, loam pits and roadside stockpile sites)	Regularly monitor the safety and operations of gravel, sand and loam pits and roadside stockpile sites to ensure high environmental standards are adhered to	DMES, RIM, WHS/RC	Monitoring in progress and actions undertaken	Regularly undertake inspections to ensure legislative compliance and action plans implemented
		Redevelop and implement the Mine Safety Management Plan	DMES, RIM, WHS/RC	Plan in place and implemented	Finalise and implement the plan Train staff

5. Governance Operational Plan

Council can and should play both a leadership and a supporting role within our community.

Our Council should proactively support our community. At times, it will also work in partnership with the community.

Our Council will succeed if it is both financially sound and if it employs high-quality staff.

The community has identified the following key governance areas for action.

Our governance operational plan:

Objective 5.1: Ensure strong engagement and collaboration with the community					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
5.1.1	Undertake regular community engagement activities as per the Community Engagement Strategy	Complete all community engagement activities outlined in the Community Engagement Strategy	Mayor, GM SMT, MANEX	Strong community engagement	Complete all community engagement activities Disseminate information on Council activities to the community and other stakeholders through Council's website, media releases, Council newsletters and social media

Objective 5.1: Ensure strong engagement and collaboration with the community					
Strategy		Council delivery program actions	Responsible officer / department	Measures	Detailed actions
5.1.2	Provide training to the community on making grant applications	Disseminate grant opportunities to the community	GM, SMT, MANEX, IPM, EDVM	Grant opportunities promoted	Establish a register of grant opportunities for the community Promote grant opportunities to the community through social media and other communication channels
		Train community members and community groups on best practice grant preparation	EDVM	Number of successful grants	Provide group and one-on-one grant application training as required
5.1.3	Promote Warren Shire Council to wide audiences both within the Shire and externally	Prepare and implement community engagement plans	Mayor, GM SMT, MANEX, EDVM	Plans completed and implemented	Implement community engagement plans
		Promote Council through websites, social media and other relevant promotional channels (print and online)	Mayor, GM SMT, MANEX, EDVM	Increased positive image of Council	Increase positive promotion of Warren Shire Council

Objective 5.2: Maintain a financially sustainable Council that provides cost effective services					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
5.2.1	Ensure that this strategic planning framework becomes an integral part of our operating culture	Adopt all delivery programs from this strategic planning framework	GM, SMT, MANEX	Strategic planning framework imbedded within Council operations	Responsible officers action and implement delivery programs Implementation of delivery program actions reviewed as part of the annual performance evaluation of these responsible officers
5.2.2	Proactively manage known compliance risks	Review our compliance risk register Implement actions to mitigate against known compliance risks	GM, SMT, MANEX, WHS/RC GM, SMT, MANEX, WHS/RC	Number of non-compliance notices Number of non-compliance notices	Review our compliance risk register Assess Council's risk exposure Implement mitigation actions

Objective 5.2: Maintain a financially sustainable Council that provides cost effective services					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
5.2.3	Seek new sources of income for Council	Apply for private works contracts with local businesses, landowners and the community	DMES, RIM, TSM	Contracts in place	Promote Council's private works capabilities
		Reassess Council's schedules of rates, fees and charges	GM, SMT, DMFA, DMES, MHD, MANEX	New schedules confirmed	Review rates, fees and charges
		Review Council's investment management strategies	DMFA	New strategies developed and implemented	Review investment management strategy and implement
		Continually review and seek grant opportunities	GM, SMT, MANEX, MHD, RIM, , TSM, IPM	Grants won	Continually assess and consider grant opportunities and apply where appropriate
5.2.4	Explore partnerships with others to share costs	Create partnerships with Government, businesses and NGOs to create shared services agreements	Mayor, GM, SMT, MANEX	Shared services agreements in place	Identify shared services opportunities Negotiate with selected potential partners Implement shared services agreements

Objective 5.2: Maintain a financially sustainable Council that provides cost effective services					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
5.2.5	Improve procurement practices to maximise cost efficiency whilst supporting local businesses where possible	Utilise and maintain the VendorPanel procurement and contract management system	GM, SMT, MANEX	VendorPanel actively used	Maintain VendorPanel
		Train staff in procurement and contract management practices	GM, SMT, MANEX	Staff trained	Train staff in procurement and contract management practices
		Promote opportunities for local businesses to provide services to Council	GM, SMT, MANEX	Community and businesses informed	Promote opportunities for local businesses to provide services to Council
		Review the Procurement Policy to encourage participation of First Nations Businesses in providing services to Council	GM, DMFA	Policy reviewed and actions implemented	Review Policy
5.2.6	Embrace a team centred culture of continual improvement to improve operational efficiency	Consult with the community to agree on the levels of service it requires from Council	GM, SMT, MANEX	Levels of service agreed	Conduct regular community consultation and surveys
		Equip, empower and support staff to achieve their goals	GM, SMT, MANEX	Positive staff surveys	Undertake staff evaluation and goal-setting processes
		Embrace the use of new technology to support our processes	GM, SMT, MANEX	Processes improved	Review internal processes and supporting technology

Objective 5.3: Support our people to provide high-quality services to the community					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
5.3.1	Provide effective training and development of our staff	Review our staff evaluation and goal-setting processes to incentivise staff	GM, SMT, MANEX	Updated staff evaluation process	Review our staff evaluation and goal-setting processes
		Equip, empower and support staff to achieve their goals	GM, SMT, MANEX	Updated Workforce Plan and Strategy	Review and update the Workforce Plan and Strategy
		Provide career path opportunities to incentivise staff and to improve business continuity	GM, SMT, MANEX	Updated Workforce Plan and Strategy	Map possible career progression opportunities for staff
		Implement a tailored training and development program for each member of staff	GM, SMT, MANEX	Staff reviews completed	Provide training and development programs for staff
					Encourage staff to attend relevant forums and conferences
		Implement flexible working arrangements for staff	GM, SMT, MANEX	Updated Workforce Plan and Strategy	Implement formal flexible working agreements
		Review our salary system against current best practice	GM, SMT, MANEX	Updated salary system	Review our salary system against current best practice

Objective 5.3: Support our people to provide high-quality services to the community					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
5.3.2	Create a productive and cooperative working environment for Councillors to support their governance responsibilities	Train Councillors on their roles and responsibilities	GM, SMT	Programs delivered	Create Councillor development plans Deliver induction training to Councillors Run Councillor workshops on select topics
		Provide Councillors with community leadership opportunities	GM, SMT	Opportunities provided	Provide Councillors with opportunities to engage community groups and to represent Council at conferences, in Committees and in meetings with external organisations Annually review committee structures
		Provide timely, accurate and relevant reporting and information to Councillors to enable informed decision making	GM, SMT, MANEX	Reports and information delivered	Provide Councillors with timely information Annually review the quality of the reports provided to Council
5.3.3	Ensure a quality customer service focus by Council staff	Promote quality customer service approaches to all Council employees	GM, SMT, MANEX	Customer service training implemented	Train staff in customer service initiatives
		Obtain community feedback on Council's customer service	GM, SMT, MANEX	Increased customer satisfaction	Monitor customer satisfaction

Objective 5.4: Collaborate with external parties to capture new opportunities for the community					
Strategy		**Council delivery program actions**	**Responsible officer / department**	**Measures**	**Detailed actions**
5.4.1	Obtain new development funds from developers to support the provision of improved infrastructure services	Arrange through negotiations Planning Agreements with developers	GM, SMT, MHD	Planning Agreements implemented	Negotiate Planning Agreements
		Negotiate with major developers to obtain new development funds	GM, SMT, MHD, MANEX	Negotiations completed	Negotiate with major developers to obtain new development funds
		Allocate developer funds in line with the Policy for the provision of infrastructure and services for the community	MHD	Fund allocated	Allocate developer funds to the provision of infrastructure and services for the community
5.4.2	Lobby the State Government to reduce the amount of cost shifting, from Government to Council, for the provision of community services	Develop and implement a lobbying plan for cost shifting reduction measures	Mayor, GM	Lobby plan developed and implemented	Develop and implement a lobbying plan
		Obtain the support of other local Councils, Country Mayors Association, Local Government NSW, Association Mining & Energy Related Councils and the Alliance of Western Councils	Mayor, GM	Support obtained	Contact other local Councils and the Alliance of Western Councils
		Meet with relevant State Government Ministers and Departments	Mayor, GM	Meetings conducted	Conduct a planned series of meetings with relevant State Government Ministers and Departments

Objective 5.4: Collaborate with external parties to capture new opportunities for the community					
Strategy		Council delivery program actions	Responsible officer / department	Measures	Detailed actions
5.4.3	Actively seek external support (financial and in-kind) from Government, alliance partners, the community and philanthropists to support the provision of new services and amenities for the community	Meet with community groups to consider the support that they might require to develop new community services and amenities	GM, SMT, MANEX	Meetings conducted	Meet with community groups to consider types of support required
		Facilitate the development of a plan to target and engage with potential support providers	GM, SMT, MANEX	Plan developed and implemented	Facilitate the development and implementation of a plan to engage potential support providers
		Facilitate meetings between the potential support providers and our community groups	GM, SMT, MANEX	Meetings conducted	Facilitate a series of meetings between potential support providers and our community groups

STATEMENT OF RATES

Council's proposed revenue policy as applied to rating is summarised as follows:

Rate Type	Category	Sub Category	Ad Valorem Cents in $	Minimum Rate	Min Rate % of Total Rate	Rate Yield $
Ordinary	Residential	Warren	3.756651	620.00	35.32%	585,003.62
Ordinary	Residential	Nevertire	0.506457	257.00	100%	17998.89
Ordinary	Residential	Collie	1.368496	257.00	90.06%	18,843.68
Ordinary	Residential	Rural	0.522108	334.00	5.66%	176,977.09
Ordinary	Farmland		0.248926	334.00	0.47%	4,876,811.33
Ordinary	Business	Warren	7.724971	620.00	1.74%	235,955.50
Ordinary	Business	Other (Warren)	0.564095	334.00	34.02%	15,718.27
Ordinary	Business	Nevertire	1.720300	334.00	19.44%	8,592.50
Ordinary	Business	Airport Area	0.543024	334.00	52.27%	12,786.30
					Total	**5,948,687.18**

The above calculations are based on a 4.1% increase in the general rates, this equates to an approximate increase of $234,285.47 on the actual 2024/2025 rates levied.

The annual December 2024 CPI was 2.4%. All water and sewer charges have been increased by 5.0% in line with the Warren Shire Council Long Term Financial Plan. Other fees and charges have been increased by at least 2.4%.

Proposed ordinary rates to be levied by Council are as follows:

Residential

Council proposes to levy a main residential category rate, together with three sub-categories, as summarised hereunder.

*** Sub-Category Residential – Warren Centre of Population**

Properties placed in this category include all properties meeting the residential definition, being those properties within the Warren Centre of Population. It is proposed to levy an ad/valorem amount (amount in the dollar) of 3.756651 cents on a rateable value of $10,287,860 with an estimated yield of $386,479.62. A minimum rate of $620.00 will apply with an estimated yield of $198,524.00.

*** Sub-Category Residential - Nevertire Centre of Population**

All residential properties within the Nevertire Centre of Population. It is proposed to levy an ad/valorem amount (amount in the dollar) of 0.506457 cents on a rateable value of $52,500 with an estimated yield of $265.89. A minimum rate of $257.00 will apply with an estimated yield of $17,733.00.

*** Sub-Category Residential - Collie Centre of Population**

All residential properties within the Collie Centre of Population will be subject to this rate. It is proposed to levy an ad-valorem amount (amount in the dollar) of 1.368496 cents on a rateable value of $137,500 with an estimated yield of $1,881.68. A minimum rate of $257.00 will apply with an estimated yield of $16,962.00

*** Sub-Category Residential - Rural Residential**
All properties satisfying the rural residential definition will be subject to this rate. Most of such properties are situated on the fringe of Warren. It is proposed to levy an ad-valorem amount (amount in the dollar) of 0.522108 cents on a rateable value of $31,977,500 with an estimated yield of $166,957.09. A minimum rate of $334.00 will apply with an estimated yield of $10,020.00.

Farmland
Council proposes to levy a farmland rate on all properties satisfying the farmland definition. The rate will apply to all genuine farming properties and will be the lowest tier of the rating structure. It is proposed to levy an ad-valorem amount (rate in the dollar) of 0.248926 cents on a rateable value of $1,950,151,200 with an estimated yield of $4,854,433.33. A minimum rate of $334.00 will apply with an estimated yield of $22,378.00.

Business
Council proposes to levy a main business category rate, together with one sub-category, as summarised.

*** Business - General**
Properties placed in this category include lands within the Warren & Nevertire Centre of Population that satisfy the business criteria pursuant to Section 518 of the Local Government Act, 1993. It is proposed to levy an ad-valorem amount (amount in the dollar) of 7.724971 cents on a rateable value of $3,001,480 with an estimated yield of $231,863.50. A minimum of $620.00 will apply with an estimated yield of $4,092.00.

*** Sub-Category Business – Other (Warren)**
All business properties meeting the business definition, zoned General Industrial (LEP) that are situated on the fringe of Warren will be subject to this rate. It is proposed to levy an ad-valorem amount (amount in the dollar) of 0.564095 cents on a rateable value of $1,839,100 with an estimated yield of $10,374.27. A minimum rate of $334.00 will apply with an estimated yield of $5,344.00.

*** Sub-Category Business – Other (Nevertire)**
All business properties meeting the business definition, zoned General Industrial (LEP) that are situated within the village of Nevertire will be subject to this rate. It is proposed to levy an ad-valorem amount (amount in the dollar) of 1.720300 cents on a rateable value of $402,400 with an estimated yield of $6,922.50. A minimum rate of $334.00 will apply with an estimated yield of $1,670.00.

*** Sub-Category Business – Other (Airport Area)**
All business properties meeting the business definition, zoned General Industrial (LEP) that are situated at the Warren Airport Area will be subject to this rate. It is proposed to levy an ad-valorem amount (amount in the dollar) of 0.543024 cents on a rateable value of $1,124,500 with an estimated yield of $6,106.30. A minimum rate of $334.00 will apply with an estimated yield of $6,680.00.

Mining
Council does not propose to levy a mining rate as no properties satisfy the mining definition.

Interest on Rates

Interest to be charged on overdue rates is regulated by the Office of Local Government. It is proposed to apply the maximum rate determined under this regulation of 10.50%. Interest will be calculated on a simple daily basis.

Annual Water Charges

Warren Water Availability Charge

Council proposes to levy a water supply charge under Section 501 of the Local Government Act, 1993 on each parcel of land within the Warren Water Supply Area for which the services are available. The purpose of the charge is to finance the provision and maintenance of an effective water supply scheme for all properties within the Warren water supply area. It is proposed to levy an availability charge of $590.00 with an estimated yield of $527,549.00.

Nevertire Water Availability Charge

Council proposes to levy a water supply charge under Section 501 of the Local Government Act, 1993, on each parcel of land within the Nevertire Local Water Supply Area for which the services are available. The purpose of the charge is to finance the provision and maintenance of an effective water supply to all properties within the Nevertire water supply area. It is proposed to levy an availability charge of $781.00 per assessment with an estimated yield of $49,216.00. Any assessment in respect of land not built upon and not supplied with water, the charge shall be $312.00 with an estimated yield of $7,484.00.

Collie Water Availability Charge

Council proposes to levy a water supply charge under Section 501 of the Local Government Act, 1993, on each parcel of land within the Collie Local Water Supply Area for which the services are available. The purpose of the charge is to finance the provision and maintenance of an effective water supply to all properties within the Collie water supply area. It is proposed to levy an availability charge of $597.00 per assessment with an estimated yield of $14,936.00. Any assessment in respect of land not built upon and not supplied with water the charge shall be $312.00 with an estimated yield of $12,786.00.

Warren Airport Water Availability Charge

Council proposes to levy a water supply charge under Section 501 of the Local Government Act, 1993, on each parcel of land within the Warren Airport Water Supply Area for which the services are available. The purpose of the charge is to finance the provision and maintenance of an effective water supply to all properties within the Warren Airport water supply area. It is proposed to levy an availability charge of $196.00 per assessment with an estimated yield of $1,571.00.

Availability Charges for Water supplied to Non-Rateable Properties

Council proposes to make a charge in accordance with Section 501 of the Local Government Act, 1993, being the availability charge for any water supplied to non-rateable properties. The charge applicable will be dependent upon the supply from which the water is drawn, as indicated below:

Warren	-	$590.00
Nevertire	-	$781.00
Collie	-	$597.00

Annual Sewerage Charges

Warren Residential Sewerage Charge

Council proposes to levy a sewerage charge under Section 501 of the Local Government Act, 1993, on each parcel of land categorised as residential within the Warren Local Sewerage Area for which the services are available. The purpose of the charge is to finance the provision and maintenance of an effective sewerage scheme for all properties within the Warren sewerage area. It is proposed to levy a charge of $737.00 with an estimated yield of $541,580.00.

Nevertire Sewerage Charge

Council proposes to levy a sewerage charge under Section 501 of the Local Government Act, 1993 on each parcel of land within the Nevertire Local Sewerage Area for which the service is available. The purpose of the rate is to finance the provision and maintenance of an effective sewerage scheme for all rateable properties within the Nevertire sewerage area. It is proposed to levy a charge of $772.00 per assessment with an estimated yield of $29,327.00. Any assessment in respect of land not built upon and not connected to Council's sewerage will be charged the amount of $295.00 with an estimated yield of $5,311.00.

Residential Sewerage Charges for Multiple User Properties

Residential properties in Warren with more than two (2) WC's, are charged half the minimum sewerage charge multiplied by the number of additional WC's in addition to the annual sewerage charge.

Charge for each extra WC - $370.00

Non-residential Sewerage Access Charge

Council proposes to make a charge in accordance with Section 501 of the Local Government Act, 1993, being a sewerage charge to non-residential properties. The charge applicable will be dependent upon the sewerage scheme, as indicated below:

Warren	-	$677.00
Nevertire	-	$677.00

Annual Domestic Waste Management Charges

Domestic Waste Management Services – Urban Areas
In accordance with Section 496 of the Local Government Act, 1993, Council proposes to levy an annual charge for the provision of Domestic Waste Management (DWM) services on each parcel of rateable land in Warren, Nevertire and Collie for which services are available. A vacant charge will be made on all unoccupied land in the same area.

*	Domestic Waste Vacant Land Charge	$ 62.00 pa
*	Domestic Waste Charge	$369.00 pa

Annual Waste Management Charges

Waste Management Services
In accordance with Section 501 of the Local Government Act, 1993, Council proposes to levy an annual charge for the provision of Waste Management Services on each parcel of rateable land in Warren, Nevertire and Collie for which services are available. Charges will be made on the following basis:

*	Waste Management Charge	$369.00 pa

Waste Depot Access Charge
In accordance with Section 501 of the Local Government Act, 1993, Council proposes to levy an annual Waste Depot Access Charge for the provision of Waste Management Services on occupied land categorised as Rural Residential, Business – Other and Business - Airport outside the current waste collection area.

*	Waste Depot Access Charge	$132.00 pa

Domestic Waste Vacant Charge – Non-Urban Areas
In accordance with Section 501 of the Local Government Act, 1993, Council proposes to levy an annual Domestic Waste Vacant Charge for the provision of Waste Management Services on vacant land categorised as Rural Residential, Business – Other and Business - Airport outside the current waste collection area.

*	Domestic Waste Vacant Land Charge	$62.00 pa

Waste Depot Access Charge – Farmland
In accordance with Section 501 of the Local Government Act, 1993, Council proposes to levy an annual Waste Depot Access charge for all land within the Farmland category, for access and use of the Ewenmar Waste Depot facility.

*	Waste Depot Access charge	$11.00 pa

Water Usage Charges

Council proposes to levy usage water charges in accordance with Section 502 of the Local Government Act, 1993, on all properties. The purpose of this charge is two-fold:

(1) to assist in the financing of water supplies;
(2) to encourage conservative use of water.

The usage water charge for 2025/2026 will be:

Warren Bore Water Supply	-	0 – 450 kl	-	$1.64/kilolitre
	-	over 450 kl	-	$2.49/kilolitre
Warren River Water Supply	-	0 – 450 kl	-	$0.60/kilolitre
	-	over 450 kl	-	$1.05/kilolitre
Nevertire Bore Water Supply	-	0 – 450 kl	-	$0.95/kilolitre
	-	over 450 kl	-	$1.38/kilolitre
Collie Bore Water Supply	-	0 - 450 kl	-	$1.95/kilolitre
	-	over 450 kl	-	$2.99/kilolitre
Warren Airport Bore Water Supply	-	0 – 450 kl	-	$1.64/kilolitre
	-	over 450 kl	-	$2.49/kilolitre

Non-Residential Sewerage Usage Charge

Council proposes to levy a usage charge in accordance with Section 502 of the Local Government Act, 1993, on all non-residential properties.

Best practice guidelines for non-residential customers involves charging an appropriate sewer usage charge for the estimated volume discharged to the sewerage system based on the capacity requirement that their loads place on the system relative to residential customers. Grant funding for sewerage augmentation is conditional on council adopting these pricing guidelines.

The sewer usage charge will be calculated quarterly by multiplying the bore (potable) water usage by the relevant sewer discharge factor (SDF) multiplied by the sewer usage charge per kilolitre

The sewerage usage charge for 2025/2026 will be $2.49/kilolitre.

Trade Waste Charges - Non-Residential Properties

Council is responsible for the approval and monitoring of liquid trade waste discharges in accordance with the Office of Water —Water Supply, Sewerage & Trade Waste Pricing Guidelines.

A liquid trade waste discharger is a property that discharges waste into the sewerage system other than domestic sewerage or unpolluted water. The fee structure for each category is based on the load each place on the treatment process and consists of an access fee and scheduled inspection fee.

Where a scheduled inspection detects non-compliant issues, any additional inspections undertaken to correct the issues will attract a re-inspection fee.

All charges are listed in the 2025/2026 Fees and Charges section at the back of this document.

Various Fees and Charges

In accordance with Section 608 of the Local Government Act, 1993, Council proposes a range of fees and charges as contained in the "2025/2026 Fees and Charges" to be included in the estimates document.

Council is required to charge GST on certain goods and services provided. The above document lists fees and charges as either inclusive of GST or GST not applicable as the determination of exempt charges made by the government may change from time-to-time Council may adjust fees and charges by the GST effect of any changes notified

Generally, these fees are intended to cover the following contingencies:

- supply of a service, product or commodity
- giving information
- providing a service in connection with the Council's regulatory functions, including receiving an application for approval, granting an approval, undertaking inspections and issuing a certificate
- allowing admission to any building or enclosure

The following factors have been considered in determining the fees proposed:

- The cost of providing the service
- The importance of the service to the community
- The price fixed by the relevant industry body
- Any factors specified in the Local Government Regulations
- The fees set for a wide range for goods and services are based on recovery of operating costs, contribution to the cost of replacement of the assets utilised. Examples are:
    - Reinstatement of roads and footpaths
    - Plant hire
    - Plan printing
    - Sporting & Cultural Complex hire
    - Showground/Racecourse facilities hire
    - Carter Oval Youth Sports Precinct hire
    - Victoria Oval
    - Cemetery
    - Aerodrome

- Provision of a range of goods and services where statutory charges are set by regulation. Examples are:
  - Section 10.7(2) & (5) Certificates
  - Development Applications
  - Information supplied under the Government Information (Public Access) Act 2009
  - Dog Registrations
  - Impounding fees

Council Donations

Council has allocated $18,175.00 in the 2025/2026 estimates for donations to various community, charitable, sporting & service organisations, following are a list of organisations that Council gives donations to each year:

Warren Museum & Gallery Assoc.	-	Donation of Rates & Charges
Warren Men's Shed	-	Donation of Rates & Charges
Collie Community Shed	-	Donation of Rates & Charges
Nevertire Hall Trust	-	Donation of Rates & Charges
Collie CWA	-	Donation of Rates & Charges
Presbyterian Church	-	Donation of Rates (Ass No. 610 - vacant land only)
Warren Central School	-	School Prize Night Award
St Mary's School	-	School Prize Night Award
Marra Public School	-	School Prize Night Award
Australia Day Ceremony	-	Donation of Hire of Sporting Complex
Anzac Day Ceremony	-	Donation of Labour, Plant & Materials
Warren Triathlon	-	Donation of Labour, Plant & Materials
Warren Interagency	-	Donation of Meeting Room Hire
Western Councils Water Utilities Alliance	-	Donation of Meeting Room Hire
Various Council Training Days	-	Donation of Meeting Room Hire
Breast Screen Van	-	Cost to pick up and drop off
CWA of NSW	-	Annual Public Speaking Competition
Warren Youth Foundation	-	Memorandum of Agreement
RiverSmart (Windows on Wetlands)	-	Memorandum of Agreement
Warren Museum and Gallery Assoc.	-	Donation of Tables and Chairs Hire

Council also receives one off requests for plant utilisation with Council staff donations that are determined on a case-by-case basis.

Grants

Council will continue to actively pursue grant funding during the year with any co-contribution required to be funded from the Infrastructure Improvement/Replacement Reserve where possible/available.

Pricing for Goods & Services

Council is committed to providing a variety of goods and services, which reflect not only the needs of individual customers, but also the wider community. Council strives to attain the highest possible standards by making maximum use of all resources, working in a spirit of teamwork and harmony amongst its Councillors, staff and the community.

Council will ensure that fees and charges are raised as equitably as possible, but at all times, those groups and individuals in the community who are unable to meet such commitments because of financial hardship will always receive due consideration.

Council supports the user pays principle in the assessment and calculation of fees and charges, whilst recognising the need for supplementing income in particular circumstances.

Council recognises the need to provide services for groups and members of the community that may not be able to afford a commercial rate for the provision of such services.

Council will ensure that all rates, charges and fees are set to provide adequate cash flows to meet operating costs and to assist in the provision of funding capital works. Council will pursue all cost-effective opportunities to maximise its revenue base and to seek an acceptable commercial rate of return on investments, subject of course to community service obligations.

Council recognises the need to set prices for goods and services to provide the most effective level of service possible to our community.

Council recognises the need to set prices for goods and services to ensure resources are not wasted or underutilised and wherever possible can promote more efficient and effective investment in the provision of infrastructure and essential services.

Council's policy in relation to charges for works on private land is:

"Where work is carried out on private property by labour and plant, utilising materials purchased by Council, the work is charged at actual cost together with appropriate loadings to cover overheads."

Goods and Services Tax

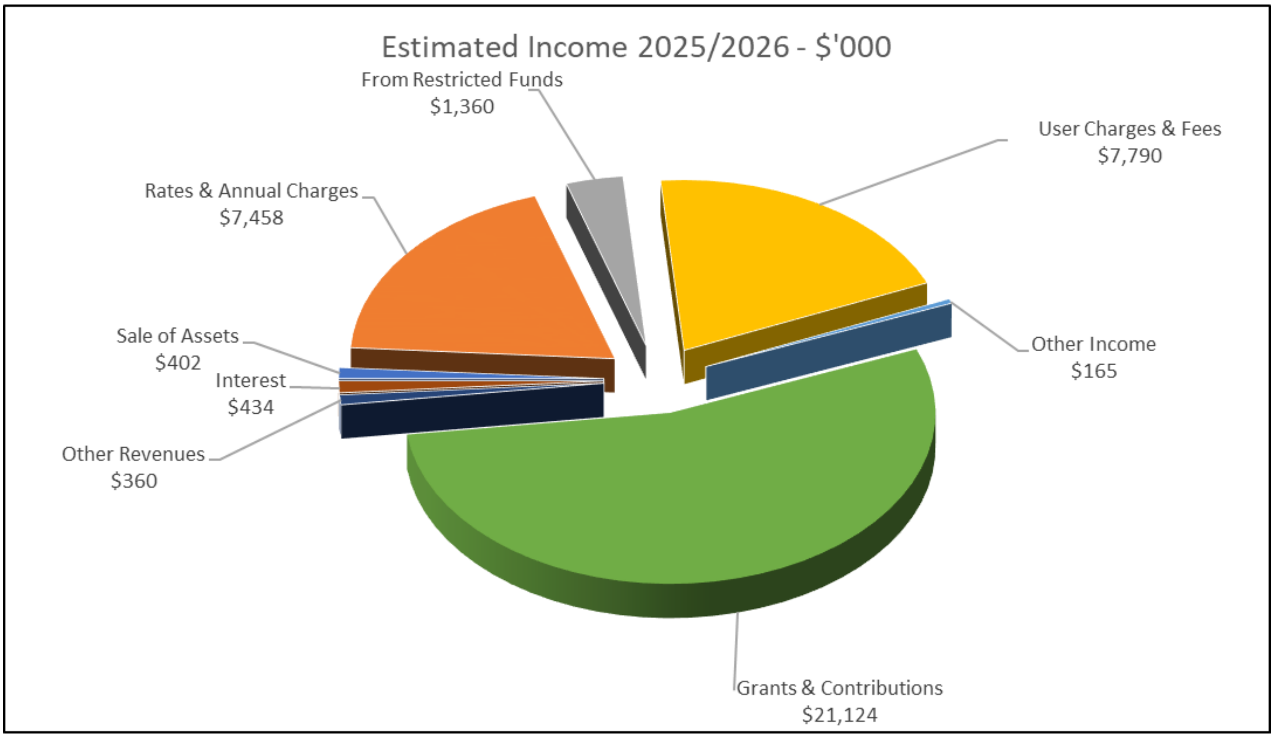
Council is required to charge GST on the provision of goods and services unless specifically exempt under section 81-5 of *A New Tax System (Goods and Services Tax) Act 1999.*

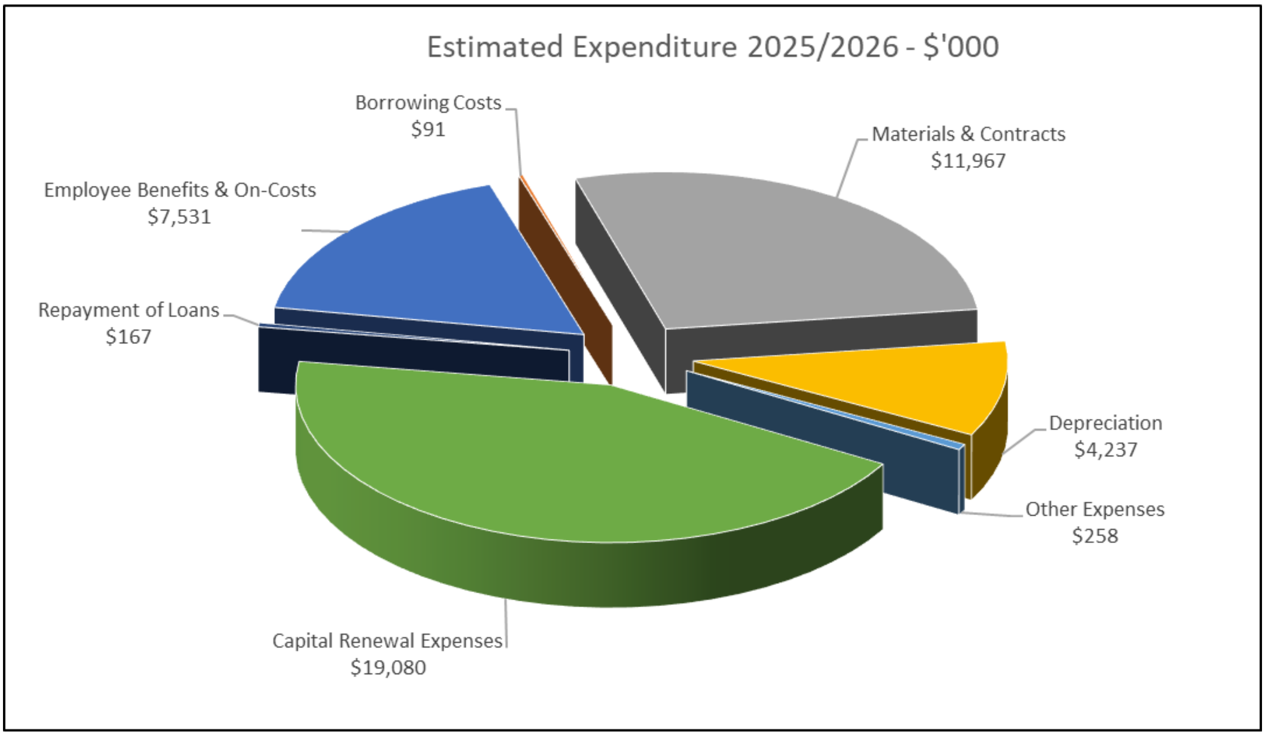
In many instances charges imposed by authority of an act of parliament have been declared exempt of GST. Council where required to charge GST on other goods and services has incorporated this tax into its Fees and Charges.

It is expected that the Federal Government will make changes to this section 81 list over time. Accordingly, Council will adjust its fees and charges from time to time by the GST effect of any future determinations made by the government.

WARREN SHIRE COUNCIL SUMMARY BY FUND 2025/2026

Fund	Estimated Income			Estimated Expenditure			Result	Less	Result Before
	Operations	Capital	Total	Operations	Capital	Total	(Surplus)/ Deficit	Depreciation	Depreciation (Surplus)/ Deficit
General Fund	(34,304,841)	(997,395)	(35,302,236)	22,216,317	16,765,966	38,982,283	3,680,047	3,680,047	(0)
Water Fund	(2,271,486)	(265,492)	(2,536,978)	1,093,505	1,729,812	2,823,317	286,339	286,339	(0)
Sewer Fund	(754,900)	(499,371)	(1,254,271)	773,940	751,258	1,525,198	270,927	270,927	0
TOTAL	**(37,331,227)**	**(1,762,258)**	**(39,093,485)**	**24,083,762**	**19,247,036**	**43,330,798**	**4,237,313**	**4,237,313**	**(0)**





WARREN
shire council

2025/2026 ESTIMATES

To pursue excellence, to be responsive and pro-active in the promotion and improvement of our community through responsible and innovative leadership.

WARREN SHIRE COUNCIL
2025/2026 DRAFT ESTIMATES

Council Functions	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
			INCOME					EXPENDITURE		
General Fund										
General Purpose Income	**(10,559,887)**	(10,817,173)	(11,174,183)	(11,543,831)	(11,926,584)	**0**	0	0	0	0
Governance	**0**	0	0	0	0	**880,847**	909,017	938,842	960,722	1,001,696
Administration	**(329,284)**	(339,089)	(348,271)	(357,708)	(367,412)	**4,310,198**	4,444,484	4,568,880	4,698,087	4,832,313
Public Order & Safety	**(365,500)**	(378,962)	(388,436)	(398,146)	(408,100)	**845,922**	870,497	890,689	911,415	932,691
Health	**(1,000)**	(1,028)	(1,054)	(1,080)	(1,107)	**241,500**	250,950	260,718	270,870	281,422
Environment	**(6,347,014)**	(448,884)	(437,410)	(452,770)	(468,671)	**5,447,709**	952,473	951,518	976,032	1,001,262
Community Services & Education	**(86,734)**	(89,163)	(91,393)	(93,678)	(96,020)	**87,000**	89,436	91,672	93,964	96,313
Housing & Comm. Amenities	**(182,479)**	(128,891)	(129,653)	(133,069)	(133,819)	**300,439**	316,871	334,304	353,262	373,901
Recreation & Culture	**(331,845)**	(342,281)	(352,325)	(362,680)	(373,354)	**2,480,681**	2,557,727	2,660,245	2,769,876	2,887,284
Mining, Manufacturing & Const.	**(201,850)**	(121,902)	(121,950)	(61,999)	(62,049)	**112,334**	72,431	72,522	42,615	42,711
Transport & Communication	**(15,427,488)**	(4,830,610)	(4,167,587)	(4,218,150)	(4,276,677)	**6,323,442**	5,470,119	5,584,212	5,700,965	5,828,834
Economic Services	**(471,760)**	(245,708)	(253,558)	(233,404)	(239,239)	**1,186,245**	912,555	936,730	961,715	990,459
Transfer (From)/To Restricted Funds	**(595,395)**	(32,490)	0	0	0	**0**	0	0	0	0
General Fund Operating Totals	**(34,900,236)**	**(17,776,181)**	**(17,465,820)**	**(17,856,515)**	**(18,353,032)**	**22,216,317**	**16,846,560**	**17,290,332**	**17,739,523**	**18,268,886**
Water Fund										
Water Supplies	**(2,271,486)**	(1,017,340)	(1,067,366)	(1,119,888)	(1,175,031)	**1,093,505**	1,119,908	1,145,288	1,171,785	1,199,476
New Loan Funds	**0**	0	0	0	0					
Transfer (From)/To Restricted Funds	**(265,492)**	(51,733)	(30,788)	(8,585)	14,920					
Water Fund Operating Totals	**(2,536,978)**	**(1,069,073)**	**(1,098,154)**	**(1,128,473)**	**(1,160,111)**	**1,093,505**	**1,119,908**	**1,145,288**	**1,171,785**	**1,199,476**
Sewerage Fund										
Sewerage Services	**(754,900)**	(792,233)	(831,366)	(872,440)	(915,554)	**773,940**	781,227	793,310	805,901	819,038
New Loan Funds	**0**	0	0	0	0					
Transfer (From)/To Restricted Funds	**(499,371)**	78,773	107,184	117,035	118,387					
Sewerage Fund Operating Totals	**(1,254,271)**	**(713,460)**	**(724,182)**	**(755,405)**	**(797,167)**	**773,940**	**781,227**	**793,310**	**805,901**	**819,038**
All Funds Operating Totals	**(38,691,485)**	**(19,558,714)**	**(19,288,156)**	**(19,740,393)**	**(20,310,310)**	**24,083,762**	**18,747,695**	**19,228,930**	**19,717,209**	**20,287,400**
Capital										
General Fund	**(402,000)**	(413,256)	(423,587)	(434,177)	(445,031)	**16,765,966**	5,016,671	4,291,239	4,261,795	4,258,357
Water Supply Fund	**0**	0	0	0	0	**1,729,812**	236,935	242,075	247,343	252,743
Sewerage Services Fund	**0**	0	0	0	0	**751,258**	204,515	204,515	224,515	254,515
Total Capital	**(402,000)**	**(413,256)**	**(423,587)**	**(434,177)**	**(445,031)**	**19,247,036**	**5,458,121**	**4,737,829**	**4,733,653**	**4,765,615**
Total Operating & Capital	**(39,093,485)**	**(19,971,970)**	**(19,711,743)**	**(20,174,570)**	**(20,755,341)**	**43,330,798**	**24,205,816**	**23,966,759**	**24,450,862**	**25,053,015**

Estimated Budget Results					
(Surplus)/Deficit	**4,237,313**	4,233,846	4,255,016	4,276,292	4,297,674
Add Depreciation Included in Above	**4,237,313**	4,233,846	4,255,016	4,276,292	4,297,674
Estimated (Surplus)/Deficit before Dep'n	**(0)**	**0**	**0**	**0**	**0**

Warren Shire Council

Estimated Income Statement
for the Financial Year Ended 30th June 2026

	2025/2026 Estimate '000's	2026/2027 Estimate '000's	2027/2028 Estimate '000's	2028/2029 Estimate '000's	2029/2030 Estimate '000's
Income from Continuing Operations					
Rates & Annual Charges	(7,458)	(7,762)	(8,084)	(8,420)	(8,769)
User Charges & Fees	(7,790)	(1,484)	(1,529)	(1,516)	(1,564)
Other Revenues	(360)	(361)	(371)	(382)	(394)
Grants & Contributions provided for Operating Purposes	(14,332)	(9,437)	(8,860)	(9,026)	(9,205)
Grants & Contributions provided for Capital Purposes	(6,792)	0	0	0	0
Interest & Investment Revenue	(434)	(338)	(341)	(345)	(349)
Other Income	(165)	(172)	(179)	(160)	(162)
Total Income from Continuing Operations	**(37,331)**	**(19,554)**	**(19,364)**	**(19,849)**	**(20,443)**
Expenses from Continuing Operations					
Employee Benefits & On-Costs	7,531	2,008	2,039	2,098	2,159
Materials & Services	11,967	12,158	12,586	12,992	13,478
Borrowing Costs	91	91	82	77	72
Depreciation & Amortisation	4,237	4,234	4,255	4,276	4,298
Other Expenses	258	258	268	274	280
Nett Loss on Disposal of Assets	0	0	0	0	0
Total Expenses from Continuing Operations	**24,084**	**18,749**	**19,231**	**19,719**	**20,290**
Net Operating Result for the Year (Surplus) /Deficit	**(13,247)**	**(805)**	**(133)**	**(130)**	**(153)**
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes	**(6,455)**	**(805)**	**(133)**	**(130)**	**(153)**

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
	1 - General Fund					
	0100-0001 - GENERAL PURPOSE INCOME					
	0100-0002 - GENERAL RATE INCOME - NETT					
	0100-0004 - FARMLAND - RATES LEVIED	(4,879,500)	(5,074,680)	(5,277,667)	(5,488,774)	(5,708,325)
	0101-0004 - RESIDENTIAL - RATES LEVIED	(791,507)	(823,168)	(856,095)	(890,339)	(925,953)
	0102-0004 - BUSINESS - RATES LEVIED	(268,995)	(279,755)	(290,945)	(302,583)	(314,687)
	0120-0003 - GENERAL RATES ABANDONED	40,726	42,355	44,049	45,811	47,643
	0100-0002 - GENERAL RATE INCOME - NETT Total	**(5,899,276)**	**(6,135,248)**	**(6,380,658)**	**(6,635,885)**	**(6,901,322)**
	0140-0002 - INTEREST ON OVERDUE GENERAL RATES					
	0140-0002 - INTEREST ON OVERDUE GENERAL RATES	(28,995)	(30,155)	(31,361)	(32,615)	(33,920)
	0140-0002 - INTEREST ON OVERDUE GENERAL RATES Total	**(28,995)**	**(30,155)**	**(31,361)**	**(32,615)**	**(33,920)**
	0150-0002 - INTEREST ON INVESTMENTS					
	0150-0002 - INTEREST ON INVESTMENTS	(350,000)	(250,000)	(250,000)	(250,000)	(250,000)
	0150-0002 - INTEREST ON INVESTMENTS Total	**(350,000)**	**(250,000)**	**(250,000)**	**(250,000)**	**(250,000)**
	0170-0002 - GRANTS & SUBSIDIES					
	0170-0002 - GRANTS & SUBSIDIES	(4,281,616)	(4,401,770)	(4,512,164)	(4,625,331)	(4,741,342)
	0170-0002 - GRANTS & SUBSIDIES Total	**(4,281,616)**	**(4,401,770)**	**(4,512,164)**	**(4,625,331)**	**(4,741,342)**
	0100-0001 - GENERAL PURPOSE INCOME Total	**(10,559,887)**	**(10,817,173)**	**(11,174,183)**	**(11,543,831)**	**(11,926,584)**
	0250-0001 - GOVERNANCE					
	0250-0002 - GOVERNANCE OPERATIONS					
	0250-0003 - GOVERNANCE - EMPLOYEE EXPENSES	522,705	543,310	564,653	586,839	609,903
	0251-0003 - GOVERNANCE - OTHER EXPENSES	14,954	15,373	15,757	16,151	16,555
	0270-0003 - MAYOR & COUNCILLORS EXPENSES	223,278	229,278	234,786	231,432	246,218
	0271-0003 - DELEGATES & MEMBERSHIP EXPENSES	119,910	121,056	123,646	126,300	129,020
	0250-0002 - GOVERNANCE OPERATIONS Total	**880,847**	**909,017**	**938,842**	**960,722**	**1,001,696**
	0250-0001 - GOVERNANCE Total	**880,847**	**909,017**	**938,842**	**960,722**	**1,001,696**
	0300-0001 - ADMINISTRATION					
	0300-0002 - CORPORATE SUPPORT OPERATIONS					

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
	0300-0003 - CORPORATE SUPPORT - INCOME	(141,268)	(145,224)	(148,857)	(152,577)	(156,392)
	0301-0003 - COUNCIL BUILDING EXPENSES	90,303	94,260	98,368	102,709	107,304
	0305-0003 - ADMINISTRATION - EMPLOYEE EXPENSES	965,544	1,003,819	1,043,526	1,084,811	1,127,736
	0310-0003 - OFFICE, COMPUTER & COMMUNICATION EXP	304,500	312,606	320,047	327,673	335,490
	0315-0003 - ADMINISTRATION EXPENSES	112,721	115,877	118,774	121,743	124,787
	0317-0003 - INTERNAL & EXTERNAL AUDIT EXPENSES	200,061	205,663	210,805	216,075	221,477
	0319-0003 - INTEREST EXPENSES	16,974	16,154	15,312	14,448	13,561
	0320-0003 - OTHER SUNDRY EXPENSES	12,500	12,850	13,171	13,500	13,838
	0325-0003 - COUNCIL INSURANCES	417,936	434,653	452,039	470,120	488,925
3.3.1	0330-0003 - ASSET MANAGEMENT EXPENSES	60,000	61,680	63,222	64,803	66,423
	0345-0003 - DEPRECIATION - CORPORATE SUPPORT	196,548	172,879	173,744	174,613	175,487
	0300-0002 - CORPORATE SUPPORT OPERATIONS Total	**2,235,819**	**2,285,217**	**2,360,151**	**2,437,918**	**2,518,636**
	0350-0002 - ENGINEERING & WORKS OPERATIONS					
	0350-0003 - ENGINEERING & WORKS - INCOME	(1,217)	(1,251)	(1,282)	(1,314)	(1,347)
	0351-0003 - ENGINEERING - EMPLOYEE EXPENSES	1,417,280	1,472,366	1,529,199	1,588,253	1,649,615
	0355-0003 - ENGINEERING - OFFICE EXPENSES	24,000	24,672	25,289	25,921	26,569
	0360-0003 - ENGINEERING - OTHER SUNDRY EXPENSES	10,000	10,280	10,537	10,800	11,070
	0370-0003 - DEPOT EXPENSES	100,818	104,305	107,706	111,270	115,007
	0395-0003 - DEPRECIATION - ENGINEERING & WORKS	127,885	128,524	129,167	129,813	130,463
	0350-0002 - ENGINEERING & WORKS OPERATIONS Total	**1,678,766**	**1,738,896**	**1,800,616**	**1,864,743**	**1,931,377**
	0400-0002 - COUNCIL ELE					
	0400-2020-0001 - Annual Leave Entitlements	430,000	447,200	465,088	483,692	503,040
	0400-2020-0002 - Long Service Leave Entitlements	120,000	124,800	129,792	134,984	140,383
	0400-2850-0001 - Annual Leave On Cost Recovery	(430,000)	(447,200)	(465,088)	(483,692)	(503,040)
	0400-2850-0002 - Long Service Leave On Cost Recovery	(120,000)	(124,800)	(129,792)	(134,984)	(140,383)
	0400-0002 - COUNCIL ELE Total	**0**	**0**	**0**	**0**	**0**
	0405-0002 - OTHER EMPLOYMENT OVERHEADS					
	0405-1260-0005 - Workers Comp Claims Re-imbursed	(45,000)	(46,845)	(48,719)	(50,668)	(52,695)
	0405-1450-0001 - Motor Vehicle Private Use Deductions	(60,000)	(61,680)	(63,222)	(64,803)	(66,423)
	0405-2000-0001 - Public Holidays	206,000	214,240	222,810	231,722	240,991

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
	0405-2000-0002 - Sick Leave	206,000	214,240	222,810	231,722	240,991
	0405-2000-0003 - Other Leave	15,000	15,600	16,224	16,873	17,548
	0405-2000-0005 - Employee Award Bonus	80,000	80,000	0	0	0
	0405-2000-0006 - Well-being Initiatives	10,000	0	0	0	0
	0405-2000-0100 - Employee On-Call Allowances	15,000	15,600	16,224	16,873	17,548
	0405-2030-0000 - Superannuation Contributions	635,885	639,064	642,259	645,470	648,697
	0405-2040-0000 - Workers Compensation Insurance	280,000	291,200	302,848	314,962	327,560
	0405-2045-0000 - Workers Compensation Claims	44,000	45,760	47,590	49,494	51,474
	0405-2050-0000 - Fringe Benefits Tax	20,000	20,560	21,074	21,601	22,141
5.3.1	0405-2060-0000 - Training Expenses	150,000	154,200	158,055	162,006	166,056
	0405-2070-0000 - Safety & Protective Clothing	25,000	25,700	26,343	27,002	27,677
	0405-2075-0000 - Evacuation Plans Preparation	0	0	0	0	0
	0405-2090-0000 - Medical Reports & Tests	10,000	10,280	10,537	10,800	11,070
	0405-2091-0000 - Other Employement Costs	30,000	30,840	31,611	32,401	33,211
	0405-2485-0000 - Sick Leave - Insurance	1,250	1,285	1,317	1,350	1,384
	0405-2850-0001 - On-Cost Recovery - Superannuation	(635,885)	(639,064)	(642,259)	(645,470)	(648,697)
	0405-2850-0002 - On-Cost Recovery - Workers Comp	(280,000)	(291,200)	(302,848)	(314,962)	(327,560)
	0405-2850-0003 - On-Cost Recovery - Public Holidays	(206,000)	(214,240)	(222,810)	(231,722)	(240,991)
	0405-2850-0004 - On-Cost Recovery - All Other Items	(562,250)	(614,065)	(551,785)	(570,122)	(589,100)
	0405-0002 - OTHER EMPLOYMENT OVERHEADS Total	**(61,000)**	**(108,525)**	**(111,941)**	**(115,471)**	**(119,118)**
	0430-0002 - CONTRIBUTIONS FROM OTHER WORKS					
	0430-0003 - CONT FROM WATER & SEWERAGE FUNDS	(301,293)	(309,729)	(317,472)	(325,408)	(333,543)
	0430-0003 - CONT FROM WATER & SEWERAGE FUNDS	(54,000)	(54,000)	(54,000)	(54,000)	(54,000)
	0431-0003 - ADMINISTRATION CHARGES EIPP & CBP	(22,579)	(23,211)	(23,791)	(24,386)	(24,996)
	0430-0002 - CONTRIBUTIONS FROM OTHER WORKS Total	**(377,872)**	**(386,940)**	**(395,263)**	**(403,794)**	**(412,539)**
	0470-0002 - COUNCIL PLANT OPERATIONS					
	0470-0003 - PLANT & WORKSHOP INCOME	(81,799)	(84,089)	(86,191)	(88,346)	(90,555)
	0471-0003 - PLANT RUNNING EXPENSES - NETT COST	(698,000)	(632,544)	(648,358)	(664,566)	(681,180)
	0472-0003 - WORKSHOP EXPENSES	69,000	70,932	72,706	74,524	76,387
	0473-0003 - OTHER PLANT & WORKSHOP EXPENSES	16,000	16,448	16,859	17,281	17,713
	0485-0003 - DEPRECIATION - COUNCIL PLANT	1,200,000	1,206,000	1,212,030	1,218,090	1,224,180

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
	0470-0002 - COUNCIL PLANT OPERATIONS Total	**505,201**	**576,747**	**567,046**	**556,983**	**546,545**
	0300-0001 - ADMINISTRATION Total	**3,980,914**	**4,105,395**	**4,220,609**	**4,340,379**	**4,464,901**
	0500-0001 - PUBLIC ORDER & SAFETY					
1.2.4	**0500-0002 - FIRE PROTECTION OPERATIONS**					
	0500-0003 - FIRE PROTECTION - INCOME	(363,500)	(375,734)	(385,127)	(394,755)	(404,624)
	0501-0003 - FIRE PROTECTION CONTRIBUTIONS	226,093	232,423	238,233	244,189	250,294
	0502-0003 - FIRE PROTECTION EXPENSES	367,981	378,302	387,785	397,506	407,471
	0509-0003 - DEPRECIATION - FIRE PROTECTION	91,484	91,941	92,401	92,863	93,327
	0500-0002 - FIRE PROTECTION OPERATIONS Total	**322,058**	**326,932**	**333,292**	**339,803**	**346,468**
1.2.4	**0510-0002 - EMERGENCY SERVICES OPERATIONS**					
	0510-0003 - EMERGENCY SERVICES INCOME	0	0	0	0	0
	0511-0003 - CONTRIBUTION TO SES	13,652	14,034	14,385	14,745	15,114
	0512-0003 - EMERGENCY SERVICE BUILDING EXPENSES	10,800	11,406	12,045	12,737	13,487
	0514-0003 - DEPRECIATION - EMERGENCY SERVICES	4,768	4,792	4,816	4,840	4,864
	0510-0002 - EMERGENCY SERVICES OPERATIONS Total	**29,220**	**30,232**	**31,246**	**32,322**	**33,465**
	0515-0002 - ANIMAL CONTROL OPERATIONS					
	0515-0003 - ANIMAL CONTROL INCOME	(2,000)	(3,228)	(3,309)	(3,391)	(3,476)
	0516-0003 - ANIMAL CONTROL EXPENSES	130,400	136,851	140,272	143,779	147,374
	0530-0003 - DEPRECIATION - ANIMAL CONTROL	744	748	752	756	760
	0515-0002 - ANIMAL CONTROL OPERATIONS Total	**129,144**	**134,371**	**137,715**	**141,144**	**144,658**
	0500-0001 - PUBLIC ORDER & SAFETY Total	**480,422**	**491,535**	**502,253**	**513,269**	**524,591**
	0600-0001 - HEALTH SERVICES					
	0600-0002 - HEALTH SERVICES OPERATIONS					
	0600-0003 - HEALTH SERVICES INCOME	(1,000)	(1,028)	(1,054)	(1,080)	(1,107)
	0601-0003 - HEALTH SERVICES EMPLOYEE EXPENSES	237,500	246,838	256,503	266,550	276,994
	0603-0003 - HEALTH SERVICES OFFICE EXPENSES	3,000	3,084	3,161	3,240	3,321
	0607-0003 - HEALTH SERVICES OTHER SUNDRY EXPENSE	1,000	1,028	1,054	1,080	1,107
	0608-0003 - MOSQUITO MANAGEMENT PLAN EXPENSES	0	0	0	0	0
	0609-0003 - COVID-19 - COMPLIANCE EXPENSES	0	0	0	0	0

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
	0610-0003 - DEPRECIATION - HEALTH SERVICES	0	0	0	0	0
	0600-0002 - HEALTH SERVICES OPERATIONS Total	**240,500**	**249,922**	**259,664**	**269,790**	**280,315**
	0600-0001 - HEALTH SERVICES Total	**240,500**	**249,922**	**259,664**	**269,790**	**280,315**
	0650-0001 - ENVIRONMENT					
4.4.1	**0655-0002 - NOXIOUS PLANTS OPERATIONS**					
	0655-0003 - CONTRIBUTION TO CMCC	129,000	134,160	139,526	145,107	150,911
	0655-0002 - NOXIOUS PLANTS OPERATIONS Total	**129,000**	**134,160**	**139,526**	**145,107**	**150,911**
3.2.2	**0700-0002 - ENVIRONMENT & LEVEE PROTECTION**					
	0700-0003 - ENVIRONMENTAL & LEVEE INCOME	(5,640,060)	(26,310)	0	0	0
	0701-0003 - ENVIRONMENT & LEVEE EXPENSES	4,585,041	65,856	42,107	43,160	44,239
	0715-0003 - DEPRECIATION - ENVIRONMENT & LEVEE	64,876	65,200	65,526	65,853	66,183
	0700-0002 - ENVIRONMENT & LEVEE PROTECTION Total	**(990,143)**	**104,746**	**107,633**	**109,013**	**110,422**
4.3.1	**0750-0002 - DWM COLLECTION OPERATIONS**					
	0750-0003 - ANNUAL GARBAGE CHARGES LEVIED - NETT	(370,573)	(389,103)	(402,720)	(416,816)	(431,404)
	0752-0003 - OTHER GARBAGE CHARGES INCOME	(35,081)	(25,453)	(26,471)	(27,530)	(28,632)
	0755-0003 - DWM COLLECTION EXPENSES	183,696	188,839	193,560	198,399	203,359
	0750-0002 - DWM COLLECTION OPERATIONS Total	**(221,958)**	**(225,717)**	**(235,631)**	**(245,947)**	**(256,677)**
4.3.1	**0800-0002 - WASTE DISPOSAL OPERATIONS**					
	0800-0003 - WASTE DISPOSAL INCOME	(301,300)	(8,018)	(8,219)	(8,424)	(8,635)
	0801-0003 - WASTE DISPOSAL EXPENSES	261,580	268,923	275,671	282,588	289,679
	0820-0003 - DEPRECIATION - GARBAGE DISPOSAL	1,886	1,895	1,904	1,913	1,922
	0800-0002 - WASTE DISPOSAL OPERATIONS Total	**(37,834)**	**262,800**	**269,356**	**276,077**	**282,966**
4.3.1	**0850-0002 - OTHER SANITATION & GARBAGE**					
	0850-0002 - OTHER SANITATION & GARBAGE	1,222	1,257	1,288	1,320	1,353
	0850-0002 - OTHER SANITATION & GARBAGE Total	**1,222**	**1,257**	**1,288**	**1,320**	**1,353**
	0900-0002 - STREET CLEANING OPERATIONS					

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
	0900-0002 - STREET CLEANING OPERATIONS	175,000	180,340	185,374	190,560	195,903
	0900-0002 - STREET CLEANING OPERATIONS Total	**175,000**	**180,340**	**185,374**	**190,560**	**195,903**
4.2.5	**0950-0002 - STORMWATER DRAINAGE OPERATIONS**					
	0950-0003 - STORMWATER DRAINAGE EXPENSES	16,000	16,448	16,859	17,280	17,712
	0960-0003 - DEPRECIATION - STORMWATER DRAINAGE	29,408	29,555	29,703	29,852	30,001
	0950-0002 - STORMWATER DRAINAGE OPERATIONS Total	**45,408**	**46,003**	**46,562**	**47,132**	**47,713**
	0650-0001 - ENVIRONMENT Total	**(899,305)**	**503,589**	**514,108**	**523,262**	**532,591**
	1000-0001 - COMMUNITY SERVICES & EDUCATION					
1.3.1	**1050-0002 - YOUTH SERVICES OPERATIONS**					
	1050-0003 - YOUTH SERVICES INCOME	(1,734)	(1,783)	(1,828)	(1,874)	(1,921)
	1051-0003 - YOUTH SERVICES EXPENSES	2,000	2,056	2,107	2,160	2,214
	1050-0002 - YOUTH SERVICES OPERATIONS Total	**266**	**273**	**279**	**286**	**293**
1.3.1	**1060-0002 - VACATION CARE SERVICES OPERATIONS**					
	1060-0003 - VACATION CARE INCOME	0	0	0	0	0
	1061-0003 - VACATION CARE EXPENSES	0	0	0	0	0
	1060-0002 - VACATION CARE SERVICES OPERATIONS Total	**0**	**0**	**0**	**0**	**0**
1.3.1	**1100-0002 - OTHER COMMUNITY SERVICES OPERATIONS**					
	1100-0003 - OTHER COMMUNITY SERVICES INCOME	(85,000)	(87,380)	(89,565)	(91,804)	(94,099)
	1101-0003 - OTHER COMMUNITY SERVICES EXPENSES	85,000	87,380	89,565	91,804	94,099
	1100-0002 - OTHER COMMUNITY SERVICES OPERATIONS Total	**0**	**0**	**0**	**0**	**0**
	1000-0001 - COMMUNITY SERVICES & EDUCATION Total	**266**	**273**	**279**	**286**	**293**
	1150-0001 - HOUSING & COMMUNITY SERVICES					
3.2.1	**1150-0002 - PUBLIC CEMETERIES OPERATIONS**					
	1150-0003 - PUBLIC CEMETERIES INCOME	(27,000)	28,244	28,951	29,675	30,417
	1151-0003 - PUBLIC CEMETERIES EXPENSES	110,000	114,184	117,163	120,222	123,362
	1165-0003 - DEPRECIATION - PUBLIC CEMETERIES	1,692	1,700	1,709	1,718	1,727
	1150-0002 - PUBLIC CEMETERIES OPERATIONS Total	**84,692**	**144,128**	**147,823**	**151,615**	**155,506**

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
3.2.1	**1200-0002 - COUNCIL HOUSING OPERATIONS**					
	1200-0003 - COUNCIL HOUSING INCOME	(106,236)	(106,381)	(106,381)	(109,041)	(109,041)
	1201-0003 - COUNCIL HOUSING EXPENSES	51,500	53,082	54,617	56,197	57,824
	1210-0003 - DEPRECIATION - COUNCIL HOUSING	29,755	29,904	30,053	30,203	30,354
	1200-0002 - COUNCIL HOUSING OPERATIONS Total	**(24,981)**	**(23,395)**	**(21,711)**	**(22,641)**	**(20,863)**
	1250-0002 - STREET LIGHTING OPERATIONS					
	1250-0003 - STREET LIGHTING INCOME	(31,000)	(32,000)	(33,000)	(34,000)	(35,000)
	1251-0003 - STREET LIGHTING EXPENSES	103,992	115,431	128,128	142,222	157,866
	1250-0002 - STREET LIGHTING OPERATIONS Total	**72,992**	**83,431**	**95,128**	**108,222**	**122,866**
2.3.3	**1300-0002 - TOWN PLANNING OPERATIONS**					
	1300-0003 - TOWN PLANNING INCOME	(18,243)	(18,754)	(19,223)	(19,703)	(20,195)
	1301-0003 - TOWN PLANNING EXPENSES	1,000	0	0	0	0
	1300-0002 - TOWN PLANNING OPERATIONS Total	**(17,243)**	**(18,754)**	**(19,223)**	**(19,703)**	**(20,195)**
	1350-0002 - OTHER COMMUNITY AMENITIES					
	1350-0002 - OTHER COMMUNITY AMENITIES	2,500	2,570	2,634	2,700	2,768
	1350-0002 - OTHER COMMUNITY AMENITIES Total	**2,500**	**2,570**	**2,634**	**2,700**	**2,768**
	1150-0001 - HOUSING & COMMUNITY SERVICES Total	**117,960**	**187,980**	**204,651**	**220,193**	**240,082**
	1400-0001 - RECREATION & CULTURE					
3.2.1	**1400-0002 - PUBLIC LIBRARIES OPERATIONS**					
	1400-0003 - PUBLIC LIBRARIES INCOME	(173,929)	(179,943)	(185,928)	(192,123)	(198,533)
	1401-0003 - PUBLIC LIBRARIES EMPLOYEE EXPENSES	288,060	299,426	311,202	323,444	336,171
	1405-0003 - PUBLIC LIBRARIES ADMIN EXPENSES	95,500	97,520	101,719	106,138	110,793
	1410-0003 - PUBLIC LIBRARIES OTHER EXPENSES	71,692	73,699	75,541	77,430	79,366
	1415-0003 - PUBLIC LIBRARIES BUILDING EXPENSES	25,500	26,228	26,904	27,598	28,311
	1445-0003 - DEPRECIATION - PUBLIC LIBRARIES	30,611	30,764	30,917	31,072	31,227
	1400-0002 - PUBLIC LIBRARIES OPERATIONS Total	**337,434**	**347,694**	**360,355**	**373,559**	**387,335**
	1450-0002 - OTHER CULTURAL SERVICES					
	1450-0002 - OTHER CULTURAL SERVICES	12,510	13,010	13,530	14,071	14,634
	1450-0002 - OTHER CULTURAL SERVICES Total	**12,510**	**13,010**	**13,530**	**14,071**	**14,634**

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
3.2.1	**1500-0002 - SWIMMING POOLS OPERATIONS**					
	1500-0003 - SWIMMING POOL INCOME	(57,846)	(59,466)	(60,953)	(62,477)	(64,038)
	1501-0003 - SWIMMING POOL EXPENSES	357,067	371,320	385,524	400,616	416,677
	1525-0003 - DEPRECIATION - SWIMMING POOLS	57,095	57,380	57,667	57,956	58,246
	1500-0002 - SWIMMING POOLS OPERATIONS Total	**356,316**	**369,234**	**382,238**	**396,095**	**410,885**
3.2.1	**1550-0002 - SPORTING COMPLEX OPERATIONS**					
	1550-0003 - SPORTING COMPLEX INCOME	(46,520)	(47,823)	(49,018)	(50,243)	(51,500)
	1551-0003 - SPORTING COMPLEX EXPENSES	128,581	133,143	137,644	142,393	147,411
	1585-0003 - DEPRECIATION - SPORTING COMPLEX	118,814	119,408	120,005	120,605	121,208
	1550-0002 - SPORTING COMPLEX OPERATIONS Total	**200,875**	**204,728**	**208,631**	**212,755**	**217,119**
3.2.1	**1600-0002 - SPORTING GROUNDS & OVALS OPERATIONS**					
	1600-0003 - SPORTING GROUNDS INCOME	(6,500)	(6,682)	(6,850)	(7,022)	(7,198)
	1601-0003 - SPORTING GROUNDS EXPENSES	366,295	394,663	436,044	481,896	532,707
	1645-0003 - DEPRECIATION - SPORTING GROUNDS	23,981	24,101	24,221	24,342	24,463
	1600-0002 - SPORTING GROUNDS & OVALS OPERATIONS Total	**383,776**	**412,082**	**453,415**	**499,216**	**549,972**
3.2.1	**1650-0002 - PARKS & GARDENS OPERATIONS**					
	1650-0003 - PARKS & GARDENS INCOME	0	0	0	0	0
	1651-0003 - PARKS & GARDENS EXPENSES	472,485	474,184	486,578	499,341	512,489
	1675-0003 - DEPRECIATION - PARKS & GARDENS	48,881	49,126	49,372	49,619	49,867
	1650-0002 - PARKS & GARDENS OPERATIONS Total	**521,366**	**523,310**	**535,950**	**548,960**	**562,356**
3.2.1	**1700-0002 - SHOWGROUND - RACECOURSE OPERATIONS**					
	1700-0003 - SHOWGROUND - RACECOURSE INCOME	(47,050)	(48,367)	(49,576)	(50,815)	(52,085)
	1701-0003 - SHOWGROUND - RACECOURSE EXPENSES	313,307	323,101	332,369	341,992	351,994
	1725-0003 - DEPRECIATION - SHOWGROUND-RACECOURSE	70,302	70,654	71,008	71,363	71,720
	1700-0002 - SHOWGROUND - RACECOURSE OPERATIONS Total	**336,559**	**345,388**	**353,801**	**362,540**	**371,629**
	1400-0001 - RECREATION & CULTURE Total	**2,148,836**	**2,215,446**	**2,307,920**	**2,407,196**	**2,513,930**
	1750-0001 - MINING MANUFACTURING & CONSTRUCTION					
	1750-0002 - BUILDING CONTROL OPERATIONS					
	1750-0003 - BUILDING CONTROL INCOME	(1,850)	(1,902)	(1,950)	(1,999)	(2,049)

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
	1751-0003 - BUILDING CONTROL EXPENSES	0	0	0	0	0
	1750-0002 - BUILDING CONTROL OPERATIONS Total	**(1,850)**	**(1,902)**	**(1,950)**	**(1,999)**	**(2,049)**
4.4.5	**1800-0002 - MT FOSTER QUARRY OPERATIONS**					
	1800-0003 - MT FOSTER QUARRY INCOME	(200,000)	(120,000)	(120,000)	(60,000)	(60,000)
	1801-0003 - MT FOSTER QUARRY EXPENSES	109,334	69,347	69,361	39,375	39,390
	1820-0003 - DEPRECIATION - MT FOSTER QUARRY	0	0	0	0	0
	1800-0002 - MT FOSTER QUARRY OPERATIONS Total	**(90,666)**	**(50,653)**	**(50,639)**	**(20,625)**	**(20,610)**
4.2.3	**1900-0002 - GRAVEL PITS OPERATIONS**					
	1900-0003 - GRAVEL PITS INCOME	0	0	0	0	0
	1901-0003 - GRAVEL PITS EXPENDITURE	3,000	3,084	3,161	3,240	3,321
	1900-0002 - GRAVEL PITS OPERATIONS Total	**3,000**	**3,084**	**3,161**	**3,240**	**3,321**
	1750-0001 - MINING MANUFACTURING & CONSTRUCTION Total	**(89,516)**	**(49,471)**	**(49,428)**	**(19,384)**	**(19,338)**
	2000-0001 - TRANSPORT & COMMUNICATION					
3.1.1	**2000-0002 - LOCAL ROADS & BRIDGES M&R**					
	2000-0003 - LOCAL SHIRE ROADS - INCOME	(10,418,552)	(1,244,995)	(1,309,000)	(1,310,521)	(1,310,521)
	2005-0003 - LOCAL SHIRE BRIDGES - INCOME	0	0	0	0	0
	2010-0003 - URBAN SEALED ROADS - M & R	65,832	67,675	69,367	71,101	72,879
	2050-0003 - URBAN UNSEALED ROADS - M & R	31,491	32,373	33,182	34,012	34,862
	2100-0003 - RURAL SEALED ROADS - M & R	522,953	537,596	551,036	564,812	578,932
	2150-0003 - RURAL UNSEALED ROADS - M & R	1,169,278	1,202,018	1,232,068	1,262,870	1,294,442
	2200-0003 - RURAL SHIRE BRIDGES - M & R	96,037	98,726	101,194	103,724	106,317
	2045-0003 - DEPRECIATION - URBAN SEALED ROADS	138,543	139,236	139,932	140,632	141,335
	2095-0003 - DEPRECIATION - URBAN UNSEALED ROADS	3,314	3,331	3,348	3,365	3,382
	2145-0003 - DEPRECIATION - RURAL SEALED ROADS	620,675	623,778	626,897	630,031	633,181
	2195-0003 - DEPRECIATION - RURAL UNSEALED ROADS	97,098	97,583	98,071	98,561	99,054
	2245-0003 - DEPRECIATION - RURAL BRIDGES	119,225	119,821	120,420	121,022	121,627
	2000-0002 - LOCAL ROADS & BRIDGES M&R Total	**(7,554,106)**	**1,677,142**	**1,666,515**	**1,719,609**	**1,775,490**
3.1.1	**2250-0002 - REGIONAL ROADS & BRIDGES M & R**					

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
	2250-0003 - REGIONAL ROADS - INCOME	(3,444,576)	(2,989,620)	(2,246,872)	(2,279,769)	(2,321,713)
	2260-0003 - REGIONAL SEALED ROADS - M & R	822,000	868,634	870,699	872,566	874,229
	2280-0003 - REGIONAL UNSEALED ROADS - M & R	120,000	120,600	121,203	121,809	122,418
	2300-0003 - REGIONAL BRIDGES - M & R	91,000	75,386	104,970	135,394	175,066
	2275-0003 - DEPRECIATION - REGIONAL SEALED ROADS	449,119	451,365	453,622	455,890	458,169
	2295-0003 - DEPRECIATION - REGIONAL UNSEALED RDS	9,112	9,158	9,204	9,250	9,296
	2345-0003 - DEPRECIATION - REGIONAL BRIDGES	49,473	49,720	49,969	50,219	50,470
	2250-0002 - REGIONAL ROADS & BRIDGES M & R Total	**(1,903,872)**	**(1,414,757)**	**(637,205)**	**(634,641)**	**(632,065)**
3.1.1	**2350-0002 - STATE HIGHWAY 11 - TFNSW WORKS**					
	2350-0003 - SH 11 - RMCC - INCOME	(229,360)	(235,782)	(241,677)	(247,719)	(253,912)
	2351-0003 - SH 11 - RMCC - EXPENSES	229,360	235,782	241,677	247,719	253,912
	2355-0003 - SH 11 - WORK ORDERS - INCOME	(1,250,000)	(285,000)	(292,125)	(299,428)	(306,914)
	2356-0003 - SH 11 - WORK ORDER - EXPENSES	1,250,000	285,000	292,125	299,428	306,914
	2350-0002 - STATE HIGHWAY 11 - TFNSW WORKS Total	**0**	**0**	**0**	**0**	**0**
3.1.1	**2400-0002 - PARKING AREAS**					
	2400-0002 - PARKING AREAS	6,069	6,239	6,395	6,555	6,719
	2400-0002 - PARKING AREAS Total	**6,069**	**6,239**	**6,395**	**6,555**	**6,719**
3.1.1	**2450-0002 - FOOTPATHS & CYCLEWAYS**					
	2450-0003 - FOOTPATHS & CYCLEWAYS - INCOME	0	0	0	0	0
	2455-0003 - FOOTPATHS & CYCLEWAYS - EXPENSES	41,000	42,681	44,388	46,164	48,010
	2495-0003 - DEPRECIATION - FOOTPATHS & CYCLEWAYS	21,580	21,688	21,796	21,905	22,015
	2450-0002 - FOOTPATHS & CYCLEWAYS Total	**62,580**	**64,369**	**66,184**	**68,069**	**70,025**
3.1.1	**2500-0002 - KERB & GUTTERING**					
	2505-0003 - KERB & GUTTERING - EXPENSES	22,000	22,902	23,818	24,771	25,762
	2500-0002 - KERB & GUTTERING Total	**22,000**	**22,902**	**23,818**	**24,771**	**25,762**
3.2.1	**2550-0002 - AERODROMES**					

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
	2550-0003 - AERODROMES - INCOME	(85,000)	(75,213)	(77,913)	(80,713)	(83,617)
	2555-0003 - AERODROMES - EXPENSES	183,040	189,226	195,224	201,452	207,923
	2570-0003 - DEPRECIATION - AERODROMES	6,666	6,699	6,732	6,766	6,800
	2550-0002 - AERODROMES Total	**104,706**	**120,712**	**124,043**	**127,505**	**131,106**
	2600-0002 - BUS SHELTERS					
	2600-0003 - BUS SHELTERS - INCOME	0	0	0	0	0
	2605-0003 - BUS SHELTERS - EXPENSES	2,500	2,570	2,634	2,700	2,768
	2620-0003 - DEPRECIATION - BUS SHELTERS	294	295	296	297	298
	2600-0002 - BUS SHELTERS Total	**2,794**	**2,865**	**2,930**	**2,997**	**3,066**
3.4.1	**2650-0002 - ANCILLARY SERVICES**					
	2650-0003 - ANCILLARY SERVICES - INCOME	0	0	0	0	0
	2655-0003 - WARREN TOWN ANCILLARY - EXPENSES	92,000	94,576	96,941	99,365	101,849
	2660-0003 - NEVERTIRE VILLAGE ANCILLARY EXPENSES	30,000	30,840	31,611	32,401	33,211
	2670-0003 - COLLIE VILLAGE ANCILLARY EXPENSES	27,106	27,865	28,562	29,276	30,008
	2680-0003 - RURAL ADDRESSING EXPENSES	2,000	2,056	2,107	2,160	2,214
	2690-0003 - DEPRECIATION - ANCILLARY SERVICES	4,677	4,700	4,724	4,748	4,772
	2650-0002 - ANCILLARY SERVICES Total	**155,783**	**160,037**	**163,945**	**167,950**	**172,054**
	2000-0001 - TRANSPORT & COMMUNICATION Total	**(9,104,046)**	**639,509**	**1,416,625**	**1,482,815**	**1,552,157**
	2700-0001 - ECONOMIC AFFAIRS					
2.2.1	**2750-0002 - TOURISM & AREA PROMOTION**					
	2750-0003 - TOURISM & AREA PROMOTION - INCOME	(2,025)	(2,082)	(2,134)	(2,187)	(2,242)
	2755-0003 - INFORMATION CENTRE - EXPENSES	253,445	261,612	269,735	278,116	286,763
	2760-0003 - OTHER AREA PROMOTION - EXPENSES	2,000	1,542	1,581	1,621	1,662
	2790-0003 - DEPRECIATION - TOURIM & AREA PROMOTE	11,594	11,652	11,710	11,769	11,828
	2750-0002 - TOURISM & AREA PROMOTION Total	**265,014**	**272,724**	**280,892**	**289,319**	**298,011**
	2800-0002 - SALEYARDS & MARKETS					
	2800-0003 - SALEYARDS - EXPENSES	956	986	1,016	1,046	1,078
	2800-0002 - SALEYARDS & MARKETS Total	**956**	**986**	**1,016**	**1,046**	**1,078**

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
	2850-0002 - PROJECTS & INFRASTRUCTURE					
	2850-0003 - ECONOMIC DEVELOPMENT - INCOME	(350,667)	(116,667)	(116,666)	(116,666)	(119,583)
	2855-0003 - PROJECTS & INFRAST EMPLOYEE EXPENSES	316,899	263,431	273,784	284,546	295,733
	2855-0003 - PROJECTS & INFRAST EMPLOYEE EXPENSES	80,000	82,240	84,296	86,403	88,563
	2860-0003 - ECONOMIC DEVELOPMENT PROGRAM EXPENSE	350,667	116,667	116,666	116,666	119,583
	2850-0002 - ECONOMIC DEVELOPMENT Total	**396,899**	**345,671**	**358,080**	**370,949**	**384,296**
5.2.3	**2900-0002 - PRIVATE WORKS**					
	2900-0003 - PRIVATE WORKS - INCOME	(42,532)	(43,723)	(44,816)	(45,936)	(47,084)
	2905-0003 - PRIVATE WORKS - EXPENSES	35,000	35,980	36,880	37,802	38,747
	2900-0002 - PRIVATE WORKS Total	**(7,532)**	**(7,743)**	**(7,936)**	**(8,134)**	**(8,337)**
	2920-0002 - OTHER BUSINESS UNDERTAKINGS					
	2920-0003 - OTHER BUSINESS NEI - INCOME	(76,536)	(83,236)	(89,942)	(68,615)	(70,330)
	2922-0003 - OTHER BUSINESS NEI - EXPENSES	85,737	88,248	90,614	93,046	95,548
	2995-0003 - DEPRECIATION - OTHER BUSINESS NEI	49,947	50,197	50,448	50,700	50,954
	2920-0002 - OTHER BUSINESS UNDERTAKINGS Total	**59,148**	**55,209**	**51,120**	**75,131**	**76,172**
	2700-0001 - ECONOMIC AFFAIRS Total	**714,485**	**666,847**	**683,172**	**728,311**	**751,220**
	2997-0001 - GENERAL FUND - NEW LOANS					
	2997-0002 - GENERAL FUND - NEW LOANS					
	2997-0003 - SWIMMING POOL REFURBISHMENT LOAN	0	0	0	0	0
	2997-0001 - GENERAL FUND - NEW LOANS Total	**0**	**0**	**0**	**0**	**0**
	2998-0001 - INTERNAL RESTRICTED FUNDS - CAPITAL					
	2998-0001 - INTERNAL RESTRICTED FUNDS - CAPITAL					
	2998-1997-0050 - Restricted Funds - Mobile Phones	0	0	0	0	0
	2998-1997-0060 - Restricted Funds - Risk/WHS	(35,000)	0	0	0	0
	2998-1997-0200 - Restricted Funds - Asset Man & IP&R	0	0	0	0	0
	2998-1997-0300 - Restricted Funds - Computer Upgrade	0	0	0	0	0
	2998-1997-0304 - Restricted Funds - Building Specific	0	0	0	0	0
	2998-1997-0305 - Restricted Funds - Council Chambers	0	0	0	0	0

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
	2998-1997-0370 - Restricted Funds - Stoney Creek Reddenville Electronic Sig	0	0	0	0	0
	2998-1997-0470 - Restricted Funds - Heavy Plant	0	0	0	0	0
	2998-1997-0475 - Restricted Funds - Light Plant	0	0	0	0	0
	2998-1997-0700 - Restricted Funds - Natural Res Wks	0	0	0	0	0
	2998-1997-0705 - Restricted Funds - Levee M&R	(40,000)	(32,490)	0	0	0
	2998-1997-1200 - Restricted Funds - New Dwellings	(31,290)	0	0	0	0
	2998-1997-0805 - Restricted Funds - DWM - Excavator	0	0	0	0	0
	2998-1997-1200 - Restricted Funds - New Dwellings	0	0	0	0	0
	2998-1997-1400 - Restricted Funds - Library Design	0	0	0	0	0
	2998-1997-1450 - Restricted Funds - Swimming Pool Imp	0	0	0	0	0
	2998-1997-1200 - Restricted Funds - New Dwellings	0	0	0	0	0
	2998-1997-1510 - Restricted Funds - Lions Park Toilet	0	0	0	0	0
	2998-1997-1550 - Restricted Funds - Showground Impts	0	0	0	0	0
	2998-1997-1600 - Restricted Funds - Cemetery Impts	0	0	0	0	0
	2998-1997-2000 - Restricted Funds - Rural Reseals	0	0	0	0	0
	2998-1997-2010 - Restricted Funds - CBD Toilet	0	0	0	0	0
	2998-1997-2015 - Restricted Funds - CBD Upgrade	0	0	0	0	0
	2998-1997-2045 - Restricted Funds - Footpath Replace	0	0	0	0	0
	2998-1997-2050 - Restricted Funds - K&G Replacement	0	0	0	0	0
	2998-1997-2060 - Restricted Funds - Street Lighting	(11,662)	0	0	0	0
	2998-1997-2100 - Restricted Funds - Road Construction	(22,950)	0	0	0	0
	2998-1997-2200 - Restricted Funds - Bridge Renewal	0	0	0	0	0
	2998-1997-2210 - Restricted Funds - Overflow Bridge	0	0	0	0	0
	2998-1997-2550 - Restricted Funds - Airport Building	0	0	0	0	0
	2998-1997-2555 - Restricted Funds - Airport Land Res	0	0	0	0	0
	2998-1997-2750 - Restricted Funds - Operational Land	(171,073)	0	0	0	0
	2998-1997-2755 - Restricted Funds - Advert & Booklets	0	0	0	0	0
	2998-1997-2760 - Restricted Funds - Econ Dev Programs	0	0	0	0	0
	2998-1997-2765 - Restricted Funds - Grant Co-contrib	0	0	0	0	0
	2998-1997-9000 - Restricted Funds - Infrastructure	(283,420)	0	0	0	0
	2998-0001 - INTERNAL RESTRICTED FUNDS - CAPITAL Total	(595,395)	**(32,490)**	**0**	**0**	**0**
	2998-0001 - INTERNAL RESTRICTED FUNDS - CAPITAL Total	**(595,395)**	**(32,490)**	**0**	**0**	**0**

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
	2999-0001 - DEPRECIATION ESTIMATE BALANCE ITEM					
	2999-0002 - DEPRECIATION ESTIMATE BALANCE ITEM					
	2999-0002 - DEPRECIATION ESTIMATE BALANCE ITEM	(3,680,047)	(3,673,794)	(3,692,164)	(3,710,626)	(3,729,180)
	2999-0001 - DEPRECIATION ESTIMATE BALANCE ITEM Total	**(3,680,047)**	**(3,673,794)**	**(3,692,164)**	**(3,710,626)**	**(3,729,180)**
	3000-0001 - CURRENT ASSETS					
	3040-0002 - INVENTORIES & OTHER ASSET - CURRENT					
	3060-0004 - EMPLOYEE TOOLS PURCHASES	2,500	2,570	2,634	2,700	2,768
	3040-0002 - INVENTORIES & OTHER ASSET - CURRENT Total	**2,500**	**2,570**	**2,634**	**2,700**	**2,768**
	3100-0001 - NON CURRENT ASSETS					
	3200-0002 - PROPERTY PLANT & EQUIPMENT ASSETS					
	3210-4000-0005 - Administration - P&E Purchases	52,500	2,500	2,500	2,500	2,500
	3210-4000-0100 - Engineering - P&E - Traffic Counters	6,354	6,354	6,354	6,354	6,354
	3210-4000-0200 - Depot - P&E - CCTV Installation	0	0	0	0	0
	3210-4000-9999 - WIP - Admin - P&E -Clearing Account	0	0	0	0	0
	3210-4010-0005 - Besafe Saftey Management System	50,600	0	0	0	0
	3210-4010-9999 - WIP - Admin - Intangible - Clearing	0	0	0	0	0
	3210-4020-0005 - Administration - OE - Purchases	110,000	20,000	20,000	20,000	20,000
	3210-4020-9999 - WIP - Admin - OE - Clearing Account	0	0	0	0	0
	3210-4040-0005 - Admin - F&F - Purchases	0	0	0	0	0
	3210-4040-9999 - WIP - Admin - F&F - Clearing Account	0	0	0	0	0
	3210-4100-0005 - Council Building Renovations/Fitout	0	0	0	0	0
	3210-4100-0007 - Admin Office Interview Room & Fitout	0	0	0	0	0
	3210-4100-0010 - Air-Conditioner Replacement - Office	0	0	0	0	0
	3210-4100-9999 - WIP - Admin - Building - Clearing Ac	0	0	0	0	0
	3210-4120-0005 - Depot Improvements	0	0	0	0	0
	3210-4120-0100 - Solar Power Purchase & Installation	0	0	0	0	0
	3210-4120-9999 - WIP - Admin - OS - Clearing Account	0	0	0	0	0
	3210-0004 - ADMINISTRATION - CAPITAL EXPENSES	**219,454**	**28,854**	**28,854**	**28,854**	**28,854**
	3260-4000-0000 - Public Order - P&E - Purchases	0	0	0	0	0

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
	3260-4100-0005 - Emergency Centre -Air Conditioner	0	0	0	0	0
	3260-4120-0005 - Animal Shelter Electricity	0	0	0	0	0
	3260-4120-0010 - Animal Shelter Replacement	0	0	0	0	0
	3260-0004 - PUBLIC ORDER - CAPITAL EXPENSES	**0**	**0**	**0**	**0**	**0**
	3280-4000-9999 - WIP - Health P&E - Clearing Account	0	0	0	0	0
	3280-0004 - HEALTH SERVICES - CAPITAL EXPENSES	**0**	**0**	**0**	**0**	**0**
	3293-4100-9999 - WIP - Community Build - Clearing Acc	0	0	0	0	0
	3293-0004 - COMMUNITY SERVICES - CAPITAL EXPENSES	**0**	**0**	**0**	**0**	**0**
	3310-4120-0005 - Ewenmar Waste Depot - Upgrade	220,500	0	0	0	0
	3310-4120-0010 - Ewenmar Waste Depot Improvement	104,290	0	0	0	0
	3310-4120-0100 - Drainage Rear of Victoria Park	0	0	0	0	0
	3310-4120-0200 - Warren Levee Rehabilitation	5,490,060	0	0	0	0
	3310-4120-0250 - Tiger Bay Finalisation	0	0	0	0	0
	3310-4120-9999 - WIP - Environment - OS - Clearing Ac	0	0	0	0	0
	3310-0004 - ENVIRONMENT - CAPITAL EXPENSES	**5,814,850**	**0**	**0**	**0**	**0**
3.2.1	3330-4100-0001 - Dwellings Renewals	0	0	0	0	0
	3330-4100-0002 - Buildings Renewal Program	68,420	25,000	25,000	25,000	25,000
	3330-4100-0005 - Dwellings Construction X 2	0	0	0	0	0
	3330-4100-0010 - Sale of 39 Garden Avenue Dwelling	0	0	0	0	0
	3330-4100-9999 - WIP - Housing - Build - Clearing Acc	0	0	0	0	0
	3330-4105-0005 - Sale 39 Garden Proceeds	0	0	0	0	0
	3330-4105-0010 - Costs for the Sale of 39 Garden Ave	0	0	0	0	0
	3330-4105-9999 - Sale of House Clearing A/c	0	0	0	0	0
	3330-4120-0100 - Warren Lawn Cemetery - Stage 3	0	0	0	0	0
	3330-4120-0300 - Street Lighting Improvement	11,662	0	0	0	0
	3330-4120-9999 - WIP - Other Struct - Housing & Comm	0	0	0	0	0
	3330-0004 - HOUSING & COMMUNITY - CAPITAL EXPENSES	**80,082**	**25,000**	**25,000**	**25,000**	**25,000**

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
	WARREN SHIRE LIBRARY - CAPITAL EXPENSES					
	3360-4000-0010 - Library P&E Purchases	0	0	0	0	0
	3360-4000-0011 - Library - Doorways to Open Air Grant	0	0	0	0	0
	3360-4000-0020 - Library - Vinyl Flooring	0	0	0	0	0
	3360-4000-9999 - WIP - Library Renewals -Clearing Acc	0	0	0	0	0
	SWIMMING POOL - CAPITAL EXPENSES					
	3360-4005-0010 - Swimming Pool - Plant & Equipment	0	0	0	0	0
	3360-4005-0015 - Swimming Pool Refurbishment	48,000	0	0	0	0
	3360-4005-0020 - Disabled Lift - Swimming Pool	0	0	0	0	0
	3360-4005-0021 - New Chairs for Sporting Complex	25,000	0	0	0	0
	3360-4005-0022 - New Tables Chairs Racecourse	15,000	0	0	0	0
	3360-4005-0023 - Splash Park Shade Structures	25,000	25,000	0	0	0
	3360-4005-0025 - Swimming Pool - CCTV	0	0	0	0	0
	3360-4005-0030 - Swimming Pool - Double Gates	0	0	0	0	0
	3360-4005-0035 - Swimming Pool - Shelving & Concrete	0	0	0	0	0
	3360-4005-0040 - Swimming Pool - New Lockers	0	0	0	0	0
	3360-4005-0045 - Swimming Pool - Canteen Amen Upgrade	0	0	0	0	0
	3360-4005-9999 - WIP - Swimming Pool - Clearing Acc	0	0	0	0	0
	SPORTING & CULTURAL COMPLEX - CAPITAL EXPENSES					
	3360-4010-0001 - Sporting Complex - P&E Purchases	0	0	0	0	0
	3360-4010-0005 - Guttering Renewal - Sports Complex	0	0	0	0	0
	3360-4010-0010 - Carpet Upstairs - Sports Complex	0	0	0	0	0
3.2.1	3360-4010-0015 - Gym Equipment - Sports Complex	7,500	7,710	7,890	8,074	8,278
	3360-4010-0020 - Evaporative Aircon - Sports Complex	0	0	0	0	0
	3360-4010-0025 - Emergency Generator - Sports Complex	0	0	0	0	0
	3360-4010-0030 - Bain Marie - Sports Complex	0	0	0	0	0
	3360-4010-0035 - Projector & Screen - Sports Complex	0	0	0	0	0
	3360-4010-0040 - TV Antenna & Ports - Sports Complex	0	0	0	0	0
	3360-4010-0045 - Wireless Scoreboard - Complex	0	0	0	0	0
	3360-4010-0100 - Upstairs Disabled Toilet - LR&CI	0	0	0	0	0
	3360-4010-0105 - Retaining Wall & Paths Renew - LR&CI	0	0	0	0	0
	3360-4010-0110 - Sound System Renewal - LR&CI	0	0	0	0	0
	3360-4010-0115 - Flooring & Oven - Sports Complex	0	0	0	0	0
	3360-4010-9999 - WIP - Sports Complex - Clearing Acc	0	0	0	0	0

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
	SPORTING GROUNDS - CAPITAL EXPENSES					
	3360-4015-0005 - Victoria Park - New Female Amenities	0	0	0	0	0
	3360-4015-0006 - Victoria Oval LED Lighting	0	0	0	0	0
	3360-4015-0010 - Carter Oval Redevelopment	0	0	0	0	0
	3360-4015-0015 - Carter Oval Youth Sports Precinct electrical	0	0	0	0	0
	3360-4015-0016 - Shade Sails - Skate Park Tables/BBQ	0	0	0	0	0
	3360-4015-0017 - Carter Oval Cricket Facilities	0	0	0	0	0
	3360-4015-0018 - Carter Oval Amenities Construction	0	0	0	0	0
	3360-4015-0020 - Splash Park - Carter Oval	0	0	0	0	0
	3360-4015-0025 - Defibrillators - Office of Sport	0	0	0	0	0
	3360-4015-0100 - Grandstand Painting - Victoria Park	0	0	0	0	0
	3360-4015-0105 - Replace Tennis Court Poles	0	0	0	0	0
	3360-4015-9999 - WIP - Sporting Ovals - Clearing A/c	0	0	0	0	0
	PARKS & RESERVES - CAPITAL EXPENSES					
	3360-4020-0103 - Lions Park - New Toilet Installation	0	0	0	0	0
	3360-4020-0150 - Saunders Park - Shelter/Table/Chairs	0	0	0	0	0
	3360-4020-0200 - Nevertire Park Shade Shelter -Insure	0	0	0	0	0
	3360-4020-0202 - Nevertire Park - Playground Equip	0	0	0	0	0
3.2.1	3360-4020-0205 - Nevertire Park - Irrigation Install	0	0	0	0	0
	SHOWGROUND/RACECOURSE - CAPITAL EXPENSES					
	3360-4030-0010 - Enhancing Equestrian Horse Events	0	0	0	0	0
	3360-4030-0015 - Switchboard Upgrade Showground	0	0	0	0	0
	3360-4030-0020 - Racecourse Showground Exclusion fencing	0	0	0	0	0
	3360-4030-0025 - Camp Area & Cattle Yards Upgrade	0	0	0	0	0
	3360-4030-0030 - Upgrades - Sground Stimulus R2	0	0	0	0	0
	3360-4030-0035 - Pony Club Toilet & Amenities - CRIF	0	0	0	0	0
	3360-4030-0040 - New Female Amenities Block - CRIF	0	0	0	0	0
	3360-4030-0045 - Drought Proofing & Fence- RRSF 22008	0	0	0	0	0
	3360-4030-0100 - Showground Play Equipment Refurbish	0	0	0	0	0
	3360-4030-0105 - Equestrian Arena - New Plant	0	0	0	0	0
	3360-4030-9999 - WIP - Showground - Clearing Acc	0	0	0	0	0
	3360-4035-0005 - Local Roads & Community Infra Rnd 3	0	0	0	0	0
	3360-4040-0005 - Local Roads & Community Infra R 4	0	0	0	0	0
	DROUGHT COMMUNITIES PROGRAM - CAPITAL EXPENSES					

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
	3360-4050-0005 - Warren CBD - Toilet Installation	0	0	0	0	0
	3360-4050-0010 - Netball Courts - Irrigation & Turf	0	0	0	0	0
	3360-4050-0016 - Carter Oval Amenities Fitout	10,500	0	0	0	0
	3360-4050-0017 - Carter Oval Cricket Nets	1,500	0	0	0	0
	3360-4050-0020 - Skate Park - Shade Shelter	0	0	0	0	0
	3360-4050-0026 - Carter Oval Irrigation Equip	90,000	0	0	0	0
	3360-4050-0030 - Pathway Structures	0	0	0	0	0
	3360-4050-0035 - Warren Cemetery Upgrade - Toilet	0	0	0	0	0
	3360-4050-9999 - Clearing Acc - Drought Funding-Rnd 2	0	0	0	0	0
	3360-0004 - RECREATION - CAPITAL EXPENSES	**222,500**	**32,710**	**7,890**	**8,074**	**8,278**
	LOCAL ROADS & BRIDGES CAPITAL WORKS					
3.1.1	3420-4320-0001 - Urban Sealed Roads - Reseals	0	325,000	115,000	100,000	200,000
	3420-4320-0002 - Bundemar Street Construction	0	0	0	0	0
	3420-4320-0003 - Cobb Lane Recycle	0	0	0	0	0
1.4.6	3420-4320-0004 - Footpath Replacement	0	0	0	0	0
	3420-4320-0005 - CBD Improvement	0	0	0	0	0
	3420-4320-0006 - RERRF Local and Urban Roads	0	0	0	0	0
	3420-4320-0010 - Warren Town Streets Upgrade	0	0	0	0	0
	3420-4320-0050 - Airport Lighting Renewal - Insurance	0	0	0	0	0
	3420-4320-0076 - Kerb & Guttering Renewal/Replacement	170,000	0	0	0	0
3.1.1	3420-4320-0100 - Airport Land Sale to MVAS - Lot 1	0	0	0	0	0
	3420-4320-0105 - Warren Airport Subdivision	0	0	0	0	0
	3420-4320-0110 - Airport Redevelopment	0	0	0	0	0
	3420-4320-0120 - Airport Exclusion Fencing	0	0	0	0	0
	3420-4320-0150 - CAP-070 Laurie Elder Cycle Reseal	0	0	0	0	0
	3420-4320-0200 - Nevertire Village Streets Upgrade	0	0	0	0	0
3.1.1	3420-4320-0300 - Collie Village Streets Upgrade	0	0	0	0	0
3.1.1	3420-4320-1000 - Urban Unsealed Roads - Resheeting	39,488	17,365	18,233	19,053	19,529
3.1.1	3420-4320-2000 - Rural Sealed Roads - Reseals	828,000	2,144,995	1,194,000	1,210,521	1,110,521
3.1.1	3420-4320-2002 - Nevertire-Bogan Rd -Railway Crossing	0	0	0	0	0
	3420-4320-2004 - Nevertire-Bogan Rd - Reconstruction	0	0	0	0	0
3.1.1	3420-4320-2008 - Old Warren Road - Seg 26 & 28	0	0	0	0	0

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
	3420-4320-0009 - Toward 0 Safer Rds Program	5,389,000	0	0	0	0
	3420-4320-2010 - Ellengerah Road - Seg 22 24 & 26	0	0	0	0	0
	3420-4320-2013 - Stoney Creek Reddenville Electronic Signage	77,022	0	0	0	0
	3420-4320-2016 - Dragon Cowal Causeway Const	0	0	0	0	0
	3420-4320-2020 - Industrial Access Road - Rehab	0	0	0	0	0
	3420-4320-2021 - Bundemar Street Rehab	50,000	0	0	0	0
	3420-4320-2100 - Road Reconst to be Deterrmined	0	0	0	0	0
3.1.1	3420-4320-3000 - Rural Unsealed Roads - Resheeting	430,500	430,500	430,500	430,500	430,500
3.1.1	3420-4320-3500 - Regional Emergency Road Repair Addit	0	0	0	0	0
	3420-4320-6010 - Overflow Bridge - Major Repair -SR65	0	0	0	0	0
	REGIONAL ROADS & BRIDGES CAPITAL WORKS					
3.1.1	3420-4320-4000 - Regional Sealed Roads - Reseals	250,000	250,000	250,000	250,000	250,000
	3420-4320-4001 - Regional Sealed Roads - Recycling	0	0	0	0	0
3.1.1	3420-4320-4002 - Regional Roads Repair	0	0	0	0	0
	3420-4320-4003 - RR 333 - Carinda Rd - Repair Program	0	0	0	0	0
	3420-4320-4003 - RR 333 - Carinda Rd - Intersection	0	0	0	0	0
	3420-4320-4005 - RR 333 - Carinda Rd - RERRF	1,200,000	450,000	900,000	900,000	900,000
	3420-4320-4006 - RR 7515 - Warren Rd - RERRF	511,576	0	0	0	0
	3420-4320-4010 - RR 347 - Collie-Trangie Rd - Rehab	0	0	0	0	0
3.1.1	3420-4320-4015 - RR 202 - Marthaguy Rd - Rehab	0	0	0	0	0
3.1.1	3420-4320-4020 - RR 7515 - Warren Road - Rehab	0	0	0	0	0
	3420-4320-5000 - Regional Unsealed Roads - Resheet	0	0	0	0	0
	3420-4320-5502 - Tenandra Bridge Renewal - RR7515	0	0	0	0	0
	3420-4320-5517 - Newe Park Bridge Renewal - RR7515	0	0	0	0	0
3.1.2	3420-4320-9999 - WIP - Transport - Clearing Acc	0	0	0	0	0
	3420-0004 - TRANSPORT - CAPITAL EXPENSES	**8,945,586**	**3,617,860**	**2,907,733**	**2,910,074**	**2,910,550**
	3440-4000-0001 - Heavy Plant Purchases	750,000	758,600	755,057	709,704	691,867
	3440-4000-0010 - Plant Purchases - Misc Items	0	0	0	0	0
	3440-4001-0001 - Heavy Plant Trade Ins	(250,000)	(257,000)	(263,425)	(270,011)	(276,761)
	3440-4001-0010 - Heavy Plant Sales/Trade Ins	(40,000)	(41,120)	(42,148)	(43,202)	(44,282)
	3440-4010-0001 - Light Plant Purchases	505,586	519,742	532,736	546,054	559,705
	3440-4011-0001 - Light Plant Trade Ins	(112,000)	(115,136)	(118,014)	(120,964)	(123,988)

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
	3440-4011-0056 - Plant 56 - Sale	0	0	0	0	0
	3440-4011-3502 - Plant 3502 - Sale	0	0	0	0	0
	3440-4011-3504 - Plant 3504 - Sale	0	0	0	0	0
	3440-0004 - COUNCIL PLANT - CAPITAL EXPENSES	**853,586**	**865,086**	**864,206**	**821,581**	**806,541**
	3460-4020-0005 - VIC - Office Equipment Purchases	0	0	0	0	0
	3460-4020-9999 - WIP - Economic - OE - Clearing Acc	0	0	0	0	0
	3460-4040-0010 - Information Centre - Furniture Purch	0	0	0	0	0
	3460-4040-9999 - WIP - Economic - F&F - Clearing Acc	0	0	0	0	0
	3460-4080-0010 - Gunningba Est Stg 3 - Invest & Des	194,073	0	0	0	0
	3460-4080-9999 - WIP - Real Estate Land -Clearing Acc	0	0	0	0	0
	3460-4100-0005 - Visitor Information Centre - Kitchen	0	0	0	0	0
	3460-4100-9999 - WIP - Economic - Build - Clearing Ac	0	0	0	0	0
	3460-4120-0010 - Advertising Signs - Nevertire	0	0	0	0	0
	3460-4120-0100 - Bird Viewing Platform - Monkeygar Ck	0	0	0	0	0
	3460-4120-0110 - Murals on Water Towers & Silos	0	0	0	0	0
	3460-4120-0120 - Carter Oval Sports Lighting	0	0	0	0	0
	3460-4120-0130 - Showground Improvements MDBA - R3	0	0	0	0	0
	3460-4120-9999 - WIP - Economic - OS - Clearing Acc	0	0	0	0	0
	3460-0004 - ECONOMIC AFFAIRS - CAPITAL EXPENSES	**194,073**	**0**	**0**	**0**	**0**
	3200-0002 - PROPERTY PLANT & EQUIPMENT ASSETS Total	**16,330,131**	**4,569,510**	**3,833,683**	**3,793,583**	**3,779,223**
	3500-0001 - CURRENT LIABILITIES					
	3550-0002 - BORROWINGS - CURRENT					
	3555-5100-0000 - Loan Repayments - Current	31,335	31,335	31,335	31,335	31,335
	3550-0002 - BORROWINGS - CURRENT Total	**31,335**	**31,335**	**31,335**	**31,335**	**31,335**
	1 - General Fund Total	**(0)**	**0**	**0**	**0**	**0**
	2 - Water Supply Fund					
	4000-0001 - WATER SUPPLIES					
	4000-0002 - WATER FUND - INCOME					
	4000-0003 - WATER FUND - GRANTS & SUBSIDIES	(1,325,388)	(24,143)	(24,750)	(25,388)	(26,057)

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
	4010-0003 - WATER FUND - ANNUAL CHARGES	(671,403)	(704,975)	(740,222)	(777,234)	(816,096)
	4030-0003 - WATER FUND - USER CHARGES	(250,352)	(262,869)	(276,013)	(289,813)	(304,304)
	4050-0003 - WATER FUND - OTHER INCOME	(3,119)	(3,205)	(3,285)	(3,366)	(3,451)
	4060-0003 - WATER FUND - INTEREST INCOME	(21,224)	(22,148)	(23,096)	(24,087)	(25,123)
	4000-0002 - WATER FUND - INCOME Total	**(2,271,486)**	**(1,017,340)**	**(1,067,366)**	**(1,119,888)**	**(1,175,031)**
	4080-0002 - WATER FUND - LOAN FUNDS					
	4080-0002 - WATER FUND - LOAN FUNDS	0	0	0	0	0
	4080-0002 - WATER FUND - LOAN FUNDS Total	**0**	**0**	**0**	**0**	**0**
	4099-0002 - WATER FUND - RESTRICTED FUNDS					
	4099-0002 - WATER FUND - RESTRICTED FUNDS	(265,492)	(51,733)	(30,788)	(8,585)	14,920
	4099-0002 - WATER FUND - RESTRICTED FUNDS Total	**(265,492)**	**(51,733)**	**(30,788)**	**(8,585)**	**14,920**
4.2.3	**4100-0002 - WATER FUND - EXPENSES**					
	4100-0003 - WATER FUND - MANAGEMENT EXPENSES	148,696	152,860	156,681	160,598	164,613
	4200-0003 - WATER FUND - MAINS	250,000	257,000	263,425	270,011	276,761
	4220-0003 - WATER FUND - RESERVOIRS	28,000	28,784	29,504	30,241	30,997
	4230-0003 - WATER FUND - PUMP STATIONS	123,000	130,380	138,169	146,651	155,897
	4240-0003 - WATER FUND - WATER TREATMENT	105,000	107,940	110,639	113,405	116,240
	4250-0003 - WATER FUND - OTHER EXPENSES	76,000	78,128	80,081	82,084	84,136
	4290-0003 - WATER FUND - INTEREST EXPENSES	16,974	16,154	15,312	14,448	13,561
	4300-0003 - WATER FUND - MISCELLANEOUS EXPENSES	59,496	60,892	62,268	63,692	65,163
	4350-0003 - WATER FUND - DEPRECIATION	286,339	287,770	289,209	290,655	292,108
	4100-0002 - WATER FUND - EXPENSES Total	**1,093,505**	**1,119,908**	**1,145,288**	**1,171,785**	**1,199,476**
	4399-0002 - DEPRECIATION ESTIMATE BALANCING ITEM					
	4399-0002 - DEPRECIATION ESTIMATE BALANCING ITEM	(286,339)	(287,770)	(289,209)	(290,655)	(292,108)
	4399-0002 - DEPRECIATION ESTIMATE BALANCING ITEM Total	**(286,339)**	**(287,770)**	**(289,209)**	**(290,655)**	**(292,108)**
	4499-0002 - WATER FUND - CAPITAL EXPENDITURE					
	4580-4320-0001 - Water Supply Pump Purchases	0	0	0	0	0
	4580-4320-0003 - Water Supply Pump Telemetry Upgrade	0	0	0	0	0

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
	4580-4320-0004 - Regional Leakage Reduction Program	0	0	0	0	0
	4580-4320-0005 - Safe Secure Strategic Planning	0	0	0	0	0
	4580-4320-0006 - IWCM Project	305,477	0	0	0	0
	4580-4320-0007 - Water Security Project	1,118,000	0	0	0	0
	4580-4320-0010 - Water Mains Renewals	100,000	102,800	105,370	108,004	110,704
	4580-4320-0004 - Regional Leakage Reduction Program	0	0	0	0	0
	4580-4320-0020 - Collie Water Treatment Upgrade	0	0	0	0	0
	4580-4320-0025 - Bore Water Mains to Airport	0	0	0	0	0
	4580-4320-0030 - Bore Water Standpipe - Fire & Rescue	0	0	0	0	0
	4580-4320-0035 - Bryan Egan Weir Replacement	0	0	0	0	0
	4580-4320-0040 - Refurbishment Old Nevertire Bore	0	0	0	0	0
	4580-4320-0045 - Bore Flat Water Storage Tank	0	0	0	0	0
	4580-4320-0050 - Groundwater Augmentation Expenses	0	0	0	0	0
	4580-4320-0004 - Regional Leakage Reduction Program	100,000	102,800	105,370	108,004	110,704
	4580-4320-0056 - Oxley and Ellengerah valve chambers	0	0	0	0	0
	4580-4320-0060 - Collie Bore Pump Modification	0	0	0	0	0
	4580-4320-0065 - Oxley Park River Pumping Station	75,000				
	4580-4320-0070 - Safe Secure Strategic Planning	0				
4.2.3	4580-4320-9999 - WIP - Water Supply - Clearing Acc	0	0	0	0	0
	4590-4310-0001 - Restart NSW - New Bores	0	0	0	0	0
	4590-4310-9999 - WIP - Water (New) - Clearing Acc	0	0	0	0	0
	4580-0004 - WATER FUND - CAPITAL EXPENSES	**1,698,477**	**205,600**	**210,740**	**216,008**	**221,408**
	4499-0002 - WATER FUND - NON-CURRENT ASSETS Total	**1,698,477**	**205,600**	**210,740**	**216,008**	**221,408**
	3500-0001 - CURRENT LIABILITIES					
	4650-0003 - BORROWINGS - CURRENT					
	4650-5100-0000 - Loan Repayments - Current	31,335	31,335	31,335	31,335	31,335
	4650-0003 - BORROWINGS - CURRENT Total	**31,335**	**31,335**	**31,335**	**31,335**	**31,335**
	2 - Water Supply Fund Total	**(0)**	**0**	**0**	**0**	**0**
	3 - Sewerage Fund					
	5000-0001 - SEWERAGE SERVICES					
	5000-0002 - SEWERAGE FUND - INCOME					
	5000-0003 - SEWERAGE FUND - GRANTS & SUBSIDIES	(7,989)	(8,388)	(8,808)	(9,248)	(9,711)

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
	5010-0003 - SEWERAGE FUND - ANNUAL CHARGES	(663,736)	(696,923)	(731,769)	(768,357)	(806,774)
	5030-0003 - SEWERAGE FUND - USER CHARGES	(50,243)	(52,628)	(55,112)	(57,714)	(60,440)
	5050-0003 - SEWERAGE FUND - OTHER INCOME	(3,932)	(4,042)	(4,144)	(4,248)	(4,355)
	5060-0003 - SEWERAGE FUND - INTEREST INCOME	(29,000)	(30,252)	(31,533)	(32,873)	(34,274)
	5000-0002 - SEWERAGE FUND - INCOME Total	**(754,900)**	**(792,233)**	**(831,366)**	**(872,440)**	**(915,554)**
	5080-0002 - SEWERAGE FUND - NEW LOANS					
	5080-0002 - SEWERAGE FUND - NEW LOANS	0	0	0	0	0
	5080-0002 - SEWERAGE FUND - NEW LOANS Total	**0**	**0**	**0**	**0**	**0**
	5099-0002 - SEWERAGE FUND - RESTRICTED FUNDS					
	5099-0002 - SEWERAGE FUND - RESTRICTED FUNDS	(499,371)	78,773	107,184	117,035	118,387
	5099-0002 - SEWERAGE FUND - RESTRICTED FUNDS Total	**(499,371)**	**78,773**	**107,184**	**117,035**	**118,387**
4.2.4	**5100-0002 - SEWERAGE FUND - EXPENSES**					
	5100-0003 - SEWERAGE FUND - MANAGEMENT EXPENSES	152,597	156,869	160,791	164,810	168,930
	5200-0003 - SEWERAGE FUND - MAINS EXPENSES	97,000	99,716	102,209	104,764	107,383
	5250-0003 - SEWERAGE FUND - PUMP STATIONS	95,000	98,890	102,778	106,919	111,336
	5280-0003 - SEWERAGE FUND - TREATMENT WORKS	89,798	87,250	90,166	93,237	96,474
	5290-0003 - SEWERAGE FUND - INTEREST EXPENSES	56,582	53,847	51,040	48,160	45,204
	5300-0003 - SEWERAGE FUND - MISCELLANEOUS	12,036	12,373	12,683	13,000	13,325
	5350-0003 - SEWERAGE FUND - DEPRECIATION	270,927	272,282	273,643	275,011	276,386
	5100-0002 - SEWERAGE FUND - EXPENSES Total	**773,940**	**781,227**	**793,310**	**805,901**	**819,038**
	5399-0002 - DEPRECIATION ESTIMATE BALANCING ITEM					
	5399-0002 - DEPRECIATION ESTIMATE BALANCING ITEM	(270,927)	(272,282)	(273,643)	(275,011)	(276,386)
	5399-0002 - DEPRECIATION ESTIMATE BALANCING ITEM Total	**(270,927)**	**(272,282)**	**(273,643)**	**(275,011)**	**(276,386)**
	5499-0002 - SEWERAGE FUND - CAPITAL EXPENDITURE					
4.2.4	5580-4320-0001 - Restart NSW - Treat Works Upgrade	0	0	0	0	0
	5580-4320-0002 - Sewerage Mains Renewals	100,000	100,000	100,000	120,000	150,000
	5580-4320-0003 - IWCM Project	22,993	0	0	0	0
	5580-4320-0004 - Decommission Old STP	92,000	0	0	0	0
	5580-4320-0005 - Water Ingress Prevention Project	100,000	0	0	0	0
	5580-4320-0100 - Lifting Gantry - Tiger Bay Pump St	0	0	0	0	0

C.S.P. Ref	Description	2025/2026 Estimate	2026/2027 Estimate	2027/2028 Estimate	2028/2029 Estimate	2029/2030 Estimate
	5580-4320-0105 - Replace Hatch Covers SPS`s Various	99,750	0	0	0	0
	5580-4320-1000 - Sewerage Telemetry Upgrade Expenses	0	0	0	0	0
	5580-4320-1010 - Third Evap Lagoon New STP	0	0	0	0	0
	5580-4320-1011 - Old Gillendoon PS	125,000	0	0	0	0
	5580-4320-4105 - Lifting Gantry at Tiger Bay Sewer Pump Station	0	0	0	0	0
	5580-4320-4010 - Pump Station Upgrade- Gunningba Est	0	0	0	0	0
	5580-4320-4020 - Pump Station Upgrade - Wilson Street	0	0	0	0	0
	5580-4320-4030 - Pump Station Upgrade - Thornton Ave	107,000	0	0	0	0
	5580-4320-4040 - Additional Evap Pond Tiger Bay STP	0	0	0	0	0
	5580-4320-4105 - Lifting Gantry at Tiger Bay Sewer Pump Station	0	0	0	0	0
	5580-4320-9999 - WIP - Sewerage Renew - Clearing Acc	0	0	0	0	0
	5590-4310-9999 - WIP - Sewerage New - Clearing Acc	0	0	0	0	0
	5580-0004 - SEWERAGE FUND - CAPITAL EXPENSES	**646,743**	**100,000**	**100,000**	**120,000**	**150,000**
	5499-0002 - SEWERAGE FUND - NON-CURRENT ASSETS Total	**646,743**	**100,000**	**100,000**	**120,000**	**150,000**
	5600-0002 - CURRENT LIABILITIES					
	5650-0003 - SEWERAGE FUND - LOAN - CURRENT					
	5650-5100-0000 - Loan Repayments - Current	104,515	104,515	104,515	104,515	104,515
	5650-0003 - SEWERAGE FUND - LOAN - CURRENT Total	**104,515**	**104,515**	**104,515**	**104,515**	**104,515**
	5000-0001 - SEWERAGE SERVICES Total	**0**	**0**	**0**	**0**	**0**
	3 - Sewerage Fund Total	**0**	**0**	**0**	**0**	**0**
	Total	**(0)**	**0**	**0**	**0**	**0**

WARREN shire council

2025/2026 FEES AND CHARGES

To pursue excellence, to be responsive and pro-active in the promotion and improvement of our community through responsible and innovative leadership.

DEVELOPMENT AND ASSOCIATED FEES

DEVELOPMENT, CONSTRUCTION CERTIFICATE AND COMPLYING DEVELOPMENT CERTIFICATE APPLICATION

* *Where a Construction Certificate Application is lodged with the Development Application only the Construction Certificate Fee will apply.*
* *Where the Construction Certificate Application is lodged after determination of the Development Application an additional charge amounting to 70% of the DA fee will be charged*
* *Fees not noted in this schedule will apply in accordance with Environmental Planning and Assessment Regulation 2001 (as amended)*

Development involving the erection of a building, the carrying out of work or the demolition of a work or a building, and having an estimated cost within the range specified below.

Please Note: The Plan First Fee for all Development Application Fees over $50,000.00 is incorporated in the total fee payable.

	2025/2026 Fees & Charges	Charging Authority	Inc GST (Y or N)
up to $5000	146.90	EP&A Regulation Pt 15	N
$5,001 - $50,000 $198 plus an additional $3.00 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $5,000	225.50	EP&A Regulation Pt 15	N
$50,001 to $250,000 $412.00 plus an additional $3.64 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $50,000	469.30	EP&A Regulation Pt 15	N
$250,001 - $500,000 $1,356.00 plus an additional $2.34 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $250,000	1,544.50	EP&A Regulation Pt 15	N
$500,001 - $1,000,000 $2,041.00 plus an additional $1.64 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $500,000	2,324.70	EP&A Regulation Pt 15	N
$1,000,001 - $10,000,000 $3,058.00 plus an additional $1.44 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $1,000,000	3,483.10	EP&A Regulation Pt 15	N
More than $10,000,000 $18,565.00 plus an additional $1.19 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $10,000,000 *** NOTE - REFER TO EXEMPTIONS FOR SOME PUBLIC AUTHORITIES**	21,145.50		N
OTHER DEVELOPMENT			
Development for the purpose of one or more advertisements	379.30	EP&A Regulation Pt 15	N
plus for each advertisement in excess of one	93.00	EP&A Regulation Pt 15 C 246(2)(A)	N
Development involving the erection of a dwelling-house with an estimated construction cost of $100,000 or less	605.90	EP&A Regulation Pt 15 CL 250	N
Development that does not involve the erection of a building, the carrying out of a work, the subdivision of land or the demolition of a building or work	379.30	EP&A Regulation Pt 15 CL 250	N

	2025/2026 Fees & Charges	Charging Authority	Inc GST (Y or N)
ADDITIONAL FEES			
Advertising of Development - Designated development	2,956.80	EP&A Regulation Pt 15 CL 252	**N**
- Advertised development	1,471.60	EP&A Regulation Pt 15 CL 252	**N**
- Prohibited development	1,471.60	EP&A Regulation Pt 15 CL 252	**N**
- Development required to be advertised under a DCP or EPI	1,471.60	EP&A Regulation Pt 15 CL 252	**N**
Note: The Council must refund so much of this fee paid not spent in giving the notice.			
Integrated Development	186.80	EP&A Regulation Pt 15 CL 253	**N**
plus for each approval body	426.00	EP&A Regulation Pt 15 CL 253(4)	**N**
OTHER FEES			
Review of a Determination (s.82A(3)) - does not involve the erection of building, the carrying out of works or demolition	50% of original fee	EP&A Regulation Pt 15	**N**
estimated cost of construction of $100,000 or less- in any other case as set out below	252.80	EP&A Regulation Pt 15	**N**
up to $5000	72.90	EP&A Regulation Pt 15	**N**
$5,001 - $250,000 $100 plus an additional $1.50 for each $1,000 (or part of $1,000) of the estimated cost	112.80	EP&A Regulation Pt 15	**N**
$250,001 to $500,000 $585.00 plus an additional $0.85 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $250,000	666.30	EP&A Regulation Pt 15	**N**
$500,001 - $1,000,000 $833.00 plus an additional $0.50 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $500,000	948.80	EP&A Regulation Pt 15	**N**
$1,000,001 - $10,000,000 $1,154.00 plus an additional $0.40 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $1,000,000	1,314.40	EP&A Regulation Pt 15	**N**
More than $10,000,000 $5,540.00 plus an additional $0.27 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $10,000,000	6,310.00	EP&A Regulation Pt 15	**N**
Modification of a consent (s.4.55(1))	94.50	EP&A Regulation Pt 15 CL 258	**N**
Modification of a consent (s.4.55(1A) or s.4.56(1AA) minimal environmental impact)	858.80 or 50% of original fee whichever lesser	EP&A Regulation Pt 15	**N**
Modification of a consent (s.4.55(2)or s.4.56(1) not minimal environmental impact) - original fee less than $100.00	50% of original fee	EP&A Regulation Pt 15	**N**
- original fee $100.00 or more - does not involve the erection of building, the carrying out of works or demolition	50% of original fee	EP&A Regulation Pt 15	**N**
estimated cost of construction of $100,000 or less- in any other case as set out below	252.80	EP&A Regulation Pt 15	**N**

	2025/2026 Fees & Charges	Charging Authority	Inc GST (Y or N)
up to $5000	72.90	EP&A Regulation Pt 15	**N**
$5,001 - $250,000 $99 plus an additional $1.50 for each $1,000 (or part of $1,000) of the estimated cost	112.70	EP&A Regulation Pt 15	**N**
$250,001 to $500,000 $585.00 plus an additional $0.85 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $250,000	666.30	EP&A Regulation Pt 15	**N**
$500,001 - $1,000,000 $833.00 plus an additional $0.50 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $500,000	948.80	EP&A Regulation Pt 15	**N**
$1,000,001 - $10,000,000 $1,154.00 plus an additional $0.40 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $1,000,000	1,314.40	EP&A Regulation Pt 15	**N**
More than $10,000,000 $5,540.00 plus an additional $0.27 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $10,000,000	6,310.00	EP&A Regulation Pt 15	**N**
Additional fee where notice of application required (unspent amount to be refunded)	886.00	EP&A Regulation Pt 15	**N**
Registration Fee for submitting of privately certified certificate on Planning Portal	45.50	EP&A Regulation Pt 15	**N**
<u>SUBDIVISION FEES</u>			
Subdivision not involving the opening of Public Road	439.60	EP&A Regulation Pt 15	**N**
plus for each new lot created	65.00	EP&A Regulation Pt 15	**N**
Subdivision involving the opening of Public Road	885.00	EP&A Regulation Pt 15	**N**
plus for each new lot created	65.00	EP&A Regulation Pt 15	**N**
Strata Subdivision	439.60	EP&A Regulation Pt 15	**N**
plus for each addition lot created	65.00	EP&A Regulation Pt 15	**N**
<u>FEES FOR PLANNING PROPOSALS - REZONING APPLICATIONS</u>			
Stage 1 - Milestone - Upon Initial Application	690.00	Council	**Y**
Stage 2 - Milestone - Upon Endorsement of Council	2,760.00	Council	**Y**
Stage 3 - Milestone - Upon Approval of the NSW Department of Planning & Infrastructure 'Gateway'	9,620.00	Council	**Y**
Advertising of Rezoning	1,421.00	Council	**Y**
<u>ASSOCIATED DEVELOPMENT FEES</u>			
Additional Stamping	35.00	Council	**Y**
Certificate of Classification	108.00	Council	**Y**
Request for Information in Writing	96.00	Council	**Y**
Liquor Licensing Board Inspection (initial inspection and report)	300.00	Council	**Y**
Additional Inspection	135.00	Council	**Y**
Annual Charge of Supply of Approvals	286.00	Council	**Y**
Search of Records	75.00	Council	**Y**
plus per hour or part thereof where in excess of one	55.00	Council	**Y**
<u>TOWN PLANNING CERTIFICATE</u>			
Section 10.7 (2) Certificate	70.00	EP&A Regulation Pt 15 CL 259	**N**
Section 10.7 (2) & (5) Certificate	177.00	EP&A Regulation Pt 15	**N**
Sewer Drainage Diagram - search & copy fee (non-refundable)	35.00	Council	**N**
Urgent Certificates (Under 48 hours notice) - additional fee	98.00	Council	**Y**

WARREN SHIRE COUNCIL 2025/2026 FEES AND CHARGES	2025/2026 Fees & Charges	Charging Authority	Inc GST (Y or N)
BUILDING CERTIFICATE			
Building Certificate under section 149D Building Certificate Class 1a or Class 10	301.00	Council	y
Other Classes - not exceeding 200m2 floor area	301.00	Council	y
Other Classes - 201m2 - 2000 m2 floor area plus $0.50 per square metre over 200	301.00	Council	y
Other Classes - exceeding 2000m2 floor area plus $0.075 per square metre over 2000	1,405.00	Council	y
Other Classes - where no floor area applies	301.00	Council	y
Copy of a Building Certificate	15.00	Council	y
Swimming Pool S.24 Compliance Certificate	100.00	S Pool Act	N
Swimming Pool - First inspection	154.00	S Pool Reg	N
Swimming Pool - Second inspection	102.00	S Pool Reg	N
Swimming Pool - inspections for pensioners (half cost)	51.00	S Pool Reg	N
Copy of Swimming Pool Certificate	10.00	S Pool Reg	N
ADVERTISING SIGNS			
Pool Signs	33.00	Council	Y
Tourist Signs - small	104.00	Council	Y
- large	215.00	Council	Y
SWIMMING POOL (COMMENCING OCTOBER 2025)			
Family Full Season	236.00	Council	Y
Family - Half Season to 31/12/2025	128.00	Council	Y
Family - Half Season from 1/1/2026	137.00	Council	Y
Single - Full Season	118.00	Council	Y
Single - Half Season to 31/12/2025	74.00	Council	Y
Single - Half Season from 1/1/2026	83.00	Council	Y
Single Entry	2.00	Council	Y
Under 1 Year of Age	Free	Council	Y
School PE & Sports (Child)	2.00	Council	Y
School Carnivals (Normal Admission)	2.00	Council	Y
Lifeguards per hour	84.00	Council	Y
CEMETERY FEES			
Old Warren Cemetery and Nevertire			
Right of Burial (Reservation) - Nevertire Only	379.00	Council	N
Interment	561.00	Council	Y
Interment - Weekend/Public Holidays	717.00	Council	Y
Interment (Dug By Hand) ~ Price on Application *(at no risk to Council)*	On Application	Council	Y
Lawn Cemetery			
* Grave site/reservation	1,740.00	Council	N
Combined Ashes & Grave Site	2,250.00	Council	N
Family plot	13,895.00	Council	N
Interment	561.00	Council	Y
Interment - weekend/public holidays	715.00	Council	Y
** Ashes	510.00	Council	N
Interment - ashes	387.00	Council	Y
Exhumation (on application)	On Application	Council	Y
Sale of Plinths	84.00	Council	Y

* All site/reservation includes land, perpetual maintenance, headstone configuration and installation of plaques. Does not include purchase of plaque.

** Includes perpetual maintenance, receptacle for ash urn, headstone configuration and installation of Plaques. Does not include purchase of plaque.

Collie, Marra, Dicks Camp (on application)

WARREN SHIRE COUNCIL 2025/2026 FEES AND CHARGES	2025/2026 Fees & Charges	Charging Authority	Inc GST (Y or N)
CLERK'S CERTIFICATES			
Section 603 Certificates	100.00	LG Act	N
Urgent Certificates (Under 48 hours notice) - additional fee	75.00	Council	Y
Outstanding Notices - s.735A LGA	106.00	Council	N
Outstanding Notices - s.121ZP EP&AA	106.00	Council	N
Outstanding Notices - s.735A LGA & s.121ZP EP&AA	143.00	Council	N
POUND FEES (IMPOUNDING ACT)			
Minimum fee per animal/article impounded	60.00	Council	Y
Animals - Horse, Ass, Mule, Cow, Goat or Pig	60.00	Council	Y
- Sustenance per head/day	20.00	Council	Y
Impounded horses, cattle, other animals or articles including transport, feeding, advertising and any other associated cost.			
Ranger Call-out Fee (remove roaming stock from roads and reserves) - per hour	98.00	Council	Y
DOG REGISTRATION/IMPOUNDING			
Lifetime registration - Dogs - Desexed (by relevant age 6 months) - Clause 18 (2) (a)	80.00	Companion Animal Regulation	N
- Pensioner rate Desexed - Clause 18 (2) (b)	35.00	Companion Animal Regulation	N
- Entire (Desexed or Not desexed after relevant age) - Clause 18 (2) (c)	269.00	Companion Animal Regulation	N
- Registered Breeder (not desexed)- Clause 18(2) (d)	80.00	Companion Animal Regulation	N
- Dangerous dog	236.00	Companion Animal Regulation	N
- Restricted dog	236.00	Companion Animal Regulation	N
- Permit late fee	23.00	Companion Animal Regulation	N
Lifetime registration - Cats - Desexed or not desexed - Clause 18 (2) (a)	70.00	Companion Animal Regulation	N
- Eligible pensioner - Clause 18 (2) (a)	35.00	Companion Animal Regulation	N
- Not desexed (recognised Breeder) - Clause 18 (2) (a)	70.00	Companion Animal Regulation	N
Microchipping of impounded animals **ONLY - (to be paid with the release fee).**	46.00	Council	Y
Impounding - Release	60.00	Council	Y
- Sustenance - Per Day	16.00	Council	Y
Cat Traps Deposit - (refunded when trap returned)	58.00	Council	Y
Compliance Certificate - Dangerous Dogs/Restricted Breeds - S.28(A)	230.00	Companion Animal Regulation	N
Surrender Fee	154.00	Council	Y
ENVIRONMENTAL HEALTH INSPECTIONS			
Annual Administration Fee - All Premises - Single Program	43.00	Council	Y
Annual Administration Fee - All Premises - Multiple Programs	72.00	Council	Y
Inspection Fee - Class A - (see Environmental Health Plan for definitions)	112.00	Council	N
Inspection Fee - Class B - (see Environmental Health Plan for definitions)	72.00	Council	N
Inspection Fee - Class C - (see Environmental Health Plan for definitions)	43.00	Council	N
Sampling Fee - Any	72.00	Council	Y
LGA APPLICATIONS & APPROVALS			
Installation of Manufactured Home - S.68A(1)	338.00	Council	Y
Install temporary structure on land - S.68A(2)	139.00	Council	Y
Use Building as Place of Public Entertainment (New Application) - S.68A(3)	280.00	Council	Y
Use Building as Place of Public Entertainment (Renew/Extend Approval) - S.68A(3)	139.00	Council	Y
Other Minor Approvals - Section 68 LGA 1993	84.00	Council	Y
Install & Operate Septic Tank - S68C(5) (Application & Licence)	139.00	Council	N
Renew Approval to Operate Septic Tank - S68C(6) (Inspections)	72.00	Council	N

WARREN SHIRE COUNCIL 2025/2026 FEES AND CHARGES	**2025/2026 Fees & Charges**	**Charging Authority**	**Inc GST (Y or N)**
LIBRARY CHARGES			
Photocopying - Black A4 sheet	0.40	Council	Y
- Black A3 sheet	0.50	Council	Y
- Bulk Black A4 sheet	0.30	Council	Y
- Double sided A4 sheet	0.50	Council	Y
- Double sided A3 sheet	0.70	Council	Y
- Black A1 sheet	1.50	Council	Y
- Black A2 sheet	1.00	Council	Y
Photocopying - Colour A4 sheet	3.00	Council	Y
- Colour A3 sheet	6.00	Council	Y
- Bulk Colour A4 sheet	1.50	Council	Y
- Double sided A4 sheet	3.50	Council	Y
- Colour A1 sheet	12.00	Council	Y
- Colour A2 sheet	9.00	Council	Y
Scanning to Email	1.00	Council	Y
Overdue Fees			
Lost Item Processing Charge	5.50	Council	Y
Earphones	2.00	Council	Y
Replacement Card	2.00	Council	Y
National Library - Inter Library Loans	16.50	Council	Y
Inter-Library Loans (Charging Libraries Only)	6.00	Council	Y
Unreturned items (A tax invoice for full cost of item less depreciation)			
Laminating - A4 sheet	3.50	Council	Y
- A3 sheet	5.50	Council	Y
- Business Cards	1.60	Council	Y
Photographs	10.00	Council	Y
Digital Photographs	10.00	Council	Y
Postage & Handling	10.00	Council	Y
Photograph for Publication	30.00	Council	Y
Visitor Membership	20.00	Council	Y
OFFICE CHARGES			
Photocopying	1.00	Council	Y
Binding per document (includes front & back covers) - narrow	2.00	Council	Y
- medium	2.00	Council	Y
- large	2.00	Council	Y
Plan Printing - A1	10.00	Council	Y
Plan Printing - A2	5.50	Council	Y
Bulk Plan Printing - negotiable	Negotiable	Council	Y
Colour Printing per page - A4	1.10	Council	Y
Colour Printing per page - A3	2.20	Council	Y
Colour Printing over 100 pages -negotiable	Negotiable	Council	Y
Secretarial Services per hour	100.00	Council	Y
Financial Services per hour	189.00	Council	Y
Surveying Services per hour	141.00	Council	Y
Replacement of lost/damaged key to Council property	40.00	Council	Y
Dishonoured Cheque Fee	40.00	Council	Y
Fee copy of Rate Notice	3.00	Council	Y
Fee for copy of Management Plan & Estimates	52.00	Council	Y
Security Deposit on Projector with or without Laptop Computer - (Refundable)	346.00	Council	Y
Hire of data projector only - per day	51.00	Council	Y
Hire of data projector with laptop computer- per day	88.00	Council	Y
EXTRA CHARGES ON RATES			
Interest on overdue rates (Set by the Office of Local Government)	10.50%	LG Act	N
COUNCIL ADMINISTRATION BUILDING COMMUNITY ROOM			
1/2 Day Hire	137.00	Council	Y
Full day Hire	273.00	Council	Y
Cleaning Charge (minimum 1 hour)	83.00	Council	Y

WARREN SHIRE COUNCIL
2025/2026 FEES AND CHARGES

	2025/2026 Fees & Charges	Charging Authority	Inc GST (Y or N)
GARBAGE CHARGES			
Domestic Waste - Extra Service	7.35	Council	N
Commercial Waste - Extra Charges	7.35	Council	N
Sale of 240 litre bins (includes delivery to within Warren)	120.00	Council	Y
Sale of 120 litre bins (includes delivery to within Warren)	170.00	Council	Y
Replacement lids and bolts for bins	16.00	Council	Y
Replacement wheels	16.00	Council	Y
Disposal of Demolished building & other materials per cubic metre	53.00	Council	Y
Disposal of Bonded Asbestos - per cubic metre (up to 1 m3)	246.00	Council	Y
- per cubic metre (greater than 1 m3)	99.00	Council	Y
Household furniture (including whitegoods and mattresses) per item	6.00	Council	Y
Mixed Commercial/Building Waste - Trailer	18.00	Council	Y
- Small Truck (part load)	61.00	Council	Y
- Small Truck (full load)	123.00	Council	Y
- Medium Truck (part load)	369.00	Council	Y
- Medium Truck (full load)	737.00	Council	Y
- Large Truck (part load)	737.00	Council	Y
- Large Truck (full load)	1,475.00	Council	Y
- Skip Bin - per cubic metre	53.00	Council	Y
Clean Fill	No Charge	Council	Y
Dead Animal	No Charge	Council	Y
GOVERNMENT INFORMATION (PUBLIC ACCESS) ACT 2009			
Personal Requests			
Application Fee - (by a natural person about their personal affairs)	31.00	Council	N
Research in excess of 20 hours for personal records (per hour)	31.00	Council	N
Internal Review of determination - (no hourly rate payable)	41.00	Council	N
All Other Requests			
Application Fee (ie: for matters not relating to personal affairs of the applicant)	31.00	Council	N
Research of Records (per hour after application)	31.00	Council	N
Internal Review of determination - (no hourly rate payable)	41.00	Council	N
SALE OF MAPS			
Town Map	4.00	Council	Y
Shire Maps	7.00	Council	Y
Maps Topographical (LIC)	15.00	Council	Y
Tourist Maps (LIC)	4.00	Council	Y
AERODROME FEES			
Small Plane Housed at Warren Airport (Per year)	589.00	Council	Y
Hire of Airport Terminal Building (Full Day)	154.00	Council	Y
Hire of Airport Terminal Building (Half Day)	77.00	Council	Y
Hire of Airport Terminal Building - Cleaning Charge (minimum 1 hour)	83.00	Council	Y
Commercial Plane Housed at Warren Airport (Per year)	10,565.00	Council	Y

WARREN SHIRE COUNCIL
2025/2026 FEES AND CHARGES

	2025/2026 Fees & Charges	Charging Authority	Inc GST (Y or N)
OVALS			
Playing fields will be marked as per Council Policy (P5, P1-1)			
Victoria Park - (including hire of toilets)			
Warren Cricket Association - per season	1,245.00	Council	Y
Rugby Union/League - per day	300.00	Council	Y
Junior League - per season	300.00	Council	Y
Other Sporting - no admission charge - per season	300.00	Council	Y
Other Sporting - with admission charge - per day	300.00	Council	Y
Other - no admission charge - per day	148.00	Council	Y
*****Wet Weather - in case of wet weather it is possible to use the Sporting Complex on application with the Centre Manager. The hire fee will be as per the Fees and Charges schedule for a training session.***			
Use of Training Facilities, without lights - per session	14.00	Council	Y
Use of Lights - for Cricket Match per hour (plus hire fee of Oval) stage 3	20.00	Council	Y
Use of Lights - for Football Competition per hour (plus hire fee of Oval) stage 2	14.00	Council	Y
Use of Lights - for Training per hour (plus hire fee of Oval) stage 1	11.00	Council	Y
Use of Lights - for synthetic Netball Courts per hour (1 court)	3.00	Council	Y
'Cleaning Charge (applies if ground/change rooms/toilets not left in a satisfactory condition, to be paid before next usage and be based on actual cost of cleaning).	297.00	Council	Y
Synthetic netball courts lighting one(1) court	3.00per/hour	Council	Y
'Synthetic netball courts lighting two(2) courts	6.00per/hour	Council	Y
EM Carter Oval			
Warren Cricket Association (Per season)	1,245.00	Council	Y
Other Sporting - no admission charge (Per season)	302.00	Council	Y
Other Sporting - with admission charge (Per day)	302.00	Council	Y
Other Users - no admission charge (Per day)	148.00	Council	Y
Use of Training Facilities, without lights - per session	14.00	Council	Y
Use of Lights - for Cricket Match per hour (plus hire fee of Oval) (500 lux)	57.00	Council	Y
Use of Lights - for Cricket Match per hour (plus hire fee of Oval) (200 lux)	25.00	Council	Y
Use of Lights - for Soccer Competition per hour (plus hire fee of Oval) (100 lux)	23.00	Council	Y
Use of Lights - for Soccer Competition per hour (plus hire fee of Oval) (200 lux)	27.00	Council	Y
Use of Lights - for Little A's pre hour (plus hire fee of Oval	8.00	Council	Y
Use of Lights - for Training per hour (plus hire fee of Oval)	8.00	Council	y
Amenity Building Hire - Including Change Rooms and Kiosk	133.00	Council	Y
Large Storage Cage Hire (Per Year)	108.00	Council	Y
'Cleaning Charge (applies if ground/change rooms/toilets not left in a satisfactory condition, to be paid before next usage and be based on actual cost of cleaning).	302.00	Council	Y
Noel Waters Oval			
Warren Cricket Association (per season)	133.00	Council	Y
Nevertire Tennis Club (pa)	389.00	Council	Y
Nevertire Campdraft (Per event Per day)	389.00	Council	Y
Rodeo (Per event Per day)	389.00	Council	Y
Nevertire Soccer Club (pa)	133.00	Council	Y
Nevertire Cricket Club (pa)	133.00	Council	Y
Other Users (per day)	72.00	Council	Y
'Cleaning Charge (applies if ground/change rooms/toilets not left in a satisfactory condition, to be paid before next usage and be based on actual cost of cleaning).	302.00	Council	Y
PARKS			
Victoria Park			
Small Field Day (per event per day)	123.00	Council	Y
Small Circus (per day) plus electricity	369.00	Council	Y
Large Circus (per day) plus electricity	758.00	Council	Y
Security Deposit	620.00	Council	N

WARREN SHIRE COUNCIL
2025/2026 FEES AND CHARGES

	2025/2026 Fees & Charges	Charging Authority	Inc GST (Y or N)
<u>WARREN SPORTING & CULTURAL CENTRE</u>			
Entire Complex (Exclusive Use)			
<u>Private Use</u>			
Function (plus deposit)	824.00	Council	Y
Meeting/Group Activity (plus deposit): Full day	640.00	Council	Y
½ Day	451.00	Council	Y
Security deposit (refundable)	527.00	Council	N
<u>Local Sporting /Health/Cultural Group</u>			
Meeting/Group Activity (plus deposit): Full day	451.00	Council	Y
½ Day	271.00	Council	Y
Security deposit (refundable)	527.00	Council	N
Far West Academy of Sport - Annual Charge (Use of Oval and Courts for Camps)	353.00	Council	Y
Far West Academy of Sport - Weekend Camps (Kitchen & Cleaning per event)	220.00	Council	Y
Far West Academy of Sport - Weekend Camps (per person per event sleeping)	7.00	Council	Y
Part Complex (Shared Use)			
Entire Complex except Community Room or Kitchen			
<u>Private Use</u>			
Function (plus deposit)	640.00	Council	Y
Meeting/Group Activity (plus deposit): Full day	451.00	Council	Y
½ Day	317.00	Council	Y
Security deposit (refundable)	527.00	Council	N
<u>Local Sporting /Health/Cultural Group</u>			
Meeting/Group Activity (plus deposit): Full day	369.00	Council	Y
½ Day	225.00	Council	Y
Security deposit (refundable)	527.00	Council	N
Community Room and Kitchen only			
<u>Private Use</u>			
Function (plus deposit)	502.00	Council	Y
Meeting/Group Activity (plus deposit): Full day	451.00	Council	Y
½ Day	271.00	Council	Y
Security deposit (refundable)	527.00	Council	N
<u>Local Sporting /Health/Cultural Group</u>			
Meeting/Group Activity (plus deposit): Full day	179.00	Council	Y
½ Day	133.00	Council	Y
Security deposit (refundable)	527.00	Council	N
Community Room Only (Whiteboard & projection screen provided)			
<u>Private Use</u>			
Function (plus deposit)	271.00	Council	Y
Meeting/Group Activity (plus deposit): Full day	108.00	Council	Y
½ Day	77.00	Council	Y
Security deposit (refundable)	451.00	Council	N
<u>Local Sporting /Health/Cultural Group</u>			
Function (plus deposit)	179.00	Council	Y
Meeting/Group Activity: Full day	108.00	Council	Y
½ Day	77.00	Council	Y
Up to 2 hrs	36.00	Council	Y
Kitchen/Coolroom/Canteen Only			
<u>Private Use</u>			
Full kitchen facilities with coolroom (per event)	271.00	Council	Y
Without cooking facilities with coolroom (per event)	133.00	Council	Y
Coolroom only: Full day	61.00	Council	Y
½ Day	41.00	Council	Y
<u>Local Sporting Carnival/Event</u>			
Full Kitchen with coolroom (per event)	143.00	Council	Y
Without cooking facilities with coolroom (per event)	61.00	Council	Y
Use of Outdoor Netball Court per Session	14.00	Council	Y
Use of Court for Sporting Event (Netball, Basketball & Indoor Cricket) per game	78.00	Council	Y
Use of Court for Sporting Event (Netball, Basketball & Indoor Cricket) per day	305.00	Council	Y

	2025/2026 Fees & Charges	Charging Authority	Inc GST (Y or N)
WARREN SPORTING & CULTURAL CENTRE - CONTINUED			
Other Area eg Ground floor carpeted or Upstairs Carpeted area			
Private Use			
Meeting/Group Activity – up to 2 hrs	53.00	Council	Y
½ Day	92.00	Council	Y
Full day	128.00	Council	Y
Local Sporting /Health/Cultural Group			
Meeting/Group Activity – up to 2 hrs (Playgroups, Bushmobile Rugrats, fitness classes etc.)	13.00	Council	Y
½ Day	41.00	Council	Y
Full day	77.00	Council	Y
Other Area (eg: Ground floor carpeted area, 1st floor open area) plus Community Room or Kitchen			
Private Use			
Function	328.00	Council	Y
Meeting/Group Activity – up to 2 hrs	92.00	Council	Y
½ Day	143.00	Council	Y
Full day	256.00	Council	Y
Local Sporting /Health/Cultural Group			
Function	220.00	Council	Y
Meeting/Group Activity – up to 2 hrs	77.00	Council	Y
½ Day	108.00	Council	Y
Full day	179.00	Council	Y
BBQ Area Only - (includes cost of gas)	47.00	Council	Y
Storage Cage Hire (per year)			
Private Use			
Large	108.00	Council	Y
Medium	77.00	Council	Y
Small	41.00	Council	Y
Locker	14.00	Council	Y
Local Sporting /Health/Cultural Group			
Large	54.00	Council	Y
Medium	41.00	Council	Y
Small	14.00	Council	Y
Locker	9.00	Council	Y
Gymnasium - per year	266.00	Council	Y
per ½ year	154.00	Council	Y
per 3 months	82.00	Council	Y
Visitors temporary members up to 6 months	159.00	Council	Y
Short term use weekly basis	19.00	Council	Y
Key Deposit (refundable)	87.00	Council	N
General Comments			
Other uses by negotiation			
No bookings confirmed until deposit is paid			
Cancellation fee of 25% of hire fee if cancelled less than two weeks prior to the event			
If area is not cleaned to the satisfaction of the Manager, actual costs of cleaning will be charged			
An additional charge applies where Council's resources are required for setting up or taking down and/or removing and/or delivery of goods.			
Arrangements must be made 7 days in advance of the day required.			
Hire charges (for use of equipment outside centre)			
Deposit (refundable)	56.00	Council	N
Tables	13.00	Council	Y
Chairs	1.00	Council	Y
Urn	28.00	Council	Y
Bainmarie per hire (25% discount for multi hire)	77.00	Council	Y
CROCKERY & CUTLERY IS NOT FOR HIRE			
Replacement of broken table	174.00	Council	Y
Replacement of broken chairs	50.00	Council	Y

WARREN SHIRE COUNCIL
2025/2026 FEES AND CHARGES

	2025/2026 Fees & Charges	Charging Authority	Inc GST (Y or N)
PLANT HIRE RATES FOR PRIVATE WORKS			
All per hour and with operator			
Small Excavator (1168)	138.00	Council	Y
Large Excavator (2021)	307.00	Council	Y
Excavator - Mini Victory & Trailer (P. 1168)	164.00	Council	Y
Motor Grader (28, 25, 1023, 2000, 2022)	236.00	Council	Y
Front End Loader (Large) (2020)	256.00	Council	Y
Backhoe/Loader (8, 2040 and 14)	169.00	Council	Y
Skid Steer (2045)	169.00	Council	Y
Tractor (Large) (2120, 2121, 2122, 2123)	174.00	Council	Y
Other Tractor Attachments (97, 2140, 2141, 2143, 2144, 2142)	43.00	Council	Y
Self Propelled Roller - Pneumatic tyred (2080, 2081, 2083)	195.00	Council	Y
Self Propelled Roller - Vibratory Flatdrum (5)	189.00	Council	Y
Self Propelled Roller - Vibratory Sheepfoot (10)	189.00	Council	Y
Forklift (Plant 2060)	108.00	Council	Y
Mobile Street Sweeper (1047)	184.00	Council	Y
Ride-on Mower (70, 79, 1089, 2800, 2801, 2802, 2836, 735)	148.00	Council	Y
Tender Truck (2340, 2341, 2342, 2389)	113.00	Council	Y
Truck and Hiab (Bridge Truck) (43)	220.00	Council	Y
Truck and Hiab (Bridge Truck) with step-deck trailer (43)	256.00	Council	Y
Bitumen Patching Truck (plus material),(50)	256.00	Council	Y
Paveliner (plus material) (2380)	333.00	Council	Y
Prime Mover and Low Loader Combination (minimum $306) (2383, 38)	333.00	Council	Y
Prime Mover and Road Train side Tipper Combination (2 trailers) (2382, 2402, 2403, 2404)	379.00	Council	Y
Prime Mover and Side Tipper Combination (2382, 2402, 2404)	302.00	Council	Y
Gravel Truck (4x2 - Small) (Plant 2300 & 40)	189.00	Council	Y
Watercart (Large - 33,000/42,000 litres) (2381 & 154, 2382 & 2405)	246.00	Council	Y
Watercart (Small - 13,500 litres) (1041, 1042)	189.00	Council	Y
Watercart small - 16,800 litres) (107)	189.00	Council	Y
Water Jetter Trailer with engine (24060	148.00	Council	Y
Trailer - Camera unit only (167)	128.00	Council	Y
Porta Loo (116, 117, 118) per day	31.00	Council	Y
Trailer Vacuum Excavator (1169)	51.00	Council	Y
AUXILIARY PLANT NOT INCLUDING OPERATOR COSTS - PER DAY			
Pavement Saw plus blades used (120)	72.00	Council	Y
Concrete Saw plus blades used (115)	72.00	Council	Y
Brick Saw plus blades used (159)	72.00	Council	Y
Electric Jack Hammer (99)	46.00	Council	Y
Vibrating Plate (116)	56.00	Council	Y
Wacker Packer (98,103)	56.00	Council	Y
Turf Cutter (77)	56.00	Council	Y
Line Removal plus blades used (109)	56.00	Council	Y
Compressor including Jack Hammer (108)	276.00	Council	Y
LABOUR COSTS			
Apprentice	61.00	Council	Y
Labourer	82.00	Council	Y
Plant Operator	102.00	Council	Y
Truck Driver	102.00	Council	Y
Tradesman - Plumber, Mechanic, Carpenter (Including Plant & Tools)	128.00	Council	Y
Overseer (Including Plant)	133.00	Council	Y

Rules of Plant Hire

The following Ancillary Plant are NOT available for private hire.

Edge Trimmer, Lawn Mower, Ladders, Whipper Snipper,
Boom Chainsaw, Generator, Caravan, Concrete Mixer,
Sludge pumps, Chainsaw

Minimum Charge on all Plant charged per hour except Prime Mover and Low Loader - 1/2 hour
Minimum Charge on all Plant charged per day - 1/2 day
Minimum Charge for Labour - 1/2 hour
Employees Hiring - Comprehensive plant rate less normal operators hourly wage at Grade 5 of Salary System

ROAD AND FOOTPATH RESTORATIONS			
For areas up to 10 square metres	Actual Cost + 10% GST	Council	Y
Bitumen Roads	Actual Cost + 10% GST	Council	Y

	2025/2026 Fees & Charges	Charging Authority	Inc GST (Y or N)
Concrete Footpaths	Actual Cost + 10% GST	Council	Y
For areas over 10 square metres	Actual Cost + 10% GST	Council	Y
Kerb & Gutter Footpath	Actual Cost + 10% GST	Council	Y

	2025/2026 Fees & Charges	Charging Authority	Inc GST (Y or N)
WARREN SHOWGROUND/RACECOURSE			
** No bookings confirmed until deposit is paid			
** Cancellation fee of $80 is charged if cancelled less that two (2) weeks prior to the event			
** Variations by negotiation only			
Key to Facilities Usage			
A - Arena			
B - Lower bar and Cool Room			
EA - Equestrian Arena			
G - Grandstand			
GA - Grassed Area			
HS - Horse Stalls			
HY - Holding Yards			
K - Kitchen			
L - GBS Falkiner Lounge			
M - McCalman Pavilion			
P - Bird/Wool Pavilion			
R - Restaurant			
S - Sand Roll			
T - Car Park			
X - Cattle Yards			
Z - Rodeo Yards			
- P & A Association - Show (Full Facilities) (Cleaning not included - Actual Costs)	5,217.00	Council	Y
- Rodeo Committee - 2 day Rodeo (G, T, HY, A, Z, L, HS, X, B) * (Cleaning not included - Actual Costs)	7,885.00	Council	Y
- Rodeo Committee - 1 Day Campdraft (A,HS, S, T, Z) (Cleaning not included - Actual Costs)	650.00	Council	Y
- Rodeo Committee - 2 day Campdraft (G,T, HY, A, Z, L, HS, X, B) * (Cleaning not included - Actual Costs)	3,912.00	Council	Y
- Warren Jockey Club - per year (R, L, G, HS, B, T, K, S, GA) (Cleaning not included - Actual Costs)	38,354.00	Council	Y
- Polocrosse Carnival - 2 days (G, T, HS, A, K, L, X, B, HY, S) #* (plus $150 deposit) (Cleaning not included - Actual Costs)	3,195.00	Council	Y
- Polocrosse smaller carnival - 1 day. (HS, K, X, L, A) (Cleaning not included - Actual Costs)	1,818.00	Council	Y
- Pony Club - Ten Meetings(T, A, HS,)* (Cleaning not included - Actual Costs) 1 meeting = 1 day	425.00	Council	Y
- Pony Club - District/State Meeting (T, A, K, L, HS, S)* (Cleaning not included - Actual Costs)	1,290.00	Council	Y
- Pony Club Camp - kids sleepover in Rest & Upstairs (L, K, R) per day (Cleaning not included - Actual Costs)	123.00	Council	Y
- Western Equestrian (T, A, K, L, HS, S)* (Cleaning not included - Actual Costs)	1,290.00	Council	Y
- Circus (T, X) (Cleaning not included - Actual Costs)	773.00	Council	Y
- Adult Riding Group - Ten Meetings (A, T, HS, S, EA) * (Cleaning not included - Actual Costs) 1 meeting = 1 day	1,080.00	Council	Y
* Includes Camping one day before and one day after event up to midday			
# Stables to be mucked out by user			
* Includes camping one day before and after event up to midday			
Use of Facilities			
Training Charges - Per horse Per week	6.00	Council	Y
Horse Stalls - minimum (Per week Per stall)	11.00	Council	Y
Holding Paddocks (Per week Per animal)	7.00	Council	Y
Holding Paddocks (Per annum Per animal)	307.00	Council	Y
Cattle Yards (Per pen Per week)	11.00	Council	Y
Rodeo Yards (Per pen Per week) - minimum charge	11.00	Council	Y
Use of lights, arena area - per hour	31.00	Council	Y
Equestrian Arena			
Small Equestrian Event (less than 75 horses) - per day	151.00	Council	Y
Medium Equestrian Event (more than 75 horses, less than 200 horses) - per day	860.00	Council	Y
Large Equestrian Event (more than 200 horses) - per day	1,290.00	Council	Y
Accredited Coaching Clinics - per day	148.00	Council	Y
Individuals / Horse Riding Groups - per day	148.00	Council	Y
Individuals - per hour	32.00	Council	Y
Family or Group of maximum 4 riders - per hour	53.00	Council	Y
Surface Preparation (Watering & Raking Only)	Contract Price	Council	Y
Surface (Fill, Refill, Spreading & Removal)	Contract Price	Council	Y
Use of lights, Equestrian Arena area - per hour (includes usage for preparation/cleanup of Arena)	20.00	Council	Y
*** All users responsible for preparation (watering), cleaning, rolling, raking at the site, also users must be inducted for Workplace Health and Safety related use of equipment provided. ***			
GBS Falkiner Memorial Lounge			
Day rate (up to 5.00 pm)	302.00	Council	Y
Night rate (after 5.00 pm)	425.00	Council	Y
Security Deposit	671.00	Council	N
Minimum Usage Charge	302.00	Council	Y
Cleaning not included - Actual costs			

WARREN SHIRE COUNCIL
2025/2026 FEES AND CHARGES

	2025/2026 Fees & Charges	Charging Authority	Inc GST (Y or N)
WARREN SHOWGROUND/RACECOURSE (CONTINUED)			
Restaurant and Kitchen Combined			
Day rate with full kitchen (up to 5.00 pm)	543.00	Council	Y
Day rate without kitchen (up to 5.00 pm)	399.00	Council	Y
Night rate with full kitchen (after 5.00 pm)	671.00	Council	Y
Night rate without kitchen (after 5.00 pm)	543.00	Council	Y
Security Deposit	671.00	Council	N
Minimum usage charge	430.00	Council	Y
Cleaning not included - Actual costs			
Restaurant Only			
Day rate with cleaning (15 persons or less)	210.00	Council	Y
Day rate (up to 5.00 pm)	399.00	Council	Y
Night rate (after 5.00 pm)	543.00	Council	Y
Minimum usage	210.00	Council	Y
Security Deposit	543.00	Council	N
Cleaning not included - Actual costs			
Kitchen Only			
Without cooking facilities	138.00	Council	Y
Full kitchen	302.00	Council	Y
Security Deposit	543.00	Council	N
Minimum usage charge	138.00	Council	y
Cleaning not included - Actual costs			
Cool Rooms (per day - Minimum charge)	80.00	Council	Y
Garden - Bar Area			
Per day (with cool room)	425.00	Council	Y
Per day (without cool room)	348.00	Council	Y
Minimum Usage Charge	348.00	Council	Y
Security Deposit	389.00	Council	N
Cleaning not included - Actual costs			
McCalman Pavilion			
Day rate with cleaning (up to 5.00 pm)	302.00	Council	Y
Night rate (after 5.00 pm)	399.00	Council	Y
Security Deposit	302.00	Council	N
Minimum Usage Charge	302.00	Council	Y
Cleaning not included - Actual costs			
Miscellaneous			
Use of showers Jockey's room (per head)	3.00	Council	Y
Camping/showers and toilets (overnight only) (per head)	7.00	Council	Y
Show Weekend Camping - Using powered/watered site (Showies)	14.00	Council	Y
Camping per night per Caravan using Powered/Watered Site	29.00	Council	Y
Toilet Cleaning/Servicing (by quotation)			
Hire of Misc Equipment (by negotiation)			
TRAFFIC FACILITIES HIRE			
Signs (per sign, per day)	12.00	Council	Y
Barricades (per barricade, per day)	12.00	Council	Y
Cones (per cone, per day)	12.00	Council	Y
Flashing Lights (per light, per day)	36.00	Council	Y
Security Deposit (per lights each plus batteries)	77.00	Council	N
Security Deposit (per sign & cones each)	220.00	Council	N

LIQUID TRADE WASTE FEES

	2025/2026 Fees & Charges	Charging Authority	Inc GST (Y or N)
Annual Fees			
Category 1	93.00	DPI - Water	N
Category 2	185.00	DPI - Water	N
Large Discharger	620.00	DPI - Water	N
Industrial Discharger	185.00 to 620.00	DPI - Water	N
Reinspection Fee	86.00	DPI - Water	N
Trade Waste Usage Charges			
Category 1 with appropriate pre-treatment	Nil	DPI - Water	N
Category 1 without appropriate pre-treatment	1.73/kL	DPI - Water	N
Category 2 with appropriate pre-treatment	1.73/kL	DPI - Water	N
Category 2 without appropriate pre-treatment	15.86/kL	DPI - Water	N
Food Waste Disposal Charge	29.00/bed	DPI - Water	N
Substance	**Price/ Per Kg**		
Aluminium	0.78	DPI - Water	N
Ammonia* (as N)	2.30	DPI - Water	N
Arsenic	77.89	DPI - Water	N
Barium	38.94	DPI - Water	N
Biochemical oxygen demand* (BOD)	0.78	DPI - Water	N
Boron	0.78	DPI - Water	N
Bromine	15.57	DPI - Water	N
Cadmium	360.00	DPI - Water	N
Chloride	No charge	DPI - Water	N
Chlorinated hydrocarbons	38.94	DPI - Water	N
Chlorinated phenolics	1,557.00	DPI - Water	N
Chlorine	1.59	DPI - Water	N
Chromium	25.96	DPI - Water	N
Cobalt	15.86	DPI - Water	N
Copper	15.86	DPI - Water	N
Cyanide	77.89	DPI - Water	N
Fluoride	3.89	DPI - Water	N

LIQUID TRADE WASTE FEES - CONTINUED

Formaldehyde	1.59	DPI - Water	N
Oil and Grease* (Total O&G)	1.40	DPI - Water	N
Herbicides/defoliants	779.00	DPI - Water	N
Iron	1.59	DPI - Water	N
Lead	38.94	DPI - Water	N
Lithium	7.79	DPI - Water	N
Manganese	7.79	DPI - Water	N
Mercaptans	77.89	DPI - Water	N
Mercury	2,596.00	DPI - Water	N
Methylene blue active substances (MBAS)	0.78	DPI - Water	N
Molybdenum	0.78	DPI - Water	N
Nickel	25.96	DPI - Water	N
Nitrogen* (Total Kjeldahl Nitrogen – Ammonia) as N	0.20	DPI - Water	N
Organoarsenic compounds	779.00	DPI - Water	N
Pesticides general (excludes organochlorines and organophosphates)	779.00	DPI - Water	N
Petroleum hydrocarbons (non-flammable)	2.60	DPI - Water	N
Phenolic compounds (non-chlorinated)	7.79	DPI - Water	N
Phosphorous* (Total P)	1.59	DPI - Water	N
Polynuclear aromatic hydrocarbons	15.86	DPI - Water	N
Selenium	54.81	DPI - Water	N
Silver	1.44	DPI - Water	N
Sulphate* (SO4)	0.16	DPI - Water	N
Sulphide	1.59	DPI - Water	N
Sulphite	1.73	DPI - Water	N
Suspended Solids* (SS)	1.00	DPI - Water	N
Thiosulphate	0.28	DPI - Water	N
Tin	7.79	DPI - Water	N
Total dissolved solids* (TDS)	0.06	DPI - Water	N
Uranium	7.79	DPI - Water	N
Zinc	15.86	DPI - Water	N

	2025/2026 Fees & Charges	Charging Authority	Inc GST (Y or N)
WATER			
Tapping Fees			
20 mm Bore Water Service - Warren	629.00	Council	**N**
20 mm River Water Service - Warren	629.00	Council	**N**
Dual Service - Warren	957.00	Council	**N**
Tapping Fee - Collie	792.00	Council	**N**
Tapping Fee - Nevertire	674.00	Council	**N**
Fire Service	1,520.00	Council	**N**
Disconnection/Reconnection Fee	112.00	Council	**N**
Meter Readings	49.00	Council	**N**
Meter Testing Fee	168.00	Council	**N**
Bore Water Standpipe			
Warren - per KL - Minimum $30	7.00	Council	**N**
Nevertire - per KL - Minimum $30	7.00	Council	**N**
Collie - per KL - Minimum $30	7.00	Council	**N**
Drought Circumstances - EC Declared - per Kl - Minimum $30	4.00	Council	**N**
Bore Water for Commercial/Construction Use - per Kl - Minimum $30	13.00	Council	**N**
Water Sampling (per site) - Microbiological Analysis	164.00	Council	**N**
Water Sampling (per site) - Chemical Analysis	425.00	Council	**N**
River Water Standpipe			
Warren - per KL - Minimum $20	4.00	Council	**N**
Drought Circumstances - EC Declared - per Kl - Minimum $20	2.00	Council	**N**
River Water for Commercial/Construction Use - per Kl - Minimum $30	13.00	Council	**N**
Sewer Connection - BY QUOTATION ONLY			